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Part V
Regional cooperation for development

Section 23
Regular programme of technical cooperation

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* A summary of the approved programme budget will be issued as A/72/6/Add.1.

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Overview

Table 23.1 **Financial resources**

(United States dollars)

Appropriation for 2016-2017	59 432 000
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	–
New and expanded mandates	5 000 000
Changes within and/or across section(s)	–
Other changes	(603 900)
Total resource change	4 396 100
Proposal of the Secretary-General for 2018-2019[a]	63 828 100

[a] At 2016-2017 revised rates.

Overall orientation

23.1 The regular programme of technical cooperation, established by the General Assembly in its resolution 58 (I) in 1946, serves to support developing countries, least developed countries, countries with economies in transition and countries emerging from conflict in their capacity-development efforts. Currently, those efforts are geared towards the implementation of the 2030 Agenda for Sustainable Development, including the Sustainable Development Goals and other internationally agreed development goals, and the outcomes of United Nations conferences and summits. The programme's broad objective is to support and advance processes aimed at developing the capacity of Governments, through both individuals and institutions, to formulate and implement policies for sustainable economic and social development. The sharing of experiences across countries and regions, South-South cooperation, the use of national expertise from the beneficiary countries to the extent possible and the building of knowledge networks to facilitate continued exchange and assistance and promote sustainability are characteristic of the programme.

23.2 The programme enables the Secretariat to offer Member States access to the diverse global and regional specialized development expertise and knowledge readily available within the programme's implementing entities: the Department of Economic and Social Affairs, the five regional commissions (the Economic Commission for Africa (ECA), the Economic and Social Commission for Asia and the Pacific (ESCAP), the Economic Commission for Europe (ECE), the Economic Commission for Latin America and the Caribbean (ECLAC) and the Economic and Social Commission for Western Asia (ESCWA)), the United Nations Conference on Trade and Development (UNCTAD), the United Nations Office on Drugs and Crime (UNODC), the United Nations Human Settlements Programme (UN-Habitat), the Office for the Coordination of Humanitarian Affairs and the Office of the United Nations High Commissioner for Human Rights (OHCHR).

23.3 The capacity-development activities of the implementing entities draw substantively from their normative and analytical work and respond to the policy guidance and programmes of action agreed by Member States through the intergovernmental mechanisms. This enables developing countries to benefit from both the knowledge acquired through that work and from the experiences of different geographic regions, allowing for the sharing and exchange of innovative and good practices. Of equal importance is the contribution that the capacity-development work brings to the normative and analytical activities and, ultimately, to the support provided to the intergovernmental dialogue.

23.4 The defining feature of the programme is that it must be demand-driven, responding to an expressed need by Member States for capacity-development support. At the same time, in order to

ensure that services complement and promote the overall strategic priorities of the implementing entities, they cannot be delivered solely on an ad hoc basis, but rather must be part of more complex programmatic approaches based on a thorough understanding and appreciation of national needs.

23.5 To implement the 2030 Agenda, countries need to adopt new, transformative and innovative approaches to integrate sustainability into national development planning, policies, budgets, law, institutions and monitoring and accountability frameworks. Doing so will require considerable individual, institutional, analytical and statistical capacities to address the complexity and cross-cutting nature of the sustainable development challenges in a coherent and integrated fashion. While countries have made important strides in some of these areas, the challenges remain enormous. For this reason, capacity development is a central requirement to advance the implementation of the 2030 Agenda and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development.

23.6 In its resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system, the General Assembly called upon the United Nations funds, programmes and specialized agencies, at the request of national Governments, to improve their support to the building, development and strengthening of national capacities, to support development results at the country level and to promote national ownership and leadership, in line with national development policies, plans and priorities, and to support countries in the implementation of, follow-up to and reporting on internationally agreed development goals, particularly by mainstreaming the Sustainable Development Goals. In addition, key functional areas for capacity development activities that the United Nations development system is best qualified to perform were identified through the quadrennial comprehensive policy review, including evidence-based, integrated policy advice; normative support; support for national institutional and statistical capacities; assisting Governments in leveraging partnerships; support for South-South, North-South, triangular and international cooperation; technical assistance; and direct programme support. The programme continues to be an important source of complementary technical assistance, enabling the Organization to respond to specific requests for capacity development on issues that United Nations entities are mandated to address, but that may fall outside the established priorities of the voluntarily financed programmes and the expertise of United Nations country teams. It therefore provides a vehicle through which countries can harness the expertise that exists within the United Nations development system, especially non-resident entities, in support of the wider set of challenges that they face in implementing the Goals. The ability of the programme to respond flexibly and on short notice to specific requests of developing countries for small-scale but urgent requirements, as defined by them, to enable countries to forge common responses and approaches to address issues affecting countries with geographically shared boundaries or facing similar situations and to exchange and transfer new knowledge, skills and technologies differentiates it from other technical cooperation support available within the United Nations system.

23.7 The strategic use of the resources of the programme is becoming more defined within the overall capacity-development strategy of the respective implementing agencies and is used complementarily to other development funds, including the United Nations Development Account and extrabudgetary resources, which optimizes its impact through strengthened linkages and follow-through. Some entities have developed integrated working plans for their capacity-development activities to promote greater synergy across themes, as well as regional and in-country support.

23.8 Global and regional entities of the Secretariat implementing activities under the programme coordinate those activities through established internal mechanisms. The Executive Committee on Economic and Social Affairs, the main focus of which is the harmonization of its members' programmes, helps to achieve a rational division of labour and complementarity between the global and regional entities by promoting programmatic coordination and identifying synergies for operational work. At another level, the engagement of implementing entities within the United

Nations Development Group brings about greater awareness by a larger group of entities of the specific expertise and operational strengths available in the United Nations system, thereby increasing potential cooperation to implement projects and undertake operational work at the country level, and improving system-wide coherence in the context of relevant country processes and cooperation frameworks.

23.9 The implementing entities of the programme are all non-resident agencies. As such, they engage with the Resident Coordinator and resident agencies to maximize the impact of country-level development work. Such cooperation enables access to up-to-date information on national development priorities and better positioning in the broader development cooperation environment. For resident agencies, it enables access to the knowledge and expertise of non-resident agencies. This cooperation can include joint programming, including through the common country assessment, the United Nations Development Assistance Framework and the poverty reduction strategy paper process, as well as joint needs assessments and, where appropriate, joint fundraising.

23.10 Many non-resident agencies have entered into institutional cooperation agreements with resident agencies, often in the form of memorandums of understanding. Some Resident Coordinators have a dedicated liaison officer to engage with non-resident agencies. There has been improvement in the non-resident agency/resident agency cooperation in terms of better communication and coordination, including through increased awareness of each other's mandates, participation in knowledge networking and better advance planning by the non-resident agencies when undertaking country missions by directly engaging with the resident coordination offices and resident agencies on country-level work. The development and adoption of the standard operating procedures for countries wishing to adopt the "Delivering as one" approach is an important milestone in providing concrete, flexible solutions for United Nations country teams that are in line with the reform agenda, as formulated in the resolution on the quadrennial comprehensive policy review.

23.11 Cooperation with partners within the broader development assistance community, including the Bretton Woods institutions, the Organization for Economic Cooperation and Development (OECD), regional development banks and other regional organizations will continue to be pursued as partners work together to align with and improve coherence of development priorities among country clusters (least developed countries/landlocked least developing countries/small island developing States), within regional and subregional groupings, and at the country level for greater impact of the programme's activities in the field.

23.12 In line with General Assembly resolution 2514 (XXIV) and Economic and Social Council resolution 1434 (XLVII), activities financed under the present budget section will continue to focus on short-term advisory services, training and field projects, as outlined below. Activities will be based on needs expressed by Member States and by regional and subregional cooperation groups, either at the request of a State or as guided by the intergovernmental process, bearing in mind the criteria set forth for the purposes and uses of the programme.

23.13 The overarching objective that guides the programming of the resources allocated to individual entities under the programme and the overall strategy and criteria followed for implementation are:

(a) *Objective*. The objective is to support, through the transfer of knowledge and expertise, developing countries, least developed countries, countries with economies in transition and countries emerging from conflict in their efforts to develop the capacity to achieve internationally agreed development goals and the outcomes of United Nations conferences and summits;

(b) *Strategy*. The strategy to promote the above objective consists of:

(i) Responding to requests of Governments for urgent advice on policy-related issues;

(ii) Providing Governments with specific advice on sectoral matters relevant to their development strategies and programmes;

(iii) Assisting Governments in the formulation or evaluation of programmes and projects leading to the enhancement of national programmes;

(iv) Developing networks of experts and practitioners in the respective sectoral areas to facilitate information-sharing, synergies and potential collaboration, especially through information and communications technology (ICT), workshops and seminars;

(c) *Criteria.* The following criteria are relevant to all implementing entities of the programme:

(i) Activities should be responsive primarily to the requests of developing countries and be of a short-term nature (i.e., conceived and implemented within less than two calendar years); longer-term initiatives that require a phased approach and that build on knowledge acquired through previous interventions may continue, pending the mobilization of external resources;

(ii) Activities should fall within one of the priority areas of the implementing entity as mandated by its governing body, and the entity should play a demonstrable leadership role in normative and analytical functions relating to the activities;

(iii) Activities should build capacity in developing countries, including for meeting treaty and related normative obligations, and, through the sharing of experience gained at the country level, enrich the analytical functions of the implementing entity for the benefit of all Member States;

(iv) Activities that aid in the preparation of specialized components of a country's development strategy or that help to prepare requests for larger-scale funding from other sources are encouraged.

Short-term advisory services

23.14 Advisory services ensure the provision of high-level technical expertise, the transfer of knowledge from global and regional entities to Governments on policy-related issues and development strategies and the formulation, assessment or evaluation of projects and programmes. The core of the programme is built around regional and interregional advisers who are specialists in both capacity development and in the substantive knowledge of the subprogramme. These advisers represent the critical interface between the countries and the implementing entities, facilitating country-level access to the expertise of the Organization. The services are often provided through the modality of advisory missions, which are planned, implemented and followed up through mechanisms utilizing ICT. Advisory missions often lead to the formulation of technical cooperation projects, implemented either by a Government or in partnership with a United Nations entity. Advisory missions also lead to United Nations Development Account projects, providing a natural platform to pursue longer-term and sustainable support to the countries. This serves to enhance the multiplier effect and the longer-term impact of the mission. Advisory missions also provide technical support, including monitoring and evaluation, to nationally executed programmes, thereby ensuring that programme implementation is consistent with the outcomes of United Nations conferences.

23.15 To ensure that the pool of interregional/regional advisers represents the highest calibre of technical skills and knowledge, all implementing entities of the programme have committed to updating their advisory capacities so as to be able to replace advisers as needed to ensure that they have the best skills and knowledge to respond to the changing needs of Member States. Extensions are reviewed on an annual basis by senior-level departmental panels, which include a review of the advisory services provided during the past period and an examination of a results-based workplan, which is fully integrated within the subprogramme's technical cooperation programme, for the forthcoming period. While there is an annual review of the advisory skills needed during the next period, the positions are automatically redefined at the five-year mark to better respond to the changing needs of countries and to address new and emerging concerns. Doing so may result in a

total change of competencies and skills or the redefinition of the positions' sectoral focus to address a specific technical area, for example, global geospatial information management.

23.16 In line with past intergovernmental guidance, the implementing entities have taken steps to utilize complementary mechanisms for the provision of advisory services, including the recruitment of short-term advisers who respond to very specific, distinct assignments of a limited duration, as well as consultancy assignments, in which national and regional expertise are drawn upon, in particular when addressing issues that are country-specific for which expert knowledge of national/regional issues is fundamental in ensuring the most relevant and targeted support. The entities also rely on national or regional institutions, in particular in the context of national workshops, which ensures the transfer of local knowledge and expertise and promotes local follow-up actions.

Field projects

23.17 Field projects provide a link between research and analysis that is based on implementation experiences and provide opportunities to test-drive policy or other normative recommendations on a small scale in which the impact can be quickly and closely gauged. The projects are designed in response to Member State demands regarding a clearly articulated need, while simultaneously reflecting programmatic and subprogramme priorities. They are longer-term initiatives and are often supplemented by extrabudgetary resources or the United Nations Development Account in order to scale up their activities. Such projects may be country-based but can also be interregional or subregional.

Training

23.18 Training is aimed at building knowledge and skills that will contribute to strengthening national capacity for policy development and the effective implementation of national policies. Training is often conducted through seminars and workshops, as well as through the provision of short-term fellowships, which foster more in-depth reviews and opportunities for learning. The exchange of good practices and South-South cooperation are consistently fostered. The main consideration guiding the training conducted under the programme is that the topics should play a catalytic role in the development process and should contribute to linking local needs and conditions with the follow-up of major conferences. Even where the organizing entity is a global one, the participation of the relevant regional commissions is encouraged in the interest of sustainability and continued regional support after the event.

23.19 Training is undertaken in response to an identified capacity gap in one or more countries and at the request of Member States. Interregional advisers, staff and/or consultants may lead and participate in seminars/workshops by developing training modules, facilitating discussions and providing hands-on training. Seminars and workshops are held at the subnational, national and regional levels.

23.20 Modalities used for the delivery of technical cooperation are intended to be flexible, utilizing those best suited to the specific objective being pursued, including but not limited to advisers, consultants, training, fellowships, distance learning, toolkits, knowledge networks and field projects.

23.21 Given the nature of the programme, its presentation in the proposed programme budget remains at the level of major sectoral themes with an indication of the entities responsible for implementation. At the same time, linkages with the biennial programme plan for the period 2018-2019, indicating the relationship of the proposed activities to the relevant part of the biennial programme plan, are systematically provided at the subprogramme level.

23.22 Consistent efforts are made to incorporate results-based budgeting into the implementation of capacity-development activities funded under the programme. The logical framework was initiated in the biennium 2004-2005 at the section level, expanded to the programme level in 2006-2007 and further expanded to the subprogramme level in 2008-2009. In 2018-2019, there are 54

subprogrammes that provide services under the programme. Each subprogramme and, by extension, each related entity is directly accountable for defining expected accomplishments, determining the appropriate indicators of achievement and, ultimately, achieving results.

23.23 The information contained in the present section of the proposed programme budget for the biennium 2018-2019 includes: (a) expected accomplishments; (b) indicators of achievement, including benchmarks; (c) a budget summary; (d) an output summary; and (e) more detailed information on activities, outputs and projects. The financial tables for the individual subprogrammes also reflect the actual expenditure data for 2014-2015, appropriation for 2016-2017 and estimated requirements for 2018-2019 by budget class.

23.24 The achievements attained within the framework of the programme have been reflected in the report on programme performance of the United Nations. The number of projects prepared, follow-up funding generated, conventions ratified and acceded to or reporting obligations met, and new legislation or policies adopted by the countries served, as well as implementation constraints, lessons learned from addressing them and knowledge gained from monitoring and evaluation, were included in the programme performance reports, the most recent of which is A/69/144.

23.25 In 2011, a consolidated first progress report of the programme (2010-2011) added an additional reporting mechanism to facilitate the review by the Advisory Committee on Administrative and Budgetary Questions and the Fifth Committee of the proposed programme budget. The first progress report contained an enhanced response to Member State requests for information on the implementation, achievements, effectiveness and relevance of the programme. In its report A/68/7, the Advisory Committee recommend that the report be provided as a matter of routine in the context of its consideration of future budget submissions. Accordingly, the fourth progress report will be submitted in conjunction with the proposed programme budget for the biennium 2018-2019. The report is intended to illustrate and showcase the impact and results achieved by the implementing entities through their delivery of the programme.

Overview of resources

23.26 The overall resources proposed for the biennium 2018-2019 for this section amount to $63,828,100 before recosting, reflecting an increase of $4,396,100 (or 7.4 per cent) compared with the appropriation for 2016-2017. Resource changes result from two factors, namely, new and expanded mandates and other resource changes. The proposed resource level provides for the full, efficient and effective implementation of mandates.

23.27 The distribution of resources by component, object of expenditure and programme is summarized in tables 23.2 to 23.4. A summary of outputs by implementing entity is provided in table 23.5.

Table 23.2 **Financial resources by component**

(Thousands of United States dollars)

				Resource changes								
		2014-2015 expenditure	*2016-2017 appropriation*	*Technical adjustment (non-recurrent, biennial provision of posts)*	*New and expanded mandates*	*Within and or across section(s)*	*Other*	*Total*	*Percentage*	*Total before recosting*	*Recosting*	*2018-2019 estimate*
A	Sectoral advisory services	21 731.33	24 374.4	–	2 022.8	–	(221.8)	1 801.0	7.4	26 175.4	1 123.1	27 298.5
B	Regional and subregional advisory services	33 007.4	35 057.6	–	2 977.2	–	(382.1)	2 595.1	7.4	37 652.7	2 330.3	39 983.0
	Total	**54 739.0**	**59 432.0**	**–**	**5 000.0**	**–**	**(603.9)**	**4 396.1**	**7.4**	**63 828.1**	**3 453.4**	**67 281.5**

Table 23.3 **Requirements by budget class**

(Thousands of United States dollars)

Object of expenditure	2014-2015 expenditure	2016-2017 appropriation	Resource growth: Amount	Resource growth: Percentage	Total before recosting	Recosting	2018-2019 estimate
Other staff costs	28 432.3	35 898.8[a]	(1 794.4)	(5.0)	34 104.4	2 233.9	36 338.3
Consultants	7572.8	5671.7	1222.3	21.6	6894.0	635.4	7 529.4
Travel of representatives	298.8	201.8	(201.8)	(100.0)	–	–	–
Travel of staff	5471.7	5024.7	927.2	18.5	5951.9	234.8	6186.7
Contractual services	252.4	154.6	308.5	199.5	463.1	40.8	503.9
General operating expenses	42.7	72.2	414.8	574.5	487.0	19.4	506.4
Supplies and materials	4.8	4.1	0.8	19.5	4.9	0.4	5.3
Furniture and equipment	123.9	135.4	–	–	135.4	20.0	155.4
Grants and contributions	12 539.6	12 268.7	3 518.7	28.7	15 784.4	268.7	16 056.1
Total	**54 739.0**	**59 432.0**	**4 396.1**	**7.4**	**63 828.1**	**3 453.4**	**67 281.5**

[a] The additional $5 million approved for 2017, in support of the new mandates relating to General Assembly resolution 71/272, were fully appropriated under other staff costs and later redistributed once utilization plans were finalized by the programme's implementing entities.

Table 23.4 **Requirements by programme**

(Thousands of United States dollars)

	2014-2015 expenditure	2016-2017 appropriation	Resource changes: Amount	Resource changes: Percentage	Total before recosting	Recosting	2018-2019 estimate
A. Sectoral advisory services							
1. Economic and social affairs	12 299.1	13 977.7	1 049.4	7.5	15 027.1	587.1	15 614.2
2. Trade and development	2 162.4	2 501.3	179.6	7.2	2 680.9	95.8	2 776.7
3. Human settlements	1 561.9	1 542.0	113.8	7.4	1 655.8	166.9	1 822.7
4. International drug control, crime and terrorism prevention and criminal justice	1 300.65	1 473.1	105.5	7.2	1 578.6	84.4	1 663.0
5. Human rights	3 415	3 759.0	269.2	7.2	4 028.2	143.7	4 171.9
6. Humanitarian assistance	992.2	1 121.3	83.5	7.4	1 204.8	45.2	1 250.0
B. Regional and subregional advisory services							
1. Economic and social development in Africa	12 650.6	13 428.9	1 042.1	7.8	14 471.0	1 387.7	15 858.7
2. Economic and social development in Asia and the Pacific	5 735.1	5 747.3	427.8	7.4	6 175.1	140.8	6 315.9
3. Economic development in Europe	3 469.6	3 684.9	201.0	5.5	3 885.9	138.8	4 024.7
4. Economic and social development in Latin America and the Caribbean	5 996.6	6 743.3	506.0	7.8	7 249.3	374.6	7 623.9
5. Economic and social development in Western Asia	5 155.5	5 453.2	418.2	7.8	5 871.4	288.4	6 159.8
Total	**54 739.0**	**59 432.0**	**4 396.1**	**7.4**	**63 828.1**	**3 453.4**	**67 281.5**

New and expanded mandates

23.28 Resource changes reflect a net increase of $5 million in support of new and expanded mandates relating to section XII of General Assembly resolution 71/272 entitled "Supporting the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development".

Other changes

23.29 Resource changes reflect a reduction of $603,900, made possible from efficiencies that the programme's implementing entities plan to bring about in the biennium 2018-2019.

23.30 For the programme, this translates into non-post reductions of $603,900, which fall under sectoral advisory services ($221,800) and regional and subregional advisory services ($382,100).

2016-2017 appropriation

23.31 It will be recalled that the General Assembly, in its resolution 71/272, also approved an amount of $5 million for the programme for 2017, which is included in the appropriation for 2016-2017. The utilization of the $5 million for 2017 is reflected for each subprogramme in the column entitled "2017 distribution", whereas the proposed distribution of the $5 million for 2018-2019 is reflected in the column entitled "2018-2019 addition".

23.32 As a result of the additional resources in support of new and expanded mandates, the indicators of achievements, as well as the number of activities and projects, are projected to increase both in 2016-2017 and in 2018-2019. The increased activities are reflected in table 23.5 and in the output summary tables at the subprogramme level.

Table 23.5 **Summary of outputs by implementing entity**

	Advisory services			*Seminars workshops (participants)*[a]						*Fellowships*			*Field projects*			*Total activities*		
	2014-2015	*2016-2017*	*2018-2019*	*2014-2015*		*2016-2017*		*2018-2019*		*2014-2015*	*2016-2017*	*2018-2019*	*2014-2015*	*2016-2017*	*2018-2019*	*2014-2015*	*2016-2017*	*2018-2019*
Department of Economic and Social Affairs	493	485	569	73	2 665	108	4 310	131	4 885	72	95	98	–	–	–	638	688	798
UNCTAD	23	28	37	38	937	33	1 050	39	1 140	94	100	110	–	–	–	155	161	186
UN-Habitat	35	35	35	4	300	4	400	4	140	–	–	–	–	–	–	39	39	39
UNODC	60	65	70	16	800	16	800	16	890	–	–	–	20	20	20	96	101	106
OHCHR	84	84	86	20	1 122	21	1 150	21	1 150	45	60	66	–	–	–	149	165	173
Office for the Coordination of Humanitarian Affairs	32	34	32	53	322	56	514	57	622	2	2	2	–	–	–	87	92	91
ECA	51	130	136	35	494	42	688	43	1 050	17	11	20	–	–	–	103	183	199
ESCAP	157	181	188	137	6 453	135	4 050	151	4 530	1	1	2	–	–	–	295	317	341
ECE	119	142	107	86	2 188	68	2 270	72	2 360	–	–	–	8	13	11	213	223	190
ECLAC	335	352	361	66	1 045	71	1 100	80	1 175	17	20	20	21	22	25	439	465	486
ESCWA	95	99	118	62	1 510	76	1 900	62	1 655	4	10	9	8	2	2	169	187	191
Total	**1 484**	**1 635**	**1 739**	**590**	**17 836**	**630**	**18 232**	**676**	**19 507**	**252**	**299**	**327**	**57**	**57**	**58**	**2 383**	**2 621**	**2 800**

[a] The number of participants attending the total number of workshops is reflected in brackets, where applicable.

A. Sectoral advisory services

Table 23.6 **Summary of requirements by subprogramme and implementing office**[a]

(Thousands of United States dollars)

			2018-2019						
	2014-2015 expenditure	2016-2017 appropriation	Department of Economic and Social Affairs	UNCTAD	UN-Habitat	UNODC	OHCHR	Office for the Coordination of Humanitarian Affairs	2018-2019 estimates (after recosting)
Social policy and development	1 420.1	1 843.1	1 993.2	–	–	–	–	–	1 993.2
Sustainable development	2 137.1	3 728.2	3 927.5	–	–	–	–	–	3 927.5
Statistics	2 401.0	2 825.1	2 960.0	–	–	–	–	–	2 960.0
Development policy and analysis	2 450.0	1 922.9	2 065.6	–	–	–	–	–	2 065.6
Public administration and development management	2 081.2	2 452.2	2 611.4	–	–	–	–	–	2 611.4
Sustainable forest management	687.5	611.8	729.2	–	–	–	–	–	729.2
Financing for development	1 222.2	594.4	1 053.9	–	–	–	–	–	1 053.9
Population	–	–	273.4	–	–	–	–	–	273.4
Globalization, interdependence and development	415.4	494.8	–	551.2	–	–	–	–	551.2
Investment and enterprise	412.6	494.8	–	551.2	–	–	–	–	551.2
International trade	413.2	494.8	–	551.2	–	–	–	–	551.2
Technology and logistics	425.4	494.8	–	551.1	–	–	–	–	551.1
Africa least developed countries and special programmes	495.8	522.1	–	572.0	–	–	–	–	572.0
Regional and technical cooperation	1 561.9	1 542.0	–	–	1 822.7	–	–	–	1 822.7
Justice technical cooperation and field support	1 300.6	1 473.1	–	–	–	1 663.0	–	–	1 663.0
Advisory services technical cooperation and field activities	3 415.4	3 759.0	–	–	–	–	4 171.9	–	4 171.9
Policy and analysis	–	–	–	–	–	–	–	182.7	182.7
Coordination of humanitarian action and emergency response	469.4	578.7	–	–	–	–	–	503.9	503.9
Emergency support services	286.7	298.7	–	–	–	–	–	253.5	253.5
Humanitarian emergency information and advocacy	236.1	243.9	–	–	–	–	–	309.9	309.9
Total	**21 731.6**	**24 374.4**	**15 614.2**	**2 776.7**	**1 822.7**	**1 663.0**	**4 171.9**	**1 250.0**	**27 298.5**

[a] The breakdown is subject to change in response to assistance requests received and is shown for indicative purposes only.

23.33 The requirements for sectoral advisory services amount to $27,298,500, or 40.6 per cent of the total resources proposed under the present section, and cover the 20 sectors shown in table 23.6.

1. Economic and social affairs: $15,614,200

23.34 The activities under Economic and Social Affairs are implemented by the Department of Economic and Social Affairs in support of programme 7 of the biennial programme plan for the period 2018-2019. More specifically, the Department's activities under the regular programme of technical cooperation will provide support for formulating viable national strategies, policies and programmes that integrate the 2030 Agenda, the Addis Ababa Action Agenda and other relevant policy frameworks, in particular in relation to the achievement of the Sustainable Development Goals and other internationally agreed development goals. In the biennium 2018-2019, the Department will focus on assisting countries in: (a) advancing coherent, integrated, evidence-based policy and planning frameworks for the implementation of the 2030 Agenda and the Addis Ababa Action Agenda; (b) building effective and accountable institutions for inclusive and participatory

decision-making processes to support sustainable development; and (c) strengthening national technical capacities to mobilize the means of implementation for the 2030 Agenda. The Department will do so through capacity-development support focused on strengthening national capacities for policy analysis; mainstreaming sustainable development; data and statistics; integrated monitoring, evaluation and review; stakeholder engagement; service delivery; national and international resource mobilization; and partnerships. The principle of "No one left behind" will be a central pillar in all the Department's capacity-development planning and programming. It translates into a people-centred approach that addresses the multidimensional causes of poverty, inequality and exclusion and protects those affected by crises, conflicts and disasters, as well as human rights, gender equality and women's empowerment. Capacity-development work at the country level will always be in alignment with national priorities and be aimed at promoting national ownership of the process and its results. The Department will pursue its capacity-development goals and objectives by working closely with the five regional commissions, Resident Coordinators and the United Nations Development Programme (UNDP) regional teams and other partners for effective coordination, building on complementarity.

23.35 The Department will continue to pursue an integrated approach that brings together interrelated strands of work to build on synergies and economy of scale to effectively address specific country needs, on the basis of its comparative advantage, opportunities for intercountry cooperation and considering potential partnerships and complementarity with the support provided by other United Nations system organizations and partners. Aside from the analytical and methodological tools that the Department develops, its global perspective of development arising from its support to the intergovernmental development debate is what the Department brings to its country-level engagement. In this context, the Department brings countries together on the basis of common needs, shared platforms of learning and exchange of experiences in areas in which capacity gaps have been identified and in which the Department has comparative advantage. In selected countries, the Department collaborates with national authorities and partners in piloting models, innovative approaches and instruments that can be disseminated regionally or globally, and thus helps to catalyse longer-term and larger-scale interventions by other development partners. The Department will continue to give priority to the needs of least developed countries, small island developing States, countries emerging from conflict and other countries with special needs, such as post-conflict and landlocked developing countries.

Table 23.7 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	7 529.7	9 061.2	543.5	6.0	9 604.7	373.5	9 978.2
Consultants	995.9	723.0	126.7	17.5	849.7	33.2	882.9
Travel of staff	1 301.0	1 227.4	186.6	15.2	1 414.0	55.7	1 469.7
Contractual services	91.1	115.1	46.3	40.2	161.4	6.5	167.9
Furniture and equipment	5.7	14.6	–	–	14.6	0.6	15.2
Grants and contributions	2 375.7	2 836.4	146.3	5.2	2 982.7	117.6	3 100.3
Total	**12 299.1**	**13 977.7**	**1 049.4**	**7.5**	**15 027.1**	**587.1**	**15 614.2**

Subprogramme 1. Social policy and development

Implementing entity: Department of Economic and Social Affairs, Division for Social Policy and Development

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 2, expected accomplishment (b)

Objective of the Organization: To increase knowledge of and acquired skills for formulating and adopting social policies at the national and community levels

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	654.4	928.3	–	10.2	975.5
Consultants	134.0	147.2	30.0	4.6	157.8
Travel of staff	291.6	289.5	20.0	39.8	342.3
Contractual services	20.6	52.2	–	–	54.2
Furniture and equipment	5.7	9.6	–	–	10.0
Participants in seminars	313.8	416.3	51.7	34.1	453.4
Total	**1420.1**	**1 843.1**	**101.7**	**88.7**	**1 993.2**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced capacities to develop and implement social policies and programmes that integrate economic and environmental trends	Number of national personnel trained to develop and implement social policies at the national and community levels Baseline 2014-2015: 642 Estimate 2016-2017: 600 Target 2018-2019: 650
(b) Strengthened capacities and enhanced mechanisms for social integration and inclusion for social groups	Increased number of Member States reporting progress at intergovernmental meetings on social integration and strengthened social inclusion Baseline 2014-2015: 70 Estimate 2016-2017: 77 Target 2018-2019: 83[a]

Output summary (participants)[b]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	75	70	75
Seminars/workshops	19 (642)	17 (600)	20 (650)
Total	**94**	**87**	**95**

Activities, outputs, projects

In line with the 2030 Agenda for Sustainable Development, the subprogramme will conduct its technical cooperation activities to build national capacities for social development, focusing on Sustainable Development Goals 1, 2, 4 and 16. The subprogramme will use a multisectoral approach by taking advantage of the Department's cross-sectoral expertise in demography, statistics, macroeconomics and environment to provide advisory services that will address the social, economic and environmental aspects of development. In this context, the subprogramme will focus, in particular, on issues of persons with disabilities in terms of the implementation of the provisions of the Convention on the Rights of Persons with Disabilities. Ageing issues will be addressed in the framework of the development of the United Nations international legal instrument to promote and protect the rights and dignity of older persons and in the context of the third review and appraisal of the Madrid International Plan of Action on Ageing. Continued implementation of the United Nations Declaration on the Rights of Indigenous Peoples will be the focus of the subprogramme's activities on indigenous peoples and the work on engagement of young people in national development will continue, with specific attention given to disadvantaged young people, especially those with disabilities.

The subprogramme will accomplish its goals through a combination of national advisory services, at the request of Governments; international, regional and national workshops; further development and implementation of training materials and tools; and strengthening networks, including linkages between Governments and civil society organizations. The subprogramme will also promote linkages with United Nations entities through greater engagement with United Nations country teams in order to promote mainstreaming of social development issues and approaches into country programming. This includes participation in the inter-agency Social Protection Floor Initiative, in which the subprogramme was instrumental in promoting engagement with civil society. It will include action to promote utilization of the United Nations Development Group guidance note for programming on issues of disability.

The subprogramme's resources are leveraged with the resources from the United Nations Development Account to enhance the capacity of Governments and indigenous leaders to ensure social integration and inclusive development in selected countries in Africa and Asia. Another Development Account project is expected to focus on data collection methodology and tools for formulating evidence-based policies on ageing in Africa. The subprogramme anticipates that it will receive ad hoc requests from Governments for advisory services to expand the activities and apply the tools developed in both projects in additional countries. The additional resources for 2018-2019 amounting to $88,700 would provide for consultants, travel and participants to the workshops and are expected to contribute to further advancing the objective of the subprogramme, as

	presented on the left. The additional resources will enable the enhancing of national capacities to design policies for young people aimed at social inclusion and conflict prevention. The subprogramme stresses the development and strengthening of partnerships with other United Nations entities, at Headquarters and country levels and with major organizations of civil society. Partnerships with the United Nations Population Fund and the Office of the United Nations High Commissioner for Human Rights (OHCHR), in particular, will be strengthened to leverage the subprogramme's activities in the areas of young people, ageing and disability. Partnerships with the United Nations Development Programme and OHCHR will also be strengthened in the areas of indigenous issues and ageing.

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 75 to 77 and the target for 2018-2019 is expected to increase from 80 to 83.

[b] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 70 to 75 in 2018-2019. The number of seminars/workshops is also expected to increase from 19 (642) to 20 (650) in 2018-2019.

Subprogramme 2. Sustainable development

Implementing entity: Department of Economic and Social Affairs, Division for Sustainable Development	*Budget summary* (thousands of United States dollars)				
Relationship to the biennial programme plan for the period 2018-2019 programme 7, subprogramme 3, expected accomplishment (b)		*2014-2015 expenditure*	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Objective: To enhance capacities of developing countries, including small island developing States, and countries with economies in transition to formulate and implement strategies, policies, frameworks and programmes in support of sustainable development, with respect to the 2030 Agenda for Sustainable Development	General temporary assistance	1 731.5	2 837.9	–	54.9	2 987.4
	Consultants	73.6	110.7	16.8		71.6
	Travel of staff	73.3	248.9	30.0	28.3	295.4
	Contractual services	9.0	19.0	3.0	3.0	66.3
	Participants in seminars	249.7	501.7	165.8		506.8
	Total	**2 137.1**	**3 728.2**	**215.3**	**83.2**	**3 927.5**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Enhanced capacities to promote and implement policies and frameworks/mechanisms supporting mainstreaming through greater integration of social, economic and environmental dimensions of sustainable development and for the implementation of the 2030 Agenda	Increased number of developing countries' national experts who have acquired enhanced knowledge and skills to effectively support the mainstreaming and implementation of programmes and plans of action for sustainable development, disaggregated by gender Baseline 2014-2015: 106 Estimate 2016-2017: 550 Target 2018-2019: 530[a]	The subprogramme undertakes capacity-development activities in the relevant themes of sustainable development through greater integration of the social, economic and environmental dimensions of sustainable development. The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, including taking full advantage of the Department's cross-sectoral expertise. Capacity development will be delivered through: (a) advisory services composed of skilled in-house and outsourced technical experts to address specific needs of a more technical nature at the national level; (b) subregional, regional and interregional training workshops to promote more effective transfer of knowledge; (c) production of training material on specific methodologies to enable the transfer of general experiences made in pilot countries to other Member States; and (d) establishing/strengthening networks of expertise through the exchange of best practices. The subprogramme is aimed at supporting activities for strengthening the capacities of Governments in implementing, monitoring and assessing progress of their national strategies for achieving the Sustainable Development Goals. Specific focus will be given to developing countries that have or will be participating in the voluntary national reviews in the context of the high-level political forum. Three United Nations Development Account projects on the implementation of national sustainable development strategies, monitoring and assessing progress towards the achievement of sustainable development results and supporting voluntary national reviews are envisaged for the biennium 2018-2019. With the additional funds approved by the General Assembly, the subprogramme will be able to intensify its support for these countries by inviting additional national experts and increasing the number of workshops that will be organized. To ensure effective delivery of its programme of work, the subprogramme will continue to forge partnerships at different levels, and draw on the strengths, capacities, and synergies with UN-Water and UN-Energy mechanisms to leverage support from other United Nations agencies, the United Nations Environment Programme, the United Nations Development Programme, the United Nations Framework Convention on Climate Change, the International Energy Agency, the Asian Development Bank, the Inter-American Development Bank, the African Development Bank and the Global Environmental Facility. It also leverages and partners with major groups, including research, academia, industry and non-governmental organizations, to extract knowledge that will advance the sustainable development agenda. Voluntary commitments and partnerships will remain an important mechanism for implementation of the outcomes of the United Nations Conference on Sustainable Development and the 2030 Agenda for Sustainable Development.
(b) Enhanced capacities to formulate, implement and monitor national sustainable development strategies that feed into the follow-up and review process of the high-level political forum	Increased number of countries assisted that have launched policy initiatives and developed partnerships, programmes and plans of action aimed at achieving the Sustainable Development Goals, including through voluntary country reviews at the high-level political forum on sustainable development Baseline 2014-2015: 6 Estimate 2016-2017: 50 Target 2018-2019: 55[b]	

Output summary (participants)[c]			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	51	44	51
Seminars/workshops	6 (106)	8 (500)	9 (500)
Total	**57**	**52**	**60**

[a] As a result of the additional resources approved by the General Assembly, the estimated number of national experts who will be reached via the Division's activities under the programme will increase from 500 to 550 in the biennium 2016-2017 and from 500 to 530 in the biennium 2018-2019.

[b] As a result of the additional resources approved by the General Assembly, the estimated number of countries assisted by the Division will increase from 40 to 50 in the biennium 2016-2017 and from 50 to 55 in the biennium 2018-2019.

[c] As a result of the additional resources approved by the General Assembly, the estimated number of seminars/workshops is expected to increase from six to eight in the biennium 2016-17 and from eight to nine in the biennium 2018-19.

Subprogramme 3. Statistics

Implementing entity: Department of Economic and Social Affairs, Statistics Division

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 4, expected accomplishment (c)

Objective: To support national efforts in building and strengthening the national statistical and geospatial information capacity of developing countries, in particular the least developed countries, and countries with economies in transition to produce reliable and timely statistics and development indicators as well as geospatial information for national policymakers and for other users at the national and international levels

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	1 328.50	1 781.7	–	–	1 799.1
Consultants	11.2	44.6	9.9	–	46.3
Travel of staff	399.1	306.5	–	18.5	337.8
Contractual services	12.0	12.5	–	–	13.0
Furniture and equipment	–	5.0	–	–	5.2
Individual fellowships	–	156.6	–	18.5	234.7
Participants in seminars	650.2	518.2	204.9		523.9
Total	**2 401.0**	**2 825.1**	**214.8**	**37.0**	**2 960.0**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced capacity of government statisticians and national statistical systems to routinely collect, compile, store, analyse and disseminate official statistics and the Sustainable Development Goals and their targets and indicators in the economic, social, demographic and environmental fields, to produce high-quality data, including data disaggregated, wherever possible, by sex, location and so forth, for national policymakers and for other users at the national and international levels	Increased number of national statistical staff who have been effectively utilizing knowledge and skills acquired at training and capacity development activities delivered by the subprogramme [percentage] Baseline 2014-2015 79 Estimate 2016-2017 75 Target 2018-2019 76
(b) Enhanced national capacity to produce and disseminate policy-relevant cartographic and geospatial information, in line with international standards	Increased number of national cartographic and geospatial information experts who have been effectively utilizing knowledge and skills acquired at training and capacity development activities delivered by the subprogramme [percentage] Baseline 2014-2015 67 Estimate 2016-2017 69 Target 2018-2019 70

Activities outputs projects

In the 2030 Agenda for Sustainable Development, enhancing statistical capacity-building to support national plans of developing countries to measure, monitor and report on the Sustainable Development Goals, targets and indicators is explicitly called for. The global indicator framework represents a tremendous challenge for producers of official statistics in developing countries, given that they will need to adapt and develop their national statistical systems to respond to these demands and to put into place streamlined processes to ensure the timely production of official statistics.

Accordingly, the main focus of the subprogramme in the biennium 2018-2019 will be on the development and strengthening of institutional and technical capacities in developing countries for the production of high-quality, timely, reliable and disaggregated data that are in line with the international standards and respond to the fundamental principles of official statistics, which can assist policymakers in shaping evidence-based policies that fully integrate economic, social and environmental considerations. The two key areas of work will be: (a) strengthening national statistical capacities to measure, monitor, assess and report on progress towards achieving the Sustainable Development Goals and their targets and (b) enhancing the modernization of national statistical systems, taking into account the recommendations of the Statistical Commission on data revolution and the use of new technologies and big data for official statistics, including the use of geospatial information and its integration with statistical data. In the area of geospatial information management, the subprogramme will advance further the development and use of geospatial data and tools to support the sustainable development and related global agendas.

The subprogramme's capacity development programme will be implemented through the following:

(a) Advisory services, at the request of Governments, aimed at building sound national statistical and geospatial information systems of developing countries, which include solid institutional infrastructures, systematic data-collection activities, the compilation of aggregate macroeconomic and social statistics according to global standards and norms, and a multichannel data dissemination system;[a]

(b) Training workshops and seminars for developing countries in various areas of statistics, such as social and demographic statistics, including civil registration and vital statistics, gender statistics, national accounts, industrial statistics, international merchandise trade and trade in services statistics, tourism statistics, business registers, international economic classifications, environment statistics, environmental economic accounting,

Output summary (participants)[a]			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	95	115	125
Seminars/workshops	16 (244)	20 (920)	21 (940)
Fellowships	72	95	98
Total	**183**	**230**	**244**

energy statistics, organization of national statistical systems, development indicators and geographic information management;

(c) Fellowships, study tours and on-the-job training for national statisticians and geospatial information experts from developing countries to upgrade and strengthen their knowledge and skills in the areas of statistics and geographic information management and to establish regional and international networks.

The additional resources for 2018-2019 in the amount of $37,000 would provide for staff travel for the Organization of one additional workshop and the provision of fellowships and are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.

[a] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 110 to 115 in 2016-2017 and from 120 to 125 in 2018-2019. The number of seminars/workshops is also expected to increase from 18 (880) to 20 (920) in 2016-2017 and from 19 (900) to 21 (940) in 2018-2019.

[b] Through the short term advisory services of the subprogramme's interregional advisers, staff members and consultants, knowledge and professional expertise will be transferred to developing countries and their integration into regional and international networks will be facilitated.

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Subprogramme 4. Development policy and analysis

Implementing entity: Department of Economic and Social Affairs, Development Policy and Analysis Division

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 6, expected accomplishment (c)

Objective: To strengthen the capacity of developing countries, especially the least developed countries, to design and implement policies and strategies to realize the inclusive, equitable and sustainable development objectives of the 2030 Agenda for Sustainable Development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	1 603.4	1 363.0	–	16.4	1 433.7
Consultants	394.5	51.4	48.5	31.2	85.7
Travel of staff	195.6	58.1	49.5	–	60.4
Contractual services	9.0	12.5	16.4	–	13.0
Participants in seminars	247.5	437.9	32.1	31.2	472.8
Total	**2 450.0**	**1 922.9**	**146.5**	**78.8**	**2 065.6**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced capacities of national finance, planning and central bank authorities to design and implement sustainable development strategies to realize the objectives of the 2030 Agenda	Increased number of policy documents, including, but not limited to, national development strategies and five-year plans, that incorporate policy recommendations of the Department that promote sustainable development in the context of the 2030 Agenda Baseline 2014-2015 4 Estimate 2016-2017 6 Target 2018-2019 7
(b) Enhanced capacities of the least developed countries to address constraints, with a view to availing themselves of international support measures and preparing for graduation, enhancing development progress to accelerate graduation within the broader context of the 2030 Agenda and the Programme of Action for the Least Developed Countries for the Decade 2011-2020	Increased number of least developed countries avail themselves of international support measures and prepare for graduation, through incorporating support measures in their national development strategies as well as through improving smooth transition strategies Baseline 2014-2015 4 Estimate 2016-2017 6 Target 2018-2019 8

Activities outputs projects

The key focus of the subprogramme will be the provision of policy advisory services and capacity development support at the national level in developing countries, including in the least developing countries, to design and implement sustainable development strategies within the framework of the 2030 Agenda, as well as the Programme of Action. The policy advisory and capacity-development work will focus on macroeconomic policy analysis and the impact on sustainable development, integrated assessment methodologies and modelling to identify interlinkages and trade-offs in the implementation of strategies for sustainable development, and economic modelling and forecasting capacities and assisting least developed countries with their sustainable development and graduation strategies.

The subprogramme will complement and facilitate the implementation of the existing and pipeline Development Account projects, including: (a) strategies for mitigating the impact of graduation from the least developed countries category; (b) supporting developing countries in their transition from Millennium Development Goals-based development strategies to broader sustainable development strategies through modelling-based policy analysis; (c) integrated modelling tools to support evidence-based sustainable development policies; and (d) enhancing policy coherence by promoting institutional coordination and strengthening the science-policy interface into integrated assessments (joint project with subprogramme 5). The subprogramme will also be leveraged to mobilize resources for extrabudgetary projects.

(c) Enhanced national capacities to assess the costs and benefits of various policy options and increase synergies and coherence among various macroeconomic, sectoral, social and environmental and energy policies to realize the objectives of the 2030 Agenda	Increased number of policy briefs, intended nationally determined contributions, national development plans and national strategies using economy-wide models, energy systems, water models, and integrated assessment methodologies to transition to low-carbon growth and develop integrated and coherent 2030 Agenda strategies Baseline 2014-2015: 4 Estimate 2016-2017: 9 Target 2018-2019: 11[a]

Output summary (participants)[b]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	117	69	70
Seminars/workshops	12 (397)	29 (430)	31 (520)
Total	**129**	**98**	**101**

[a] As a result of the additional resources approved by the General Assembly, the estimate is expected to increase to 9 for 2016-2017 and to 11 for 2018-2019.

[b] As a result of the additional resources, the number of workshops is expected to increase from 28 to 29 and the number of participants to increase from 415 to 430 in 2016-2017. As a result of the additional resources, the number of workshops is expected to increase from 29 to 31 and the number of participants to increase from 500 to 520 in 2018-2019.

Subprogramme 5. Public administration and development management

Implementing entity: Department of Economic and Social Affairs, Division for Public Administration and Development Management

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 7, expected accomplishment (c)

Objective: To strengthen the capacities of developing countries, especially the least developing countries and small island developing States, to mobilize public institutions, implement the Sustainable Development Goals and make them effective, accountable, inclusive and transparent at all levels

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	1 546.4	1 327.1	–	–	1 341.4
Consultants	21.7	278.9	40.5	21.1	311.7
Travel of staff	206.1	244.6	60.0	–	292.2
Contractual services	28.4	12.5	–	–	13.0
Participants in seminars	278.6	589.1	50.0	53.4	653.1
Total	**2 081.2**	**2 452.2**	**150.5**	**74.5**	**2 611.4**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced capacity to ensure that institutions are effective, inclusive and accountable, and shaped and equipped to implement the Sustainable Development Goals	(i) Increase in the number of official expressions of commitment to integrate strategies and methodologies into policies, programmes and legislative/institutional frameworks Baseline 2014-2015 21 Estimate 2016-2017 22 Target 2018-2019 23[a] (ii) Increased percentage of trained participants that apply methodologies and good practices in public administration and governance [percentage] Baseline 2014-2015 80 Estimate 2016-2017 82 Target 2018-2019 83[b]	The subprogramme aims to strengthen national and local government capacity through various kinds of capacity-building activities relating to designing institutional arrangements, mobilizing and equipping public administrations and public servants and developing leadership skills for implementing policies to achieve the Sustainable Development Goals, delivering inclusive, responsive and effective public services, including through the use of information and communications technology, and promoting public accountability on Sustainable Development Goal implementation, facilitating people's engagement in decision-making relating to development programmes and spearheading innovative partnerships in support of the Goals. These capacity-development activities will be implemented through: (a) advisory services to be provided by in-house and outsourced experts to carry out needs assessments and diagnostics, as well as policy and strategy design missions relating to the substantive focus areas of the subprogramme; (b) group training at the request of developing countries, especially the least developed countries and small island developing States, to promote common approaches among Member States; (c) the holding of meetings for exchanging experiences; (d) the production of training materials on advanced methodologies in governance and public administration; and (e) the establishment of new networks and partnerships of public administrators, as well as strengthening existing ones, to enhance linkages between developing countries through the exchange of good practices and peer-to-peer learning. The capacity-development strategy in the area of public administration is based on an integrated approach linking the normative and analytical work of the subprogramme and its support to the Committee of Experts on Public Administration. The strategy will be driven to support the core principle of the 2030 Agenda for Sustainable Development of leaving no one behind. Its aim will be to produce results that are sustainable and go beyond the duration of the specific capacity-development activities implemented by using other resources and continuing the interaction with beneficiary countries after the completion of activities. Emphasis will be placed on helping countries to learn from one other's experiences, including through dedicated meetings, study tours and the advice provided through advisory missions and activities funded using extrabudgetary resources. The subprogramme will continue to establish partnerships at the global, regional and national levels with institutions concerned with developing public administration capacities, especially through the partners of the United Nations Public Administration Network, including the Economic and Social Commission for Western Asia, the Economic Commission for Africa, the Economic Commission for Latin America and the Caribbean, the International Association of Schools and Institutes of Administration, the International Institute of Administrative Sciences and the Conference of African Ministers of Public/Civil Service. It will also continue to engage Governments in south-south cooperation. On issues relating to institutional development and human

(b) Enhanced capacity to design and implement innovative and inclusive public service delivery, including through the use of information and communications technology	Increased number of developing countries actively using methodologies, manuals and tools made available to improve public service delivery, including through the use of information and communications technology Baseline 2014-2015: 21 Estimate 2016-2017: 23 Target 2018-2019: 24[c]	resources capacity development, the subprogramme will continue to partner with the United Nations Development Programme, the Africa Public Sector Human Resource Managers' Network, the African Association for Public Administration and Management, the Governance Institutes Forum for Training and the Latin American Centre for Development Administration, among others. With regard to responsive and effective public service delivery, including through the use of information and communications technology, the subprogramme will continue to partner with the International Telecommunication Union, the United Nations Conference on Trade and Development and the United Nations Educational, Scientific and Cultural Organization. On issues relating to people's engagement and public accountability, the subprogramme will continue to collaborate with the International Organization of Supreme Audit Institutions, the International Association of Economic and Social Councils and Similar Institutions, the United Nations Human Settlements Programme, the United Nations Office on Drugs and Crime, the World Bank and the Organization for Economic Cooperation and Development. Systematic cooperation will be pursued with other subprogrammes, given the cross-cutting nature of public institutions and public administration. The additional resources for 2018-2019 amounting to $74,500 will provide for consultants and travel (staff and participants). They are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.
(c) Strengthened capacity to engage people in the design, implementation and review of sustainable development policies and plans and to promote public accountability on Sustainable Development Goal implementation	Increased percentage of trained participants that apply methodologies and good practices in the engagement of citizens and governance [percentage] Baseline 2014-2015: 68 Estimate 2016-2017: 69 Target 2018-2019: 83	

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	85	90	90
Seminars/workshops	8 (954)	9 (1 200)	9 (1 200)
Total	**93**	**99**	**99**

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 21 to 22 and the target for 2018-2019 is expected to increase from 22 to 23.

[b] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 80 to 82 per cent and the target for 2018-2019 is expected to increase from 82 to 83 per cent.

[c] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from to 21 to 23 and the target for 2018-2019 is expected to increase from 23 to 24.

[d] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 85 to 90 in 2016-2017. The number of seminars/workshops is also expected to increase from 8 (954) to 9 (1,200) in 2016-2017 and in 2018-2019.

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Subprogramme 6. Sustainable forest management

Implementing entity: Department of Economic and Social Affairs, United Nations Forum on Forests secretariat

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 8, expected accomplishment (e)

Objective: To advance long-term political commitment to the implementation of the sustainable management of all types of forests at all levels, particularly the United Nations forest instrument and its global objectives on forests, and to contribute to the implementation, follow-up and review of the 2030 Agenda for Sustainable Development, including forest-related Sustainable Development Goals and targets

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	252.2	411.6	–	–	368.0
Consultants	130.8	27.7	50.0	46.3	76.9
Travel of staff	83.0	35.8	15.8	57.5	97.0
Contractual services	1.5	3.2	8.0	–	3.4
Participants in seminars	220.0	133.5	5.0	–	183.9
Total	**687.5**	**611.8**	**78.8**	**103.8**	**729.2**

Expected accomplishments	*Indicators of achievement*
(a) Improved collaboration and coordination on the sustainable management of all types of forests and trees outside forests among Governments, major groups, regional and subregional organizations, members of the Collaborative Partnership on Forests and other stakeholders	Increased percentage of Member States assisted by the subprogramme that have launched policy initiatives, partnerships and plans of action for achieving sustainable forest management [percentage] Baseline 2014-2015 – Estimate 2016-2017 5 Target 2018-2019 9[a]
(b) Enhanced capacity of Member States to advance the sustainable management of all types of forests and implemented the United Nations forest instrument, especially the achievement of its global objectives, and to facilitate access to financing for sustainable forest management	Increased number of Member States that have secured forest financing with the support of the subprogramme [percentage] Baseline 2014-2015 – Estimate 2016-2017 10 Target 2018-2019 17[a]

Output summary (participants)[1]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	25	41	79
Seminars/workshops	5 (156)	20 (500)	34 (850)
Total	**30**	**61**	**113**

Activities outputs projects

The subprogramme will support Member States in integrating the United Nations strategic plan for forests 2017-2030 into the 2030 Agenda. The subprogramme will also promote greater awareness, at all levels, of the role of forests in achieving the Sustainable Development Goals and the broader 2030 Agenda on sustainable development. In particular, capacity-building activities will focus on two keys areas: (a) the Global Forest Financing Facilitation Network, by building capacity to formulate project proposals to be funded by multilateral financial institutions and building capacity to prepare national forest financing strategies; and (b) monitoring, assessment and reporting, by building capacity among Member States to monitor and assess progress towards implementing sustainable forest management, including the United Nations forest instrument.

Capacity-development activities include advisory services, workshops and the development of project proposals and strategies that will be instrumental in enabling them to anticipate and mobilize financing for sustainable forest management more effectively to achieve the global objectives on forests and implement the 2030 Agenda.

The Global Forest Financing Facilitation Network will continue to mobilize a mix of extrabudgetary resources and programme funding for implementation of its activities. During the biennium 2016-2017, the Network will support at least nine Member States in formulating project proposals on sustainable forest management. With four Member States having requested further assistance and yet more to be expected in the coming months, it is expected that, during the biennium 2018-2019, the Network will be supporting at least 15 Member States in formulating project proposals and/or national forest financing strategies. Additional support from the General Assembly provided for this biennium will enable the secretariat of the United Nations Forum on Forests to lend support in formulating project proposals and/or national forest financing strategies to two countries from the following ones that have expressed interest in receiving such support: Fiji, Guinea, the Islamic Republic of Iran and Kenya.

The subprogramme is also expected to implement two United Nations Development Account projects, namely, on strengthening the capacities of developing countries to monitor progress towards sustainable forest management in the context of the 2030 Agenda (Development Account tenth tranche) and to strengthen the capacity of developing countries to enhance cross-sectoral policy coherence in the implementation of forest-related Sustainable Development Goals and the 2030 Agenda (Development Account eleventh tranche). In addition, the subprogramme will continue implementation of the Development Account project on building capacity to prepare national action plans on sustainable forest management (Development Account ninth tranche). The subprogramme is also expected to provide advisory services in advancing the implementation of sustainable forest management as part of the International Arrangement on Forests.

	In carrying out its capacity development efforts, the subprogramme works closely with Member States, regional commissions, regional and subregional intergovernmental organizations and member organizations of the Collaborative Partnership on Forests.

[a] As a result of the additional resources approved by the General Assembly, the estimates will increase to 5 per cent for 2016-2017 and to 9 per cent for 2018-2019.
[b] As a result of the additional resources approved by the General Assembly, the estimates will increase to 10 for 2016-2017 and to 17 for 2018-2019.
[c] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 38 to 41 in 2016-2017 and from 73 to 79 in 2018-2019. The number of seminars/workshops is also expected to increase from 11 to 20 in 2016-2017 and 16 to 34 in 2018-2019.

Subprogramme 7. Financing for development

Implementing entity: Department of Economic and Social Affairs, Financing for Development Office

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 9, expected accomplishment (d)

Objective: To strengthen the capacity of policymakers, relevant national administrations and implementing agencies in developing countries to develop and implement policy frameworks aimed at increasing domestic public resources and mobilize additional long-term finance for investment in sustainable development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	413.3	411.6	–	368.4	810.7
Consultants	230.1	62.5	1.4	65.4	132.9
Travel of staff	52.3	34.0	14.3	–	35.3
Contractual services	10.6	3.2	0.6	–	3.4
Participants in seminars	415.9	83.1	70.2	–	71.6
Total	**1 122.2**	**594.4**	**86.5**	**433.8**	**1 053.9**

Expected accomplishments	*Indicators of achievement*
(a) Strengthened capacity to develop and implement more effective and efficient tax systems, including development-oriented double tax treaty policies drawing upon the United Nations Model Double Taxation Convention between Developed and Developing Countries, with a view to improving the investment climate, while increasing tax revenue for financing of sustainable development	Number of participants attending capacity-development activities who acknowledge increased capacity to negotiate, administer and interpret double tax treaties, drawing upon the United Nations Model Double Taxation Convention between Developed and Developing Countries Baseline 2014-2015: 40 Estimate 2016-2017: 30 Target 2018-2019: 45[a]
(b) Strengthened capacity to protect and broaden the tax base, including by addressing transfer mispricing, with a view to enhancing domestic resource mobilization for financing of sustainable development	Number of participants attending capacity-development activities who acknowledge increased capacity to address issues in protecting and broadening the tax base, including in the area of transfer pricing Baseline 2014-2015: 90 Estimate 2016-2017: 80 Target 2018-2019: 120[b]

Activities outputs projects

The capacity-development strategy of the subprogramme will focus on the following areas: (a) negotiation, administration and interpretation of tax treaties, drawing on the United Nations Model Double Taxation Convention between Developed and Developing Countries; (b) practical issues in transfer pricing for developing countries; (c) practical issues in protecting and broadening the tax base of developing countries; and (d) issues relating to mobilizing fiscally sustainable long-term finance for funding sustainable development.

Within the framework of resource mobilization for investment in sustainable development of the Addis Ababa Action Agenda of the Third Conference on Financing for Development, a critical role is to be played by the broadening of the tax base and the effective combating of tax evasion and capital flight through development-oriented tax policies, modernized tax systems and efficient tax collection procedures. However, many developing countries lack adequate national systems to effectively collect tax and protect their tax base, and the public revenues of those countries, especially the least developed ones, are still largely insufficient to meet sustainable development goals. Many of these countries also need to acquire an increased knowledge of issues relating to mobilizing additional long-term finance for investment in sustainable development and to increase their capacity to identify the means of implementation. At the international level, they often lack the capacity to effectively negotiate and implement double tax treaties, which play a critical role in promoting investment flows between countries, the exchange of goods and services, the movement of capital and persons and the transfer of technology.

The capacity-development strategy will be implemented through: (a) regional training seminars in the above-mentioned areas, including some co-organized with regional/national partners; (b) national workshops in pilot countries addressing their specific needs; (c) follow-up country missions providing assistance to these countries in applying the skills and knowledge acquired through regional seminars and national workshops, with a view to implementing the desired policy framework; (d) development of handbooks, manuals, online tools and other practical materials to be utilized for the delivery of the above-mentioned activities; and (e) establishing new and strengthening existing networks of relevant government officials to enhance south-south cooperation. The additional resources for 2018-2019 will cover consultants and general temporary assistance and are expected to contribute to increasing the number of capacity-development workshops/seminars and technical assistance missions addressing resource mobilization issues, with a view to supporting the implementation of the 2030 Agenda for Sustainable Development.

The subprogramme will also implement its two ninth tranche United Nations Development Account projects, which will seek to strengthen the capacity of the relevant tax officials in developing countries to:
(a) effectively utilize double tax treaties, drawing on the United Nations Model Double Taxation Convention,

(c) Increased awareness and knowledge of issues related to mobilizing fiscally sustainable long-term finance for investment in sustainable development and strengthened capacity to identify relevant instruments for implementation	Number of participants attending capacity-development activities who acknowledge increased awareness and knowledge of issues in mobilizing long-term finance and increased capacity to identify means of implementation Baseline 2014-2015 Estimate 2016-2017 10 Target 2018-2019 15[c]	with a view to improving the investment climate, increasing tax revenue and combating tax evasion for financing of sustainable development; and (b) protect and broaden the tax base of developing countries, with a view to increasing domestic resource mobilization for financing sustainable development. The main tools used to carry out the activities envisioned under these projects are global, regional and national trainings, as well as handbooks, manuals and practical toolkits developed together with extrabudgetary funding. The subprogramme has developed a strong working relationship with regional tax organizations, in particular with the Inter-American Center of Tax Administrations and the African Tax Administration Forum. In addition, a joint cooperation platform of international organizations, including the United Nations, the Organization for Economic Cooperation and Development, the International Monetary Fund and the World Bank Group, has been established, with a view to developing toolkits that will support developing countries in implementing measures to address base erosion and in addressing other relevant international tax issues.

Output summary (participants)[d]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	45	55	75
Seminars/workshops	7 (166)	4 (150)	6 (210)
Total	**52**	**59**	**81**

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 20 to 30 and the target for 2018-2019 is expected to increase from 40 to 45.

[b] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 70 to 80 and the target for 2018-2019 is expected to increase from 110 to 120.

[c] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 5 to 10 and the target for 2018-2019 is expected to increase from 10 to 15.

[d] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services for 2016-2017 is expected to increase from 50 to 55 and the target for 2018-2019 is expected to increase from 60 to 75. The number of seminars and workshops is also expected to increase from 3 (120) to 4 (150) in 2016-2017 and from 4 (150) to 6 (210) in 2018-2019.

Subprogramme 8. Population

Implementing entity: Department of Economic and Social Affairs, Population Division

Relationship to the biennial programme plan for the period 2018-2019: programme 7, subprogramme 5, expected accomplishment (b)

Objective: Effectively facilitate review by Member States of progress made in the further implementation of the Programme of Action of the International Conference on Population and Development and of relevant instruments of the United Nations development agenda, including selected population-related indicators of the Sustainable Development Goals

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	–	–	124.7	266.6	262.4
Consultants	–	–	25.0	–	–
Travel of staff	–	–	15.0	8.9	9.3
Contractual services	–	–	2.0	1.5	1.6
Participants in seminars	–	–	16.0	–	0.1
Total	–	–	**182.7**	**277.0**	**273.4**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced capacity of government offices and national professionals to collect, analyse and disseminate data relevant for the assessment of selected population-related targets and indicators of the Sustainable Development Goals	(i) Number of countries with data produced with validated and tested methodology for indicator 10.7.2 of the Sustainable Development Goals on countries with well-managed migration policies Baseline 2014-2015 – Estimate 2016-2017 15 Target 2018-2019 60 (ii) Percentage of participants trained that implemented recommendations on the collection and reporting of data on well-managed migration policies Baseline 2014-2015 – Estimate 2016-2017 60 Target 2018-2019 70

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	–	1	4
Seminars/workshops	–	1 (10)	1 (15)
Total	–	**2**	**5**

Activities outputs projects

Activities of the subprogramme's capacity-development programme will be designed to facilitate the collection, review and reporting by Member States of information on population-related targets and indicators of the Sustainable Development Goals.

The subprogramme will be implemented through: (a) advisory services, at the request of Governments, aimed at strengthening the capacity of national statistics offices and relevant ministries, (b) training workshops and seminars for developing countries in various aspects of population analysis and demography, and (c) the development, testing and implementation of a methodology for the measurement of indicator 10.7.2 of the Sustainable Development Goals and production of technical and training materials on this indicator appropriate for use in technical assistance missions and training workshops.

Work will be coordinated and carried out in collaboration with the International Organization for Migration (IOM), which co-leads, together with the Department, the production of internationally comparable information for indicator 10.7.2.

These activities will complement and be fully integrated with activities funded by the United Nations Development Account, including collaboration with subprogramme 3, Statistics, to strengthen the collection and use of data on international migration data in the context of the 2030 Agenda for Sustainable Development and other extrabudgetary resources that focus on enhancing national capacities to collect, analyse and disseminate data relevant for the population-related targets and indicators of the Goals.

The additional resources will enable the engagement of an interregional adviser to plan, coordinate and implement an expanded set of activities envisaged under the subprogramme, including additional substantive work in developing, validating and implementing systematic data collection on indicator 10.7.2 on well-managed migration policies.

The subprogramme complements and strengthens ongoing projects and activities dedicated to building national capacities to review and monitor progress towards the achievement of the population-related targets of the Sustainable Development Goals. Results obtained will be reported to the annual sessions of the Commission on Population and Development and in the periodic meetings of the Inter-Agency and Expert Group on Sustainable Development Goal Indicators, and will contribute to the thematic reviews of progress on the Goals taking place at the high-level political forum. The additional resources approved for 2017 will enable the expansion of activities to support a more systematic production of data on selected indicators of the Goals, as noted above.

2. Trade and development: $2,776,700

23.36 The activities in this sector are implemented by the United Nations Conference on Trade and Development (UNCTAD) in support of programme 10, Trade and development, of the biennial programme plan for the period 2018-2019. They focus on: (a) the provision of technical advice on policy options and their implications as well as opportunities for technical assistance in trade, investment and related areas, drawing mainly on mandates and policy issues provided in the Nairobi Maafikiano and other relevant mandates; (b) the provision of training for government officials and policy practitioners on key issues on the international economic agenda, with a view to increasing their capacity to build more effective and integrated policy responses to a changing global economy, as mandated in paragraph 166 of the Bangkok Plan of Action and subsequently reconfirmed by the Sao Paulo consensus and the Doha Mandate; and (c) policy advice, technical support and policy coordination of the trade-related technical assistance to least developed countries, in particular in the context of the enhanced integrated framework provided by the six relevant agencies (UNCTAD, the World Trade Organization, the International Trade Centre, UNDP, the World Bank and the International Monetary Fund).

Table 23.8 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	1 268.3	1 424.5	162.3	11.4	1 586.8	55.2	1 642.0
Travel of staff	327.7	353.3	(22.7)	(6.4)	330.6	13.0	343.6
Grants and contributions	566.4	723.5	40.0	5.5	763.5	27.6	791.1
Total	**2 162.4**	**2 501.3**	**179.6**	**7.2**	**2 680.9**	**95.8**	**2 776.7**

Subprogramme 1. Globalization, interdependence and development

Implementing entity: UNCTAD, Division on Globalization and Development Strategies

Relationship to the biennial programme plan for the period 2018-2019: programme 10, subprogramme 1, expected accomplishments (a), (b), (c) and (d)

Objectives:

(a) To strengthen the policymaking capacity of least developed, developing countries and countries with economies in transition in macroeconomics, trade, investment, technology and related areas, in particular for formulating policies that are cross-sectoral and that contribute to national strategies towards sustainable development

(b) To fill the gaps in capacity- and policy-building efforts by responding to the immediate assistance needs expressed by Governments and regional organizations, as well as to provide guidance in the design of long- and short-term projects to make them respond to the needs of beneficiary countries

Budget summary (thousands of United States dollars)

	2016-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	209.2	247.9	30.0	30.0	287.9
Travel of staff	64.3	66.1	–	–	65.9
Training	141.9	180.9	10.0	10.0	197.8
Total	**415.4**	**494.8**	**40.0**	**40.0**	**551.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[c]
(a) Enhanced understanding by government officials of key issues on the international economic agenda and the implications and interlinkages among different sectoral policies and the national development strategy	Percentage of government officials trained who consider that paragraph 166 courses (training courses on key issues on the international economic agenda) have significantly contributed to their understanding of key issues on the international economic agenda Baseline 2014-2015: 80 Estimate 2016-2017: 80 Target 2018-2019: 80	The activities will include five regional training courses on key issues on the international economic agenda and Geneva-based short sessions as required, provided by policy experts from all UNCTAD subprogrammes and local resource persons from the regional commissions, government, academia and private sector institutions. The courses enhance the knowledge and capacity of policymakers and finance and investment experts involved in trade and development matters. They provide the government officials with up-to-date key information and analysis in macroeconomic, trade, investment and related policy areas, as well as a better understanding of implications and interlinkages between sectoral policies and their contribution to the national development strategies. The courses are designed with specific attention given to regional and national specificities, exchange of experience and hands-on policy simulation and negotiation exercises in sectoral and cross-sectoral policymaking. Advisory services will be provided where the need exists for immediate assistance and on the basis of requests from beneficiary Governments. Advisory services will further strengthen the interaction between the research and policy analysis capacity and operational activities. Additional resources approved in the context of the Addis Ababa Action Agenda of the Third International Conference on Financing for Development will provide for advisory services, in line with the strengthened role of UNCTAD in financing for development, as the focal point in the United Nations for the integrated treatment of trade and development and interrelated issues in the areas of finance, technology, investment and sustainable development, defined under paragraph 88 of the Action Agenda and as further elaborated in the Nairobi Maafikiano.
(b) Increased awareness and knowledge of policy options and their implications	Number of recipients of advisory services who confirm the usefulness of the policy advice provided Baseline 2014-2015: 80 Estimate 2016-2017: 80 Target 2018-2019[b]: 42	

Output summary (participants)[c]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	4	6	8
Seminars/workshops[a]	6 (75)	5 (100)	5 (110)
Total	**10**	**11**	**13**

(Footnotes on following page)

(Footnotes to table)

[a] Organized in an integrated manner with subprogrammes 1, 2, 3 and 4 as part of the training courses on key issues on the international economic agenda.

[b] As a result of additional advisory services.

[c] Resources approved in the context of the Addis Ababa Action Agenda will provide for additional advisory services, in line with UNCTAD mandates.

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Subprogramme 2. Investment and enterprise

Implementing entity: UNCTAD, Division on Investment and Enterprise

Relationship to the biennial programme plan for the period 2018-2019: programme 10, subprogramme 2, expected accomplishments (a), (b), (c) and (d)

Objectives:

(a) To strengthen the policymaking capacity of least developed, developing countries and countries with economies in transition in macroeconomics, trade, investment, technology and related areas, in particular for formulating policies that are cross-sectoral and that contribute to national strategies towards sustainable development

(b) To fill the gaps in capacity- and policy-building efforts by responding to the immediate assistance needs expressed by Governments and regional organizations, as well as to provide guidance in the design of long- and short-term projects to make them respond to the needs of beneficiary countries

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	209.2	247.9	30.0	30.0	287.5
Travel of staff	61.5	66.1	–	–	65.9
Training	141.9	180.9	10.0	10.0	197.8
Total	**412.6**	**494.8**	**40.0**	**40.0**	**551.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Enhanced understanding by government officials of key issues on the international economic agenda and the implications and interlinkages among different sectoral policies and the national development strategy	Percentage of government officials trained who consider that paragraph 166 courses (training courses on key issues on the international economic agenda) have significantly contributed to their understanding of key issues on the international economic agenda Baseline 2014-2015: 80 Estimate 2016-2017: 80 Target 2018-2019: 80	The activities will include five regional training courses on key issues on the international economic agenda and Geneva-based short sessions as required, provided by policy experts from all UNCTAD subprogrammes and local resource persons from the regional commissions, government, academia and private sector institutions. The key focus of advisory services will be capacity development at the national and international levels to design and implement investment policies for the Sustainable Development Goals based on the outcomes of the 2018 World Investment Forum and the *World Investment Report*. Capacity development will be delivered through ad hoc advisory services by technical experts in financing for Goal sectors, preparation of investment policy reviews and related policy advice to attract international investment and benefit from it, application of best practices in investment promotion and facilitation, and support for negotiations on international investment agreements. Additional resources approved in the context of the Addis Ababa Action Agenda of the Third International Conference on Financing for Development will provide for advisory services, in line with the strengthened role of UNCTAD in financing for development, as the focal point in the United Nations for the integrated treatment of trade and development and interrelated issues in the areas of finance, technology, investment and sustainable development, defined under paragraph 88 of the Action Agenda, as further elaborated in the Nairobi Maafikiano.
(b) Increased awareness and knowledge of policy options and their implications	Number of recipients of advisory services who confirm the usefulness of the policy advice provided Baseline 2014-2015: 38 Estimate 2016-2017: 38 Target 2018-2019:[b] 42	

Output summary (participants)[c]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	3	4	6
Seminars/workshops	4 (50)	4 (100)	5 (110)
Total	**7**	**8**	**11**

(Footnotes on following page)

(Footnotes to table)

[a] Organized in an integrated manner with subprogrammes 1, 2, 3 and 4 as part of the training courses on key issues on the international economic agenda.

[b] As a result of additional advisory services.

[c] Resources approved in the context of the Addis Ababa Action Agenda will provide for additional advisory services, in line with UNCTAD mandates.

Subprogramme 3. International trade

Implementing entity: UNCTAD, Division on International Trade in Goods and Services, and Commodities

Relationship to the biennial programme plan for the period 2018-2019: programme 10, subprogramme 3, expected accomplishments (a), (b), (c), (d) and (e)

Objectives:

(a) To strengthen the policymaking capacity of least developed, developing countries and countries with economies in transition in macroeconomics, trade, investment, technology and related areas, in particular for formulating policies that are cross-sectoral and that contribute to national strategies towards sustainable development

(b) To fill the gaps in capacity- and policy-building efforts by responding to the immediate assistance needs expressed by Governments and regional organizations, as well as to provide guidance in the design of long- and short-term projects to make them respond to the needs of beneficiary countries

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	209.2	247.9	30.0	30.0	287.5
Travel of staff	63.3	66.1	–	–	65.9
Training	140.7	180.9	10.0	10.0	197.8
Total	**413.2**	**494.8**	**40.0**	**40.0**	**551.2**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced understanding by government officials of key issues on the international economic agenda and the implications and interlinkages among different sectoral policies and the national development strategy	Percentage of government officials trained who consider that paragraph 166 courses (training courses on key issues on the international economic agenda) have significantly contributed to their understanding of key issues on the international economic agenda Baseline 2014-2015: 80 Estimate 2016-2017: 80 Target 2018-2019: 80
(b) Increased awareness and knowledge of policy options and their implications	Number of recipients of advisory services who confirm the usefulness of the policy advice provided Baseline 2014-2015: 38 Estimate 2016-2017: 38 Target 2018-2019 [b]: 42

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	3	4	6
Seminars/workshops[c]	4 (50)	4 (100)	5 (110)
Total	**7**	**8**	**11**

Activities outputs projects[a]

The activities will include five regional training courses on key issues on the international economic agenda (three weeks each) and Geneva-based short sessions as required, provided by policy experts from all UNCTAD subprogrammes and local resource persons from the regional commissions, government, academia and private sector institutions.

Advisory services will be provided on a demand-driven approach in assisting developing countries in: (a) negotiating bilateral, regional and multilateral trade agreements and optimizing development gains; (b) increasing their participation in global services production and trade; (c) addressing the trade and development impacts of non-tariff measures; (d) strengthening analytical capacity for trade policymaking and negotiations, and integrating trade and development concerns into national trade policies that contribute to productive capacity, inclusiveness, the empowerment of women and employment creation, in particular for least developed countries; (e) promoting the use of effective competition and consumer policies, with a view to achieving domestic and international competitiveness and dealing with anti-competitive practices; (f) addressing issues at the interface between trade and environment in the context of the promotion of sustainable development and poverty eradication; (g) sharing best practices on partnerships for trade and development that can contribute to the achievement of the 2030 Agenda for Sustainable Development; and (h) supporting countries in enhancing the contribution of the creative economy to inclusive and sustainable development.

Additional resources approved in the context of the Addis Ababa Action Agenda of the Third International Conference on Financing for Development will provide for advisory services in line with the strengthened role of UNCTAD in financing for development, as the focal point in the United Nations for the integrated treatment of trade and development and interrelated issues in the areas of finance, technology, investment and sustainable development, defined under paragraph 88 of the Action Agenda, as further elaborated in the Nairobi Maafikiano.

(Footnotes on following page)

(Footnotes to table)

[a] Organized in an integrated manner with subprogrammes 1, 2, 3 and 4 as part of the training courses on key issues on the international economic agenda.

[b] As a result of additional advisory services.

[c] Resources approved in the context of the Addis Ababa Action Agenda will provide for additional advisory services, in line with UNCTAD mandates.

Subprogramme 4. Technology and logistics

Implementing entity: UNCTAD, Division on Technology and Logistics

Relationship to the biennial programme plan for the period 2018-2019: programme 10, subprogramme 4, expected accomplishments (a), (b) and (c)

Objective:

(a) To strengthen the policymaking capacity of least developed, developing countries and countries with economies in transition in macroeconomics, trade, investment, technology and related areas, in particular for formulating policies that are cross-sectoral and that contribute to national strategies towards sustainable development

(b) To fill the gaps in capacity- and policy-building efforts by responding to the immediate assistance needs expressed by Governments and regional organizations, as well as to provide guidance in the design of long- and short-term projects to make them respond to the needs of beneficiary countries

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	209.2	247.9	30.0	30.0	287.5
Travel of staff	74.3	66.1	–	–	65.9
Training	141.9	180.9	10.0	10.0	197.8
Total	**425.4**	**494.8**	**40.0**	**40.0**	**551.2**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced understanding by government officials of key issues on the international economic agenda and the implications and interlinkages among different sectoral policies and the national development strategy	Percentage of government officials trained who consider that paragraph 166 courses (training courses on key issues on the international economic agenda) have significantly contributed to their understanding of key issues on the international economic agenda Baseline 2014-2015: 80 Estimate 2016-2017: 80 Target 2018-2019: 80
(b) Increased awareness and knowledge of policy options and their implications	Number of recipients of advisory services who confirm the usefulness of the policy advice provided Baseline 2014-2015: 38 Estimate 2016-2017: 38 Target 2018-2019 [b]: 42

Output summary (participants)[c]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	3	3	3
Seminars/workshops[a,d]	12 (362)	12 (450)	16 (510)
Fellowships[a]	94	100	110
Total	**127**	**115**	**129**

Activities, outputs, projects[a]

The activities under the subprogramme will include five regional training courses on key issues on the international economic agenda (three weeks each) and Geneva-based short sessions as required, provided by policy experts from all UNCTAD subprogrammes and local resource persons from the regional commissions, government, academia and private sector institutions. In order to meet the stated objective, the training will continue to follow two strategic directions, both aimed at reinforcing the impact of the activity in terms of its relevance and the embedding of knowledge in participating countries, as follows:

1. Relevance of training:

(a) Three levels of knowledge will be integrated into its programme in a coherent manner:

(i) knowledge of global issues (delivered by UNCTAD staff);

(ii) knowledge of regional issues (provided by experts from the relevant regional commissions, depending on the region in which the training is organized);

(iii) local knowledge (local experts from the host country);

(b) The programme will also emphasize exchanges of experience and lessons learned among participants coming from the same region, both through formal presentations and discussions and the use of state-of-the-art information and communications technology tools, and in informal settings;

2. Embedding of knowledge in participating countries:

(a) Special attention will be paid, both in the selection of participants and post-course evaluations and follow-up, to the use of the knowledge from the training beyond the immediate training participant through sharing the knowledge within his/her own departments through seminars, report writing or coaching other colleagues. It will also be emphasized that the participants should stay on the job for which they will be trained for a sufficient amount of time to be able to apply their new knowledge to the benefit of their departments and countries, in particular in the dissemination of knowledge toward building stronger institutions;

(b) The training will also invite experts from the region as participants or resource persons, where appropriate.

Additional resources approved in the context of the Addis Ababa Action Agenda of the Third International Conference on Financing for Development will provide for four briefings, including at the ministerial level, on the definition and coordination of national development strategies oriented towards sustainable development. These briefings, mandated under the Nairobi Maafikiano, will be implemented in an integrated manner on the

	basis of the work of all subprogrammes and policy options promoted by UNCTAD. This new activity is proposed, in line with the strengthened role of UNCTAD in financing for development, as the focal point in the United Nations for the integrated treatment of trade and development and interrelated issues in the areas of finance, technology, investment and sustainable development, defined under paragraph 88 of the Action Agenda, as further elaborated in the Nairobi Maafikiano. Advisory services will be provided where the need exists for immediate assistance and on the basis of requests from the beneficiary Governments.

[a] Organized in an integrated manner with subprogrammes 1, 2, 3 and 4 as part of the training courses on key issues on the international economic agenda.
[b] As a result of additional advisory services.
[c] Resources approved in the context of the Addis Ababa Action Agenda will provide for additional seminars on national development strategies.
[d] Including the four briefings, including at the ministerial level, on the definition and coordination of national development strategies oriented towards sustainable development, organized in an integrated manner with all UNCTAD subprogrammes.

Subprogramme 5. Africa, least developed countries and special programmes

Implementing entity: UNCTAD, Division for Africa, Least Developed Countries and Special Programmes

Relationship to the biennial programme plan for the period 2018-2019: programme 10, subprogramme 5, expected accomplishments (a), (b), (c) and (d)

Objective: To provide high-level technical expertise and advisory services, including on-the-spot advice, to member States and to develop specific plans and strategies to assist least developed countries to better integrate their trade policies and priorities in national development plans and poverty reduction strategies and to enhance the national ownership of those policies, plans and priority decisions, in particular related to trade-related technical assistance needs in the context of the Enhanced Integrated Framework for Trade-related Technical Assistance to Least Developed Countries

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	431.5	433.0	42.3	42.3	491.9
Travel of staff	64.3	89.0	–	–	80.2
Total	**495.8**	**522.1**	**42.3**	**42.3**	**572.0**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Better integration of trade policies and priorities in the national development plans through, inter alia, the Enhanced Integrated Framework for Trade-related Technical Assistance to Least Developed Countries	Number of least developed countries that have made progress in mainstreaming trade policies and priorities in their national development plans, and have implemented the action matrices of the Enhanced Integrated Framework, with the recognition that many factors have an impact on this indicator Baseline 2014-2015: 12 Estimate 2016-2017: 13 Target 2018-2019: 12	Advisory services and analytical studies will be provided to respond to country requests for completing the updating of their Diagnostic Trade Integration Studies and for related follow-up activities (Djibouti, Ethiopia, Mali, Mozambique and Niger), strengthening their capacity to mainstream trade into development strategies (Burkina Faso and Gambia) and provide immediate assistance on the basis of requests from beneficiary Governments. Specific importance will be given to regional activities emanating from country requests in relation to the second phase of the implementation of the Enhanced Integrated Framework. This strategic approach is in line with the Doha Mandate and the Nairobi Maafikiano, which contained calls for UNCTAD to enhance its effective contributions to the Enhanced Integrated Framework. In the Programme of Action for the Least Developed Countries for the Decade 2011-2020, the critical importance of implementing effective trade-related technical assistance and capacity-building in the least developed countries on a priority basis, including by enhancing the share of assistance to these countries for Aid for Trade and for the Enhanced Integrated Framework, was recognized. In this context, the technical expertise on promoting the traditional products of rural communities through geographical indications and "made in" initiatives will continue to be an element of the updating of the Diagnostic Trade Integration Studies and other initiatives on market access. The Nairobi Maafikiano contained a new mandate to assist the least developed countries in making use of existing initiatives and programmes, such as duty-free and quota-free schemes, preferential rules of origin for those countries and the least developed countries services waiver, as well as targeted assistance under initiatives such as the Enhanced Integrated Framework and Aid for Trade. Target 17.12 of the Sustainable Development Goals contains a call for similar actions. Demand-driven high-level technical expertise and advisory services and capacity-building activities, including through in-country activities, will be provided to Member States, with a view to enhancing their capacity to formulate nationally owned trade policies and better utilize market access opportunities and trade facilitation trough better participation in regional and multilateral trade initiatives.
(b) Increased awareness and knowledge of policy options and their implications, including a better utilization of market access and rules of origin	Number of recipients of advisory services who confirm the usefulness of the policy advice provided Baseline 2014-2015: 38 Estimate 2016-2017: 38 Target 2018-2019: 42	

Output summary (participants)[b]			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	10	11	14
Seminars/workshops	12 (400)	8 (300)	8 (300)
Total	**22**	**19**	**22**

Additional resources approved in the context of the Addis Ababa Action Agenda of the Third International Conference on Financing for Development will provide for advisory services, in line with the strengthened role of UNCTAD in financing for development, as the focal point in the United Nations for the integrated treatment of trade and development and interrelated issues in the areas of finance, technology, investment and sustainable development, defined under paragraph 88 of the Action Agenda, as further elaborated in the Nairobi Maafikiano.

[a] As a result of additional advisory services.

[b] Resources approved in the context of the Addis Ababa Action Agenda will provide for additional advisory services, in line with UNCTAD mandates.

3. Human settlements: $1,822,700

23.37 The activities in this sector are implemented by UN-Habitat in support of programme 12, Human settlements, of the biennial programme plan for the period 2018-2019. The programme offers technical expertise and operational support to requesting Governments and other New Urban Agenda partners through: (a) short-term advisory services on strategically selected, high-priority issues; (b) the identification, development and launch of innovative and illustrative cooperation programmes; and (c) specialized support to the implementation, monitoring and replication of such cooperation programmes.

23.38 The aim is to support Governments and partners in their efforts to meet their commitments and make their contributions to the implementation of the New Urban Agenda, which was the outcome of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III), held in Quito from 17 to 20 October 2016, and which was adopted by the General Assembly in its resolution 71/256; the human settlements dimension of other multilateral agreements, such as the Sustainable Development Goals contained in the 2030 Agenda, with a focus on Goal 11 promoting an integrated, holistic and universal approach to urbanization. Within the three-pronged approach of the UN-Habitat-updated strategic plan for 2014-2019 that focuses on urban legislation, urban planning and design and urban economy and municipal finance, substantive input will be provided to Governments, local authorities and the New Urban Agenda partners to mainstream these priority issues into regional, national and local plans, processes and monitoring of the Quito implementation plan for the New Urban Agenda.

Table 23.9 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	1 415.0	1 433.4	–	–	1 433.4	151.1	1 584.5
Consultants	–	–	6.0	–	6.0	0.5	6.5
Travel of staff	96.2	70.7	13.0	18.4	83.7	3.3	87.0
Contractual services	10.0	2.7	94.0	3 481.5	96.7	8.8	105.5
General operating expenses	22.6	28.7	–	–	28.7	2.6	31.3
Supplies and materials	3.6	4.1	0.8	19.5	4.9	0.4	5.3
Furniture and equipment	1.8	2.4	–	–	2.4	0.2	2.6
Grants and contributions	10.9	–	–	–	–	–	–
Total	**1 560.1**	**1 542.0**	**113.8**	**7.4**	**1 655.8**	**166.9**	**1 822.7**

Subprogramme 1. Regional and technical cooperation

Implementing entity: UN-Habitat, Programme Division

Relationship to the biennial programme plan for the period 2018-2019: programme 12, subprogramme 1, expected accomplishment (a), subprogramme 2, expected accomplishment (b), and subprogramme 3, expected accomplishment (c)

Objective: To improve capacities of local, regional and national authorities to develop and implement policies and programmes for sustainable urbanization and human settlements

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	1 415.0	1 433.4	–	–	1 584.5
Consultants	–	–	6.0	6.0	6.5
Travel of staff	96.2	70.7	16.0	16.0	87.0
Contractual services	10.0	2.7	105.0	105.0	105.5
General operating expenses	22.6	28.7	–	–	31.3
Supplies and materials	3.6	4.1	0.8	0.8	5.3
Furniture and equipment	1.8	2.4	–	–	2.6
Grants and contributions	12.7	–	–	–	–
Total	**1 561.9**	**1 542.0**	**127.8**	**127.8**	**1 822.7**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced capacity of partner city, subnational and national authorities to adopt improved national and local urban legislation, land management systems and governance frameworks	Increased number of partner city, subnational and national authorities that adopt improved urban legislation, land management systems and governance frameworks Baseline 2014-2015: 16[a] Estimate 2016-2017: 8[b] Target 2018-2019: 9	Responding to urgent and unanticipated requests of Member States and the executive management of UN-Habitat, capacities of local, subnational and national authorities will be improved in the following areas: (a) the development and implementation of effective legislation for urban and territorial development, inclusive governance models for cities, regions and inter-jurisdictional cooperation arrangements, and land management; (b) urban and housing policies and spatial frameworks for compact, integrated and connected, socially inclusive and risk-resilient cities and planned urban extension, mitigation of and adaptation to climate change, equitable access to sustainable urban basic services, slum upgrading and prevention, recovery, rehabilitation and reconstruction interventions; and (c) supportive strategies regarding inclusive economic growth, employment and sustainable livelihoods, urban and municipal finance and investments in urban basic services, with a focus on urban poor, young people and women. This will be achieved through the following activities: (a) Carrying out operational activities consisting of technical assistance in policy formulation, capacity-building and demonstration projects that support the normative work of UN-Habitat on sustainable urbanization and human settlements in developing countries and countries with economies in transition; (b) Providing advisory missions and services for specialized human settlements issues in the above-mentioned areas; (c) Supporting Governments and other New Urban Agenda partners in their efforts to meet their commitments and make their contributions to the implementation of the New Urban Agenda, the 2030 Agenda for Sustainable Development and the Sustainable Development Goals, with a focus on Goal 11 and the human settlements dimension of other Goals; (d) Providing advisory services to local governments on the formulation and implementation of urban and housing policies and programmes and the integration of sustainable urbanization into local development strategies; (e) Improving knowledge transfer through the training of urban development professionals, the organization of thematic seminars and conferences, documentation and the
(b) Improved capacity of partner city, subnational and national authorities to plan, design and build sustainable human settlements	Increased number of partner city, subnational and national authorities that adopt and/or implement improved urban and housing policies and spatial frameworks for compact, integrated and connected, socially inclusive and risk-resilient cities Baseline 2014-2015: 14[a] Estimate 2016-2017: 12[b] Target 2018-2019: 9	
(c) Increased capacity of partner city, subnational and national authorities to strengthen urban economy and municipal finance	Increased number of partner city, subnational and national authorities that adopt strategies to strengthen urban economy and municipal finance Baseline 2014-2015: 37[a] Estimate 2016-2017: 8[b] Target 2018-2019: 9	

Output summary (participants)				
	Actual 2014-2015	*Estimate 2016-2017[a]*	*Estimate 2018-2019*	
Advisory services	35	35	35	sharing of good policies and best practices, and supporting national, regional and international networks of local authorities and partners for city-to-city exchange and cooperation.
Seminars/workshops	4 (300)	4 (400)	4 (140)	(f) Providing input to the United Nations Development Assistance Framework and national development strategies, in close coordination with UN-Habitat regional offices and national programme managers in developing countries.
Total	**39**	**39**	**39**	

[a] In accordance with 2014-2015 expected accomplishments.

[b] In accordance with revised structure of expected accomplishments in order to align it with the post-Habitat II, updated UN-Habitat strategic plan for 2014-2019.

4. International drug control, crime and terrorism prevention and criminal justice: $1,663,000

23.39 Activities in this sector are implemented by UNODC in support of programme 13, International drug control, crime and terrorism prevention and criminal justice, of the biennial programme plan for the period 2018-2019. The programme provides advisory services and technical support to developing countries, countries in transition and post-conflict countries in: (a) acceding to and implementing international instruments on drug and crime control; (b) strengthening and reforming their criminal justice systems; and (c) developing new national and regional action plans against drugs and crime, as well as innovative national responses and programmatic action to combat the threat of organized crime.

23.40 The programme is designed to respond rapidly to requests for assistance from Member States, with a specific focus on the least developed countries, post-conflict States and States in transition, and provides such assistance through the provision of advisory services (in relation to both substantive justice and enforcement matters and related policy, strategy and programmatic advice); the training of criminal justice policymakers and professionals in specialized areas; and the conduct of expert workshops and meetings, as well as of missions to assess specific country needs and engage in the subsequent design of longer-term technical assistance programmes.

Table 23.10 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	862.2	914.7	208.3	22.8	1 123.0	61.8	1 184.8
Consultants	115.8	90.1	(36.5)	(40.5)	53.6	3.0	56.6
Travel of staff	103.1	198.9	(21.8)	(11.0)	177.1	7.0	184.1
General operating expenses	5.8	6.2	–	–	6.2	0.3	6.5
Grants and contributions	213.7	263.2	(44.5)	(16.9)	218.7	12.3	231.0
Total	**1 300.6**	**1 473.1**	**105.5**	**7.2**	**1 578.6**	**84.4**	**1 663.0**

Subprogramme 1. Justice, and technical cooperation and field support

Implementing entity: UNODC, Division for Operations

Relationship to the biennial programme plan for the period 2018-2019: programme 13, subprogrammes 5 and 8, expected accomplishments (a) and (b)

Objective: Strengthened capacity of developing countries, countries in transition and post-conflict countries for: (a) meeting their treaty and normative obligations pertaining to the conventions on drug control, transnational organized crime, corruption and terrorism; (b) undertaking criminal justice reforms in line with the United Nations standards and norms in crime prevention and criminal justice; (c) integrating relevant aspects into overall national strategies for sustainable development, security and peace; and (d) participating in regional networking and operational cooperation in such areas as mutual legal assistance, information/intelligence-sharing, joint operations and expert networks

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	862.2	914.7	118.9	118.9	1 184.8
Consultants	115.8	90.1	–	–	56.6
Travel of staff	103.1	198.9	–	–	184.1
General operating expenses	5.8	6.2	–	–	6.5
Participants in seminars	213.7	263.2	–	–	231.0
Total	**1 300.6**	**1 473.1**	**118.9**	**118.9**	**1 663.0**

Expected accomplishments	*Indicators of achievement*	
(a) Enhancement of national capacities for implementing the conventions on drug control, transnational organized crime, corruption and terrorism, and of the United Nations standards and norms in crime prevention and criminal justice	Number of countries receiving assistance	
	Baseline 2014-2015	50
	Estimate 2016-2017	55
	Target 2018-2019	60[a]
(b) Enhancement of the knowledge and skills of policymakers and criminal justice officials on the implementation of the conventions on drug control, transnational organized crime, corruption and terrorism, and of the United Nations standards and norms in crime prevention and criminal justice	Percentage of officials trained that provide positive feedback	
	Baseline 2014-2015	76
	Estimate 2016-2017	76
	Target 2018-2019	80[b]

Output summary (participants)[c]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	60	65	70
Seminars/workshops	16 (800)	16 (800)	16 (800)
Field Projects/fellowships	20	20	20
Total	**96**	**101**	**106**

Activities, outputs, projects

The activities of the subprogramme are the following:

(a) Provide advice to Member States, at their request, to strengthen capacities to ratify and implement the international drug and crime control conventions, including the promotion of effective mutual legal assistance/extradition and the United Nations standards and norms in crime prevention and criminal justice, including areas under the mandate of UNODC relating to efforts by Member States to implement the Sustainable Development Goals;

(b) Conduct training activities targeted at both senior policymakers and working criminal justice officials to enhance their knowledge and expertise, including in the areas of extradition and mutual legal assistance;

(c) Assess country needs, on the basis of requests, and design appropriate long-term technical assistance field programmes to meet those needs;

(d) Create platforms for joint and coordinated United Nations programmes in Member States in the areas of drug and crime control and for the positioning of the drug and crime control priorities of Member States into national development plans and/or the United Nations Development Assistance Framework and common country assessment.

The additional resources for 2018-2019 amounting to $118,900 would be utilized to provide advice, guidance and policy on strengthening effective inter-agency and multisectoral partnerships relating to improving the ability of Member States to pursue the targets of the Sustainable Development Goals, especially in and through areas of UNODC mandates and expertise.

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 50 to 55 and the target for 2018-2019 is expected to increase from 55 to 60.

[b] As a result of the additional resources approved by the GA, the target for 2018-2019 is expected to increase from 76 to 80.

[c] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 60 to 65 in 2016-2017 and from 65 to 70 in 2018-2019.

5. Human rights: $4,171,900

23.41 Activities in this sector will be implemented by OHCHR, in support of subprogramme 3, advisory services, technical cooperation and field activities, of programme 20, Human rights, of the biennial programme plan for the biennium 2018-2019. The programme of advisory services in the field of human rights was established pursuant to General Assembly resolution 926 (X) of 14 December 1955. At the request of Member States, technical assistance is provided in the form of: (a) advisory services; (b) global, regional and national technical cooperation projects; (c) conferences, seminars, workshops and group training; (d) fellowships; and (e) documentation and information as they relate to both advisory services and technical cooperation. The objective of those activities is to cooperate with countries in efforts to strengthen the implementation of international human rights standards at the regional and national levels, including through assistance to requesting States, support to national plans and capacity-building for human rights promotion and protection.

Table 23.11 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	1 046.4	1 608.3	243.8	15.2	1 852.1	64.1	1 916.2
Consultants	297.3	33.7	(11.7)	(34.7)	22.0	0.8	22.8
Travel of representatives	298.8	201.8	(201.8)	(100.0)	–	–	–
Travel of staff	389.2	100.3	128.6	128.2	228.9	9.1	238.0
Contractual services	21.0	36.8	(16.1)	(43.8)	20.7	0.8	21.5
General operating expenses	14.3	37.3	(16.6)	(44.5)	20.7	0.8	21.5
Supplies and materials	1.2	–	–	–	–	–	–
Grants and contributions	1 347.2	1 740.8	143.0	8.2	1 883.8	68.1	1 951.9
Total	**3 415.4**	**3 759.0**	**269.2**	**7.2**	**4 028.2**	**143.7**	**4 171.9**

Subprogramme 3. Advisory services, technical cooperation and field activities

Implementing entity: OHCHR, Field Operations and Technical Cooperation Division

Relationship to the biennial programme plan for the period 2018-2019: programme 20, subprogramme 3, expected accomplishments (a), (b), (c), (d) and (e)

Objective: To strengthen national, subregional and regional capacity, infrastructure and other implementation gaps for the protection and promotion of all human rights

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	1 046.4	1 608.3	205.2	256.3	1 916.2
Consultants	297.3	33.7	–	–	22.8
Travel of staff	389.2	100.3	66.1	27.2	238.0
Travel of representatives	298.8	201.8	–	–	–
Contractual services	21.0	36.8	–	–	21.5
General operating expenses	14.3	37.3	–	–	21.5
Supplies and materials	1.2	–	–	–	
Individual fellowships		652.7	–	–	691.0
Participants in seminars	1 347.2	1 088.1	32.0	19.8	1 260.9
Total	**3 415.4**	**3 759.0**	**303.3**	**303.3**	**4 171.9**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced awareness, knowledge and skills of policymakers and public officials and of regional and subregional organizations on international human rights standards and mechanisms and on the human rights implications of their work	Number of organizations that have reported changes to OHCHR as a result of intervention Baseline 2014-2015: 50 Estimate 2016-2017: 60 Target 2018-2019: 70[a]
(b) Enhanced cooperation among Governments, national human rights institutions and non-governmental organizations within their respective regions in dealing with human rights issues that require a regional approach and initiative	Number of regional/national initiatives taken as a result of regional meetings Baseline 2014-2015: 25 Estimate 2016-2017: 30 Target 2018-2019: 45[b]

Output summary (participants)[c]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	84	84	86
Seminars/workshops	20 (1 122)	21 (1 150)	21 (1 150)
Fellowships	45	60	66
Total	**149**	**165**	**173**

Activities outputs projects

The activities of the subprogramme are the following:

(a) Provide advisory services and training in response to requests from Governments to promote the strengthening of mechanisms to enhance the integration of human rights into national development;

(b) Mainstream human rights into national policies and programmes, including in the areas of peace and security;

(c) Enhance understanding of human rights and provide support on the application of international human rights instruments for judicial officers and legal human rights personnel;

(d) Assist Governments in their reporting obligations under the various human rights instruments;

(e) Develop tools and monitoring instruments to assist Member States in the monitoring process made in fulfilling their reporting obligations;

(f) Review, with Member States, the follow-up recommendations arising from international human rights mechanisms;

(g) Strengthen regional capacity for promoting the implementation of human rights policies, including the integration of human rights into social development, conflict prevention and conflict-resolution efforts;

(h) Promote the participation of human rights actors in policy dialogues with regional organizations.

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 50 to 60 and the target for 2018-2019 is expected to increase from 60 to 70.

[b] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 25 to 30 and the target for 2018-2019 is expected to increase from 30 to 45.

[c] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 84 to 86 in 2018-2019. The number of seminars/workshops is also expected to increase from 20 (1,122) to 21 (1,15) in 2016-2017 and in 2018-2019.

6. Humanitarian assistance: $1,250,000

23.42 The activities in this sector are implemented by the Office for the Coordination of Humanitarian Affairs in support of programme 23, Humanitarian assistance of the strategic framework for the period 2018-2019 (A/71/6/Rev.1). The programme will provide advisory services and training to promote natural disaster reduction and to facilitate the smooth transition from emergency relief to rehabilitation and development; to develop and promote common policy on humanitarian issues for the United Nations system and its partners; to mobilize and coordinate assistance in complex emergencies; and to mobilize and coordinate assistance for disasters. The Office will continue to contribute to strengthening and developing national capacities, developing and enhancing national emergency plans in post-disaster emergency situations and promoting the standardization of language and procedures in national contingency planning in disaster-prone and emergency-effected countries. The Office will also work to increase awareness and build the capacity of partners at the global, regional and national levels on advancing the 2030 Agenda for the most vulnerable people to ensure that those furthest behind are being reached and that humanitarian need is reduced. This will entail working with partners, including Governments and development actors, on response plans that enable collective outcomes in contributing to the achievement of the Sustainable Development Goals. The Office will support the dissemination of best practices in this regard, promoting a data-driven and risk-informed baseline for measuring progress, wherever possible, which is key to adapting the Goal indicators at the country level for effective implementation. Advisory services and policy dialogues at both high-level forums and workshops at the local level will focus on contextualizing an approach that bridges humanitarian-development divides.

Table 23.12 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	705.5	822.6	(33.7)	(4.1)	788.9	30.9	819.8
Consultants	49.8	78.4	37.5	47.8	115.9	4.3	120.2
Travel of staff	120.1	114.7	41.3	36.0	156.0	6.1	162.1
Contractual services	12.8	–	–	–	–	–	–
Grants and contributions	104.0	105.6	38.4	36.4	144.0	3.9	147.9
Total	**992.2**	**1 121.3**	**83.5**	**7.4**	**1 204.8**	**45.2**	**1 250.0**

17-06555

Subprogramme 1. Policy and analysis

Implementing entity: Subprogramme 1, OCHA, Policy Development and Studies Branch

Relationship to the biennial programme plan for the period 2018-2019: programme 23, subprogramme 1, expected accomplishment (b)

Objective: To increase awareness and build capacity of partners at the global, regional and national levels on advancing the 2030 Agenda for Sustainable Development for the most vulnerable people

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	–	–	30.0	40.2	62.4
Consultants	–	–	20.0	17.5	39.0
Travel of staff	–	–	23.7	17.6	42.9
Grants and contributions	–	–	20.0	18.4	38.4
Total	–	–	**93.7**	**93.7**	**182.7**

Expected accomplishments	*Indicators of achievement*
Strengthened capacities at the global, regional and national levels to support the implementation and monitoring of the 2030 Agenda for the most vulnerable people in the spirit of "leaving no one behind"	Appropriate level and number of participants in global, regional, and national workshops and policy dialogues on the 2030 Agenda's impact on the most vulnerable people (as defined in article 23 of the 2030 Agenda), with a specific emphasis on complex humanitarian crises Baseline 2014-2015 Estimate 2016-2017 100 Target 2018-2019 200

Output summary (participants)[b]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Seminars/workshops	–	3 (100)	4 (200)
Total	–	**3**	**4**

Activities outputs projects[a]

In line with the 2030 Agenda for Sustainable Development and its commitment to leaving no one behind, this subprogramme will support activities that contribute to advancing progress made in achieving the Sustainable Development Goals in contexts affected by or at risk of crises and emergencies, with a focus on ensuring that the most vulnerable people, as defined in article 23 of the 2030 Agenda, have access to basic social services and have their basic needs met in a timely and dignified manner, and that risk and vulnerability for those groups are systematically reduced. The subprogramme will contribute to the implementation of the Goals by undertaking a multisectoral approach to producing innovative research, analysis, practical dialogues and briefing materials relating to the Goals in crisis contexts and using these products to support the work of Member States and partners at the global, regional and national levels. It will support the dissemination of best practices in this regard, promoting a data-driven and risk informed baseline for measuring progress, wherever possible, which is key to adapting Goal indicators at the country level for effective implementation.

The subprogramme will achieve its goals by ensuring connectivity between country-level strategies and United Nations planning and programming tools, including the process of the new United Nations Development Assistance Framework guidance roll-out, by ensuring that United Nations country teams and humanitarian county teams and governments at the national and regional levels receive the appropriate guidance and support for advancing the Goals in crisis contexts, where possible. The subprogramme will contribute to better consolidating efforts to reach the most vulnerable in the context of the 2030 Agenda by supporting efforts to integrate the needs of the most vulnerable into national and regional development plans. It will do so through workshops and policy dialogues in diverse settings with a mixed formula of Governments, civil society, non-governmental organizations and United Nations partners, in a truly collaborative process that recognizes Goal 17 on a new partnership for development, supporting better collaboration between humanitarian and development actors to reduce vulnerability and ensure that the Goals are achieved in all contexts.

[a] Indicative: subject to beneficiary requests.

[b] Number of people participating in global, regional or national workshops and policy dialogues.

Subprogramme 2. Coordination of humanitarian action and emergency response

Implementing entity: OCHA, Coordination and Response Division

Relationship to the biennial programme plan for the period 2018-2019: programme 23, subprogramme 2, expected accomplishment (d)

Objective: To strengthen and develop the national and regional capacity of disaster-prone and emergency-affected countries and regions to ensure a rapid and coherent humanitarian response to alleviate human suffering in natural disaster and complex emergencies

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	469.4	578.7	–	–	503.9
Total	**469.4**	**578.7**	–	–	**503.9**

Expected accomplishments	*Indicators of achievement*
Effective contingency planning at international and national levels with principal focus on crisis with a regional dimension	Increased number of inter-agency contingency plans developed and updated with members of the Inter-Agency Standing Committee or Governments engaged in crisis with regional dimension to ensure effective preparation and response capacity of the Committee members and Governments (with focus on, but not limited, to the Sahel, Horn of Africa, Great Lakes and Middle East regions) Baseline 2014-2015: 4 Estimate 2016-2017: 4 Target 2018-2019: 4

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	18	18	18
Seminars/workshops	4 (12)	4 (12)	4 (12)
Total	**22**	**22**	**22**

Activities outputs projects[a]

Facilitation and advice will be provided for the development, improvement, evaluation and training activities at the request of Governments to promote effective regional responses, as necessary, through the development of harmonized contingency plans and to ensure optimal preparedness to respond to emergencies with a regional dimension.

Technical advice will be provided through desk reviews of existing national contingency plans and through support missions. That review will be supported by the geographic sections and technical advisers of the Coordination and Response Division of OCHA through their collaborative input and acquired knowledge to advise on the contingency plans with a regional dimension.

At the regional levels, the facilitation of contingency planning workshops will be conducted to apprise the United Nations country teams, Inter-Agency Standing Committee partners and government representatives on the rationale of preparedness and contingency planning and to introduce the Standing Committee guidelines on contingency planning or the Standing Committee simulation package to test the plans. Training will also be held for the aforementioned partners on how to carry out contingency planning.

Technical assistance will be provided in close collaboration with OCHA regional offices for the development of regional emergency preparedness guidance and policies. The technical advisers from the Coordination and Response Division will share best contingency and preparedness practices across regions. The technical advisers, in collaboration with OCHA field offices, will work with Member States through their line ministries, national institutions, including research institutions and non-governmental organizations, and will work very closely with regional and subregional organizations, such as the African Union, the Southern African Development Community, the Economic Community of West African States in Africa and the League of Arab States and the Organization of Islamic Cooperation in the Middle East.

[a] Indicative: subject to beneficiary requests.

17-06555

Subprogramme 4. Emergency support services

Implementing entity: Subprogramme 4, OCHA, Emergency Services Branch

Relationship to the biennial programme plan for the period 2018-2019: programme 23, subprogramme 4, expected accomplishment (b)

Objective: To continue strengthening the development of national capacity to better respond to natural and man-made sudden onset emergencies

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Consultants	49.8	78.4	–	–	81.2
Travel of staff	120.1	114.7	–	–	119.2
Contractual services	12.8	–	–	–	–
Grants and Contributions	96.1	–	–	–	–
Participants in seminars	7.9	105.6	–	–	109.5
Total	**286.7**	**298.7**	–	–	**309.9**

Expected accomplishments	*Indicators of achievement*
Enhanced response capacity and preparedness of national and international emergency/disaster management mechanisms and partnerships in order to respond to disasters and emergencies efficiently	(i) Number of emergency responders trained within agreed international emergency response frameworks Baseline 2014-2015: – Estimate 2016-2017: 787 Target 2018-2019: 1 000
	(ii) Number of national and regional training courses focusing on interoperability of disaster/emergency assessment and coordination approaches and standards and procedures Baseline 2014-2015: 5 Estimate 2016-2017: 6 Target 2018-2019: 6

Activities outputs projects[a]

The activities of the subprogramme are the following:

(a) Provide assistance to local, national and regional organizations in the development, preparation and implementation of capacity-development events to enhance their first-response capacities and interoperability;

(b) Assist national and regional organizations in the preparation and execution of workshops and seminars to strengthen regional and national policies and standards aimed at enhancing response capacities;

(c) Assist Governments in acquiring and applying knowledge, skills and expertise on humanitarian response coordination, including through knowledge transfer and exchange of information by way of technical trainings, policy forums and partner meetings.

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	12	12	12
Seminars/workshops	8 (160)	8 (160)	8 (160)
Fellowships	2	2	2
Total	**22**	**22**	**22**

[a] Indicative: subject to beneficiary requests.

Subprogramme 5. Humanitarian emergency information and advocacy

Implementing entity: Subprogramme 5, OCHA, Information Technology Section

Relationship to the biennial programme plan for the period 2018-2019: programme 23, subprogramme 5, expected accomplishment (b)

Objective: To further strengthen and develop national capacity of disaster-prone and emergency-affected countries to ensure rapid and coherent humanitarian response to alleviate human suffering in natural disaster and complex emergencies

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	236.1	243.9	–	–	253.5
Total	**236.1**	**243.9**	–	–	**253.5**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
To strengthen coordination and support frameworks of host Governments and national and international actors with respect to emergency telecommunications	(i) Biannual number of intergovernmental and interorganizational meeting in support of technical standards and criteria in relation to implementation of Tampere Convention on the Provision of Telecommunication Resources for Disaster Mitigation and Relief Operations Baseline 2014-2015: 1 Estimate 2016-2017: 4 Target 2018-2019: 6	The following activities will be carried out (a) Host biannual global telecommunications forums and working group to support the capacity of Governments to implement the Tampere Convention through the promotion of common standards and processes relating to telecommunications; (b) Promote and advocate, in support of disaster-affected countries, the implementation of the Tampere Convention to expedite and facilitate the use of emergency telecommunications equipment and services within the framework of international humanitarian assistance through participation in various international forums, specifically the Emergency Telecommunications Cluster; (c) Provide, in support of the Under-Secretary-General for Humanitarian Affairs and Emergency Relief Coordinator in the capacity of operational coordinator for the Tampere Convention and, upon request, advice to Member States for the development, improvement, evaluation and training relating to the Convention; (d) Organize intergovernmental and inter-organizational meetings and regional training and simulation exercises: (i) Two meetings of the Ad hoc Working Group on Emergency Telecommunications; (ii) Four information-sharing, training and simulation events.
	(ii) Biannual number of Member State technical support requests on implementation of the Tampere Convention Baseline 2014-2015: 4-6 Estimate 2016-2017: 4 Target 2018-2019: 6	

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	2	4	2
Seminars/workshops	41 (15)	41 (242)	41 (250)
Total	**43**	**45**	**43**

[a] Indicative: subject to beneficiary requests.

B. Regional and subregional advisory services

Table 23.13 **Summary of requirements by subprogramme and implementing office**[a]

(Thousands of United States dollars)

	2014-2015 expenditure	2016-2017 appropriation	2018-2019					2018-2019 estimates (after recosting)
			ECA	ESCAP	ECE	ECLAC	ESCWA	
1. Macroeconomic policy	3 005.0	3 467.6	3 968.0					3 968.0
2. Regional integration and trade	2 921.7	3 162.0	3 757.6					3 757.6
3. Innovations, technologies and management of Africa's natural resources	3 511.6	3 295.2	4 129.2					4 129.2
4. Development planning and administration	3 212.3	3 504.1	4 003.9					4 003.9
5. Macroeconomic policy and inclusive development	1 053.6	2 081.9		721.7				721.7
6. Trade and investment	810.4	512.8		706.4				706.4
7. Transport	331.6	212.4		555.1				555.1
8. Environment and development	752.6	832.6		873.9				873.9
9. Information and communications technology and disaster risk reduction and management	796.7	521.6		577.7				577.7
10. Social development	632.6	209.0		554.2				554.2
11. Statistics	506.3	833.2		975.0				975.0
12. Subregional activities for development	851.3	543.8		958.1				958.1
13. Energy	–	–		393.8				393.8
14. Environment	639.0	678.5			737.5			737.5
15. Transport	523.1	412.4			625.4			625.4
16. Statistics	543.8	513.8			733.3			733.3
17. Economic cooperation and integration	712.0	1 039.1			958.2			958.2
18. Sustainable energy	470.6	477.3			621.2			621.2
19. Trade	581.1	450.0			141.9			141.9
20. Forestry and timber	–	113.8			207.2			207.2
21. Linkages with the global economy, regional integration and cooperation	319.0	267.5				274.1		274.1
22. Production and innovation	409.8	446.1				534.1		534.1
23. Macroeconomic policies and growth	2 745.3	3 166.6				3 160.1		3 160.1
24. Social development and equality	507.2	509.4				699.3		699.3
25. Population and development	447.9	441.7				457.4		457.4
26. Sustainable development and human settlements	129.6	139.6				174.4		174.4
27. Natural resources and infrastructure	140.5	134.4				377.1		377.1
28. Statistics	887.0	851.3				1 013.9		1 013.9
29. Subregional activities in Central America, Cuba, the Dominican Republic, Haiti and Mexico	221.2	347.8				391.8		391.8
30. Subregional activities in the Caribbean	189.1	438.9				541.7		541.7
31. Integrated management of natural resources for sustainable development	682.1	607.9					626.6	626.6

	2014-2015 expenditure	2016-2017 appropriation	2018-2019					2018-2019 estimates (after recosting)
			ECA	ESCAP	ECE	ECLAC	ESCWA	
32. Social development	525.8	527.5					909.2	909.2
33. Economic development and integration	1 569.9	2 033.6					2 284.1	2 284.1
34. Technology for development and regional integration	510.3	533.6					550.2	550.2
35. Statistics for evidence-based policymaking	735.1	656.7					668.1	668.1
36. Advancement of women	522.1	533.4					547.2	547.2
37. Conflict mitigation and development	610.2	560.5					574.4	574.4
Total	**33 007.4**	**35 057.6**	**15 858.7**	**6 315.9**	**4 024.7**	**7 623.9**	**6 159.8**	**39 983.0**

[a] Subject to change in response to assistance requests received; shown for indicative purposes only.

23.43 The estimates for this component amount to $39,983,000, or 59.4 per cent, of the total resources proposed under this section. In accordance with General Assembly resolution 2803 (XXVI), provision is made for a system of regional and subregional advisory services for the purpose of assisting developing countries that are members of the regional commissions in solving problems that they may encounter in their national development efforts. The advisory services are made available in response to requests from Governments and involve advisory missions on an individual or joint multidisciplinary basis. The regional advisers are engaged on a temporary basis and receive support from substantive divisions and administrative services of the regional commissions.

1. Economic and social development in Africa: $15,858,700

23.44 The programme is used to support African countries in their capacity-development efforts. Those efforts are geared towards achieving inclusive and sustainable economic and social development in support of accelerating Africa's structural transformation, in line with the priorities and vision articulated in the African Union's Agenda 2063, the New Partnership for Africa's Development (NEPAD) and the internationally agreed development goals, including the 2030 Agenda and the outcomes of other major United Nations conferences and international agreements concluded since 1992. In synergy with United Nations Development Account projects, the programme enables ECA to avail its expertise and body of knowledge to Member States, the African Union Commission, the NEPAD Planning and Coordination Agency, regional economic communities and other intergovernmental organizations in support of the formulation and implementation of policies and programmes geared towards their development. In addition, these interventions incorporate gender as a cross-sectoral dimension.

23.45 Activities in this area are implemented by ECA in support of programme 15, Economic and social development in Africa, of the strategic framework for the period 2018-2019 (A/71/6/Rev.1). The programme will also support operational activities at the country level in the context of the work of the United Nations country teams, in line with General Assembly resolution 67/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system and as revised in forthcoming resolutions on the review. As part of its strategic orientation, ECA will continue to deliver knowledge derived from its body of research on various thematic areas in support of the developmental priorities of Member States. The Commission will therefore deliver its capacity-development services along the following lines: promoting system-wide synergies, strategic initiatives, policy dialogue, policy advisory services, skills development and knowledge facilitation and management. In this regard, it will focus on the following high-priority areas: macroeconomic policy, industrialization, development planning and innovations, technologies and natural resources.

23.46 The strategy will focus on delivering advisory services in consultation with the relevant substantive division and subregional office of ECA in meeting the emergent or urgent demands of Member States.

23.47 ECA was allocated additional resources of $1,164,000 to assist in the implementation of the 2030 Agenda. The funds have been aligned proportionally to activities proposed in the Commission's programme budget implications relating to the implementation of the 2030 Agenda in 2017 and 2018-2019.

23.48 Furthermore, and as a result of General Assembly resolution 71/274, reductions totalling $122,400 have been made to this section amounting to a reduction in the requirement for fellowship from five to four per subprogramme.

Table 23.14 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	3 681.9	5 480.1	76.8	1.4	5 556.9	853.0	6409.9
Consultants	3 147.3	2 626.0	393.3	15.0	3 019.3	456.6	3 475.9
Travel of staff	918.2	834.4	77.5	9.3	911.9	35.8	947.7
Contractual services	59.4	–	142.0	–	142.0	23.1	165.1
Furniture and equipment	41.8	118.4	–	–	118.4	19.2	137.6
Grants and contributions	4 802.0	4 370.0	352.5	8.1	4 722.5	–	4 722.5
Total	**12 650.6**	**13 428.9**	**1 042.1**	**7.8**	**14 471.0**	**1 387.7**	**15 858.7**

Subprogramme 1. Macroeconomic policy

Implementing entity: ECA, Capacity Development Division	*Budget summary* (thousands of United States dollars)				
Relationship to the biennial programme plan for the period 2018-2019: programme 15, subprogramme 1, expected accomplishment (a)		*2014-2015 expenditure*	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Objective: To accelerate Africa's economic transformation through the design, implementation and monitoring of development plans, policies and strategies for better economic management	Other staff costs	894.3	1 535.9	–	–	1 771.4
	Consultants	745.8	656.5	126.7	126.7	901.7
	Travel of staff	180.5	208.6	–	–	216.8
	Contractual services	42.7	–	32.2	32.2	37.4
	Furniture and equipment	10.4	29.6	–	–	34.4
	Grants and contributions	1 131.3	1 037.0	–	–	1 006.3
	Total	**3 005.0**	**3 467.6**	**158.9**	**158.9**	**3 968.0**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Strengthened capacity of national policymakers to design and implement appropriate macroeconomic and socioeconomic policies and strategies in support of achieving sustainable inclusive growth in accordance with Agenda 2063 and the 2030 Agenda for Sustainable Development	Increased number of member States reporting progress in the development and implementation of macroeconomic policies and programmes, including the use of new theoretical frameworks and economic forecasting models, for growth and sustainable development that resulted from activities of the subprogramme Baseline 2014-2015: 13 Estimate 2016-2017: 12 Target 2018-2019: 13	ECA will assist African countries in integrating macroeconomic, fiscal, environmental, and social policies into national development strategies to make macroeconomic stabilization compatible with the long-term goals of inclusive and sustainable development and structural transformation. In association with the African Institute for Economic Development and Planning, activities will focus mainly on providing (a) advisory services and policy recommendations on the basis of the normative and analytical work of ECA to Governments, with a view to addressing the challenges of consolidating economic growth within a framework of macroeconomic stability and inclusiveness for poverty reduction and sustainable development; and (b) group training, in response to requests from Governments, to support capacity-building and related policy advice for the design and implementation of appropriate macroeconomic policies and strategies for growth and development. The main activities for the subprogramme will be focused on the following: (a) Providing technical advisory services on policies and strategies relating to the design of national macroeconomic frameworks; (b) Supporting member States in designing growth-friendly macroeconomic frameworks, taking into account appropriate fiscal, monetary, exchange rate and capital account policy tools and instruments for managing inflation and debt profiles; (c) Developing national capacities in macroeconomic and inclusive social policymaking in member States, including countries in transition and post-conflict States, through the design of appropriate frameworks, strengthening capacity for risk assessment and monitoring and evaluating outcomes according to specified indicators; (d) Preparing position papers and technical studies on macroeconomic developments in support of enhancing the capacity of member States on the basis of the analytical work of ECA; (e) Supporting member States in harmonizing their national macroeconomic policies, in particular in the context of promoting regional integration; (f) Building effective partnerships with other United Nations system agencies and bilateral partners through joint activities, continuous dialogue, mobilization of support and knowledge-sharing with member States.
(b) Increased awareness and knowledge of policy options and their implications for member States and pan-African institutions	(i) Increased number of countries that incorporate new macroeconomic and socioeconomic frameworks into the formulation and implementation of macroeconomic and socioeconomic policies and programmes Baseline 2014-2015: 11 Estimate 2016-2017: 12 Target 2018-2019: 14 (ii) Increased number of beneficiaries of advisory services confirming the usefulness of the policy advice provided	

	Baseline 2014-2015	15
	Estimate 2016-2017	12
	Target 2018-2019	14[a]

Output summary (participants)[b]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	15	34	38
Seminars/workshops	5 (124)	9 (126)	9 (126)
Fellowships	7	5	5
Total	**27**	**48**	**52**

(g) Providing advisory services on gender and women's empowerment

The additional resources for 2018-2019 amounting to $158,900, would provide for consultants and contractual services and are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 11 to 12 and the target for 2018-2019 is expected to increase from 12 to 14.

[b] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 32 to 34 in 2016-2017 and from 36 to 38 in 2018-2019.

Subprogramme 2. Regional integration and trade

Implementing entity: ECA, Capacity Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 15, subprogramme 2, expected accomplishment (a)

Objective: To promote regional cooperation and integration among member States to tackle the challenges of structural transformation and strengthen the role of Africa in the global economy through trade, investment, industry, agriculture and land management for inclusive and sustainable development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	768.9	1 230.3	–	–	1 419.3
Consultants	775.7	656.5	66.6	66.6	832.4
Travel of staff	251.7	208.6	21.0	71.0	238.7
Contractual services	5.6	–	80.0	60.0	46.5
Furniture and equipment	10.5	29.6	–	–	34.4
Grants and contributions	1 109.3	1 037.0	180.0	180.0	1 186.3
Total	**2 921.7**	**3 162.0**	**307.6**	**307.6**	**3 757.6**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, products*
(a) Improved capacities to formulate, implement and manage industrial policies and agreements and their linkages to export development strategies, with a view to achieving more effective participation in the global economy and economic transformation	(i) Increased number of countries that have utilized input from ECA to enhance their policies and strategies for trade and transformative industrialization Baseline 2014-2015: 15 Estimate 2016-2017: 12 Target 2018-2019: 14 (ii) Increased number of countries that have benefited from ECA support and advice in their strategies for broad-based participation in infrastructure for enhanced trade and infrastructure development Baseline 2014-2015: 15 Estimate 2016-2017: 12 Target 2018-2019: 14	Capacity-building activities will be implemented at the national, subregional and regional levels through advisory services, group training and institution-strengthening activities in the areas of promoting regional integration, industrialization, investment and trade, and will include: (a) Development of technical and institutional capacities for promoting regional integration, trade and industrialization in member States through the design of appropriate policy frameworks, taking into account manufacturing value chains, infrastructural needs, energy needs, job-creation requirements and public-private sector collaboration through policy analysis and development of appropriate national frameworks; (b) Provision of advisory services to stakeholders in the public and private sectors in member States, at their request, to enhance their capacity to formulate and manage/conduct industrial policy and assess the impact of industrial policy on other areas of development, in particular economic development and integration; (c) National, subregional, regional and interregional workshops to increase technical capacity to enhance their knowledge on trade and industrial issues; (d) Technical studies oriented towards policymaking, the production of training materials, the organization of seminars and round tables with private sector, governmental and non-governmental organizations to improve the understanding of industrial and trade policy formulation and management and the assessment of its impact on regional integration and other areas of development; (e) Facilitating the harmonization of national industrial and trade policies, as well as strategies, in the context of regional integration through the identification of appropriate convergence criteria
(b) Strengthened capacity of policymakers to assess the impact of industrial policy on other areas of development, particularly on economic growth and development as well as regional integration	Increased percentage of policymakers and other participants in ECA technical cooperation activities that consider the knowledge acquired as useful or very useful for their work in the areas of industrialization, infrastructure, regional integration, trade and export promotion	

	Baseline 2014-2015	15
	Estimate 2016-2017	32
	Target 2018-2019	14

(Output summary (percentage))			
	Actual 2014-2015	Actual 2016-2017[a]	Actual 2018-2019
Advisory services	10	32	14
Seminars workshops	6 (120)	18 (280)	10 (280)
Fellowships	4	4	4
Total	**30**	**68**	**68**

[a] As a result of the additional resources approved by the General Assembly, the estimated number of seminars workshops is expected to increase from 9 (120) to 14 (280) in 2016-2017 and from 9 (216) to 14 (280) in 2018-2019.

Subprogramme 3. Innovations, technology and management of Africa's natural resources

Implementing entity: ECA, Capacity Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 15, subprogramme 3, expected accomplishment (b)

Objective: To promote the adoption and implementation of new initiatives including with a view to advancing sustainable and equitable development in Africa

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	1 020.8	1 230.0	76.8	76.8	1 507.6
Consultants	908.4	656.5	111.0	111.0	883.6
Travel of staff	261.9	208.6	42.0	42.0	260.4
Contractual services	5.5	–	50.0	50.0	58.2
Furniture and equipment	10.4	29.6	–	–	34.4
Grants and contributions	1 304.6	1 170.5	245.2	245.2	1 385.0
Total	**3 511.6**	**3 295.2**	**525.0**	**525.0**	**4 129.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced capacities of member States and regional organizations to formulate, implement and monitor policies, strategies and legal frameworks, with particular emphasis on supporting technology, innovations and natural resources development and management, the aim of which is to encourage industrialization, economic development and efforts to combat poverty, in line with the Sustainable Development Goals	(i) Increased number of policies and programmes adopted and implemented by African countries for integrated technology and natural resources development within the framework of enhancing regional integration Baseline 2014-2015: 10 Estimate 2016-2017: 11 Target 2018-2019: 16 (ii) Increased number of policymakers and other stakeholders that acquire knowledge and skills on integrated natural resources development and management, including energy resources, land policy developments, technology, industrialization and other Sustainable Development Goals related to the natural resources sector, including maritime issues related to fighting poverty Baseline 2014-2015: 10 Estimate 2016-2017: 12 Target 2018-2019: 16	ECA will assist African countries in natural resources contract negotiation and statistics at the national, subregional and regional levels through advisory services, group training and institution-strengthening activities in partnership with the African Institute for Economic Development and Planning and will include: (a) Providing technical advisory services on policies and strategies relating to the negotiation of natural resource contracts, including through policy analysis and the dissemination of frameworks and guidelines; (b) Supporting member States through policy analysis and the development of appropriate frameworks to promote natural resources-based industrialization, taking into account beneficiation, infrastructural needs, job-creation requirements and public-private sector collaboration; (c) Developing institutional capacity for natural resources management in member States through the design of structures, the ability to assess risks and challenges and to monitor and evaluate outcomes according to specified indicators; (d) Designing frameworks and guidelines for the natural resources sector in member States and their institutions, including through the preparation of position papers and technical studies based on ECA analytical work; (e) Enabling member States to harmonize their strategies for natural resources management in the context of regional integration programmes and through the identification of potential forward and backward linkages and other related processes; (f) Building effective partnerships with other United Nations system agencies and bilateral partners through joint activities, continuous dialogue, mobilization of support and knowledge-sharing with member States. The additional resources for 2018-2019 amounting to $1,050,000 would provide for general temporary assistance, expert group meetings, consultants, travel and contractual services, and are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.

(b) Enhanced capacity of member States to formulate and implement policy reforms and negotiate technological and innovative[a] natural resources exploitation contracts to enable member States to realize fuller benefits from the mineral sector, forestry and maritime resources and activities (blue economy)	Increased number of countries adopting policies or regulatory frameworks for the technological development and management of mineral resources, in line with the Africa Mining Vision, sustainable exploitation of forestry resources and maritime resources and activities in line with 2050 Africa's Integrated Maritime Strategy Baseline 2014-2015: 9 Estimate 2016-2017: 12 Target 2018-2019: 16[a]

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	10	32	32
Seminars/workshops	7 (123)	10 (229)	11 (428)
Fellowships	2	–	5
Total	**19**	**42**	**47**

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 11 to 12 and the target for 2018-2019 is expected to increase from 14 to 16.

Subprogramme 4. Development planning and administration

Implementing entity: ECA, Capacity Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 15, subprogramme 8, expected accomplishments (a) and (b)

Objective: To improve public sector management and development planning, including cities and human settlement, in support of economic and social transformation in Africa and the Sustainable Development Goals

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	997.9	1 483.9	–	–	1 711.6
Consultants	717.4	656.5	89.0	89.0	858.2
Travel of staff	224.1	208.6	14.5	14.5	231.8
Contractual services	5.6	–	19.8	19.8	23.0
Furniture and equipment	10.5	29.6	–	–	34.4
Grants and contributions	1 256.8	1 125.5	50.0	50.0	1 144.9
Total	**3 212.3**	**3 504.1**	**173.3**	**173.3**	**4 003.9**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Strengthened capacity of member states for better development planning and implementation of policies	(i) Increased number of countries adopting policies based on national development planning and strategic long-term vision Baseline 2014-2015: 10 Estimate 2016-2017: 11 Target 2018-2019: 12 (ii) Increased number of respondents in the African region that provide positive feedback regarding their utilization of ECA training programmes and materials on development planning Baseline 2014-2015: 10 Estimate 2016-2017: 11 Target 2018-2019: 12	ECA will assist African countries in capacity development at the national, subregional and regional levels through advisory services, group training and institution-strengthening activities in the areas of promoting evidence-based development planning, with the participation of the African Institute for Economic Development and Planning. Activities will include: (a) Providing technical advisory services on policies and strategies relating to development planning through scenario analysis, missions, policy analysis and dissemination of frameworks and guidelines; (b) Developing institutional capacity for development planning in member States through the design of coordination mechanisms, the ability to assess risks and challenges and monitoring and evaluating outcomes according to specified indicators; (c) Designing frameworks and guidelines for development planning in member States and their institutions, including through the preparation of position papers and technical studies based on ECA analytical and statistical work; (d) Enabling member States to harmonize their national development plans with regional plans and programmes through the identification of linkages and related processes; (e) Building effective partnerships with other United Nations system agencies and bilateral partners through joint activities, continuous dialogue, mobilization of support and knowledge-sharing, including through the African planners knowledge network, with member States. The subprogramme benefits from the following United Nations Development Account projects (tenth tranche) on strengthening of the capacities of African Governments for integrating accountability into development planning in Africa. The additional resources for 2018-2019 amounting to $346,600 would provide for workshops, consultants, travel and contractual services, and are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.
(b) Enhanced capacity of member states for better formulation and management of development programmes and projects	(i) Increased number of countries formulating and managing development programmes and projects based on national development planning strategies, including results-based management approaches Baseline 2014-2015: 10 Estimate 2016-2017: 11 Target 2018-2019: 12	

	(ii) Increased number of national or subregional public sector departments and institutions in the African region applying appropriate new policies and approaches in planning and analysis Baseline 2014-2015 10 Estimate 2016-2017 11 Target 2018-2019 12

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	11	32	33
Seminars/workshops	15 (123)	9 (123)	9 (216)
Fellowships	4	1	5
Total	**30**	**42**	**47**

[a] As a result of the additional resources approved by the General Assembly, the estimated number of seminars/workshops is expected to increase from 123 to 216 in 2018-2019.

2. Economic and social development in Asia and the Pacific: $6,315,900

23.49 The activities in this area are implemented by the Economic and Social Commission for Asia and the Pacific (ESCAP) in support of programme 16, Economic and social development in Asia and the Pacific, of the biennial programme plan for the period 2018-2019. During the biennium 2018-2019, technical cooperation activities will target the building of technical, managerial and organizational capacities in the developing and least developed member States of ESCAP. The activities will be focused on supporting member States in developing capacities to leverage the means of implementation of the 2030 Agenda for Sustainable Development, through: (a) balancing the integration of the three pillars of sustainable development; (b) addressing inequalities and the impact of demographic transition; (c) more effective promotion of science, technology and innovation; (d) greater regional economic cooperation and integration, including in financing for development and in promoting intraregional trade; (e) greater regional connectivity in energy, land and maritime transport and ICT; (f) the development of national planning frameworks; (g) the enhancement of data and statistical capacities; and (h) the promotion of policy coherence, consistency and coordination. The capacity development activities will cover organizational transformation; policy-level impact and sustainability; the creation of space for, and the management of, dialogues, relationships and partnerships; and the creation and strengthening of knowledge networks.

Table 23.15 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	1 687.2	3 162.8	(2 374.8)	(75.1)	788.0	28.6	816.6
Consultants	1 487.6	878.7	470.3	53.5	1 349.0	49.1	1 398.1
Travel of staff	542.0	638.9	264.9	41.5	903.8	35.9	939.7
Contractual services	46.6	–	42.3	–	42.3	1.6	43.9
Furniture and equipment	–	–	431.4	–	431.4	15.7	447.1
Grants and contributions	1 971.7	1 066.9	1 593.7	149.4	2 660.6	9.9	2 670.5
Total	**5 735.1**	**5 747.3**	**427.8**	**7.4**	**6 175.1**	**140.8**	**6 315.9**

Subprogramme 1. Macroeconomic policy, poverty reduction and financing for development

Implementing entity: ESCAP, Macroeconomic Policy and Financing for Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 1, expected accomplishments (b) and (c)

Objective: To foster forward-looking macroeconomic policymaking and financing for sustainable development in Asia and the Pacific, with particular attention to least developed countries, landlocked developing countries and small island developing States

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	453.5	940.7	–	–	–
Consultants and experts	164.7	554.2	37.5	8.8	199.2
Travel of staff	82.5	340.3	22.5	5.2	145.0
Contractual services	7.7	–	–	–	–
General operating expenses	–	–	–	–	22.1
Grants and contributions	345.2	246.7	90.0	21.0	355.4
Total	**1 053.6**	**2 081.9**	**150.0**	**35.0**	**721.7**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced national evidence-based macroeconomic and development policies that promote sustainable, inclusive and sustained economic growth and include gender perspectives	Increased number of policy documents, declarations and statements of member States showing an alignment with ESCAP-promoted macroeconomic and development policy options that promote sustainable, inclusive and sustained economic growth and include gender perspectives Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 10	The subprogramme undertakes capacity development activities in the areas of macroeconomic policy, financing for development, productive capacity and poverty reduction to address the challenges faced by developing countries, in particular countries with special needs. In line with the 2030 Agenda for Sustainable Development, priority will be given to financing for development, as a means of implementing the Sustainable Development Goals and assisting member States in implementing and achieving the 2030 Agenda for Sustainable Development, Sustainable Development Goals and other internationally agreed development goals. Capacity development activities will be delivered through: (a) advisory services, comprising skilled in-house and outsourced technical experts, to address specific needs of a more technical nature in the area of macroeconomic policies, financing for development and poverty reduction and in integrating Sustainable Development Goals into national planning frameworks; (b) subregional and regional training on integrated approaches, models, tools and strategies related to the implementation of the 2030 Agenda for Sustainable Development, including leveraging the means of implementation of the Sustainable Development Goals and other internationally agreed development goals such as the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, the Istanbul Programme of Action for Least Developed Countries for the Decade 2011-2020 and the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014-2024, as well as formulating informed policies and implementing those policies; and (c) the production of technical materials to facilitate the transfer of knowledge, skills and experiences among member States of ESCAP. The subprogramme will implement existing donor-funded projects and build on capacity development work carried out through the Development Account project on financing strategies for inclusive and sustainable development for Asia and the Pacific and the work to be carried out under the eleventh tranche on strengthening the capacities of developing countries in Asia and the Pacific to address the transboundary dimensions of the 2030 Agenda for Sustainable Development through greater regional economic cooperation and integration, and supporting the countries with special needs in the Asia-Pacific region in meeting the challenge of resource mobilization for achieving the 2030 Agenda. The additional resources for 2017 amounting to $150,000 and for 2018-2019 amounting to $35,000 would, in particular, provide for consultants, travel and capacity-building activities in response to requests from member States, to address issues related to the Addis Ababa Action
(b) Improved capacity of member States, particularly least developed countries, landlocked developing countries and small island developing States, to implement policies in support of internationally agreed development goals	Increased percentage of surveyed participants in ESCAP initiatives reporting increased skills to implement policies for achieving internationally agreed development goals Baseline 2014-2015 89.6 Estimate 2016-2017 85 Target 2018-2019 86	
(c) Strengthened frameworks for financing sustainable development, including through greater regional financial cooperation	Increased number of member States and other stakeholders adopting ESCAP recommendations on financing sustainable development	

	Baseline 2014-2015	–
	Estimate 2016-2017	–
	Target 2018-2019	6

Agenda. These activities are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.

To ensure effective delivery, the subprogramme will forge partnerships and draw upon strengths, capacities and synergies with relevant United Nations entities, international organizations, regional development institutions, national development partners and target officials working in government ministries of finance and planning, central banks, research institutions and the Asia-Pacific Regional Coordination Mechanism.

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	12	60	60
Seminars/workshops	17 (1 303)	40 (1 200)	40 (1 200)
Total	**29**	**100**	**100**

[a] The number of seminars/workshops is expected to increase from 30 (750) to 40 (1,200) in 2016-2017 and in 2018-2019.

17-06555

Subprogramme 2. Trade, investment and innovation

Implementing entity: ESCAP, Trade, Investment and Innovation Division

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 2, expected accomplishment (c)

Objective: To strengthen trade, investment, enterprise development, science, technology and innovation for sustainable development in Asia and the Pacific

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	93.3	311.3	–	–	–
Consultants and experts	123.1	79.9	37.5	8.8	179.8
Travel of staff	77.1	18.1	22.5	5.2	117.0
Contractual services	–	–	–	–	10.2
General operating expenses	–	–	–	–	37.4
Supplies and materials	–	–	–	–	–
Grants and contributions	516.9	103.5	90.0	21.0	362.0
Total	**810.4**	**512.8**	**150.0**	**35.0**	**706.4**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced national evidence-based policies on trade, investment, enterprise development, science, technology and innovation for sustainable development	Increased number of policy documents, declarations and statements by member States showing an alignment with ESCAP-promoted policy options on trade, investment, enterprise development, science, technology and innovation Baseline 2014-2015 – Estimate 2016-2017 85 Target 2018-2019 90	The subprogramme undertakes capacity development activities to enhance the capacities of member States to leverage the means of implementation of the Sustainable Development Goals and identify innovative sources of financing for development, leveraging science, technology and innovation and regional economic cooperation and integration, with a focus on promoting greater connectivity in trade and science, technology and innovation. Technical cooperation activities will be delivered in line with the 2030 Agenda for Sustainable Development and the Sustainable Development Goals, including other internationally agreed development goals, and focus on: (a) promoting regional connectivity in the area of trade through regional economic cooperation and integration; (b) promoting science, technology and innovation; (c) facilitating paperless trade; (d) negotiating regional trade agreements; (e) identifying innovative sources of financing for development; (f) facilitating foreign direct investment; (g) developing small- and medium-sized enterprises; and (h) inclusive and sustainable trade and investment policymaking. Capacity development activities will be delivered through: (a) advisory services, at the request of Governments, by staff and short-term external experts in the area of regional connectivity on trade and regional economic cooperation and integration, financing for development, trade, investment, enterprise development and science, technology and innovation; (b) subregional and regional training in the above-mentioned areas; and (c) networking among established and emerging experts, including those from line ministries, research and development institutions. The subprogramme will draw upon the normative and analytical work of ESCAP, including the *Asia-Pacific Trade and Investment Report 2018*, the Asia-Pacific Research and Training Network on Trade, the United Nations Network of Experts for Paperless Trade in Asia and the Pacific, and the Asia-Pacific Foreign Direct Investment Network for Least Developed and Landlocked Developing Countries. The subprogramme will implement existing donor-funded projects and build on the Development Account projects on enhancing the contribution of preferential trade agreements to inclusive and equitable trade and investment, implemented in partnership with ECLAC and ECA, and on South-South cooperation for science, technology and innovation policies in the Asia-Pacific region. Capacity development activities will also be complemented through the interdivisional Development Account project under the eleventh tranche on
(b) Broadened and deepened capacity of member States to advance trade, investment, enterprise development, science, technology and innovation that support sustainable development and include gender perspectives	Increased percentage of surveyed participants indicating they have increased their skills to advance trade, investment, enterprise development, science, technology and innovation, including gender perspectives, through the initiatives of ESCAP, including the Asian and Pacific Centre for Transfer of Technology Baseline 2014-2015 89 Estimate 2016-2017 85 Target 2018-2019 85	

(c) Strengthened regional engagement to advance trade, investment, enterprise development, science, technology and innovation for sustainable development	Increased number of stakeholders participating in ESCAP-facilitated regional engagement mechanisms on trade, investment, enterprise development, science, technology and innovation Baseline 2014-2015: 56 Estimate 2016-2017: 30 Target 2018-2019: 30	strengthening capacities of developing countries in Asia and the Pacific to address the transboundary dimensions of the 2030 Agenda for Sustainable Development through greater regional economic cooperation and integration. The additional resources amounting to $150,000 in 2017 and $35,000 in 2018-2019 would provide for consultants, travel and capacity-building to address issues related to regional economic cooperation and integration. These activities are expected to contribute to the improvement of the results of the subprogramme, as presented on the left. To ensure effective delivery and maximize impact, the subprogramme will collaborate with key partners, including the Asian Development Bank, ECE, the World Trade Organization (WTO), the International Development Research Centre and the World Bank, as well as subregional organizations, such as the Association of Southeast Asian Nations and the South Asian Association for Regional Cooperation. Other partners include trade and investment research institutes, universities and national and subregional chambers of commerce as well as the Global Compact Office and Global Compact country networks.

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	12	14	14
Seminars/workshops	3 (1 210)	12 (360)	16 (480)
Total	**15**	**26**	**30**

[a] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 12 to 14 in 2016-2017 and 2018-2019. The number of seminars/workshops is also expected to increase from 3 (90) to 12 (360) in 2016-2017 and to 16 (480) in 2018-2019.

Subprogramme 3. Transport

Implementing entity: ESCAP, Transport Division

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 3, expected accomplishment (c)

Objective: To strengthen mobility and transport connectivity for sustainable development in Asia and the Pacific

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	–	–	–	–	–
Consultants and experts	110.5	27.7	–	8.8	122.5
Travel of staff	68.9	36.7	–	5.2	71.8
Contractual services	2.9	–	–	–	5.1
General operating expenses	–	–	–	–	151.1
Grants and contributions	149.3	148.0	–	21.0	204.6
Total	**331.6**	**212.4**	**–**	**35.0**	**555.1**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced national evidence-based transport policies and programmes that are sustainable and gender-responsive	Increased number of transport policies, programmes and initiatives developed by member States that are sustainable and gender-responsive, in line with ESCAP-promoted policy options Baseline 2014-2015: 90 Estimate 2016-2017: 90 Target 2018-2019: 100	The capacity development activities of the subprogramme will enhance the capacities of member States to formulate and implement sustainable transport policies, strategies and plans. Technical cooperation activities will be focused on the promotion of sustainable transport connectivity to meet Sustainable Development Goals and transport-related targets in line with the new Regional Action Programme for Sustainable Transport Connectivity in Asia and the Pacific, phase I (2017-2021). Technical cooperation activities will be delivered in line with the 2030 Agenda for Sustainable Development and Sustainable Development Goals, including other internationally agreed development goals, specifically in the areas of: (a) regional transport infrastructure connectivity; (b) regional transport operational connectivity; (c) Euro-Asian transport connectivity; (d) transport connectivity for least developed countries, landlocked developing countries and small island developing States; (e) sustainable urban transport; (f) rural transport connectivity to wider networks; and (g) road safety. Capacity development activities will be delivered through: (a) advisory services, comprising skilled in-house and external experts to be provided at the request of Governments, in particular those of least developed countries, landlocked developing countries and small island developing States, to address specific needs of a more technical nature; and (b) subregional and regional training to strengthen capacities for the development and implementation of policies that promote and address special needs of least developed countries, landlocked developing countries and small island developing States in achieving regional connectivity and integrated intermodal transport and logistical systems such as the Asian Highway Network and the Trans-Asian Railway Network, dry ports, maritime connectivity, rural and urban transport, and road safety. The subprogramme will implement existing donor-funded projects and build on the work to be carried out through an interdivisional Development Account project on strengthening the capacities of developing countries in Asia and the Pacific to address the transboundary dimensions of the 2030 Agenda for Sustainable Development through greater regional economic cooperation and integration, under the eleventh tranche. The additional resources for 2018-2019 amounting to $35,000 would provide for consultants and travel and capacity-building activities in support of the 2030 Agenda for Sustainable Development in relation to transport. These activities are expected to contribute to the improvement of the results of the subprogramme, as presented on the left. To ensure effective delivery, the subprogramme will forge partnerships and draw upon strengths, capacities and synergies with relevant United Nations agencies, the United Nations Special Programme for the Economies of Central Asia, intergovernmental organizations, subregional organizations, NGOs and other collaborating institutions actively involved in inclusive and sustainable transport in Asia and the Pacific.
(b) Improved transport infrastructure to increase physical connectivity and intermodal integration	(i) Increased number of plans, projects and programmes that support the development of transport infrastructure to increase physical connectivity and intermodal integration, in line with ESCAP recommendations Baseline 2014-2015: 70 Estimate 2016-2017: 70 Target 2018-2019: 76 (ii) Increased number of ESCAP member States that are signatories or parties to global, regional and subregional transport-related agreements	

	Baseline 2014-2015	70
	Estimate 2016-2017	70
	Target 2018-2019	80
(c) Strengthened institutional and operational measures for efficient international transport and logistics	Increased number of measures, such as the use of electronic systems, simplified formalities and harmonized documents, for efficient international transport and logistics adopted and/or implemented by member States in line with ESCAP recommendations	
	Baseline 2014-2015	–
	Estimate 2016-2017	–
	Target 2018-2019	10

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	28	6	10
Seminars/workshops	28 (1 274)	10 (300)	20 (600)
Total	**56**	**16**	**30**

Subprogramme 4. Environment and development

Implementing entity: ESCAP, Environment and Development Division

Relationship to the biennial programme plan for the period 2018–2019: programme 16, subprogramme 4, expected accomplishments (a) and (c)

Objective: To foster a development pathway that integrates the economic, environmental and social dimensions of sustainability, with a more efficient management of natural resources and a natural environment that supports human well-being and shared prosperity in both urban and rural Asia and the Pacific

Budget summary (thousands of United States dollars)

	2014–2015 expenditure	2016–2017 appropriation	2017 distribution	2018–2019 estimate	2018–2019 estimate
Other staff costs	34.8	622.7	–	–	–
Consultants and experts	334.4	50.9	37.5	80.0	222.5
Travel of staff	54.6	39.0	22.5	30.0	142.7
Contractual services	26.6	–	–	–	5.1
General operating expenses	–	–	–	–	42.6
Grants and contributions	302.2	120.0	90.0	120.0	461.0
Total	**752.6**	**832.6**	**150.0**	**200.0**	**873.9**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Enhanced evidence-based policies, strategies and frameworks that integrate the three dimensions of sustainable development, including gender perspectives, at the national level and in both urban and rural areas	Increased number of policies, strategies and frameworks developed by member States and other stakeholders to integrate the three dimensions of sustainable development, including gender perspectives, at the national level and in both urban and rural areas, in line with ESCAP recommendations Baseline 2014–2015: 29 Estimate 2016–2017: 10[a] Target 2018–2019: 10	The subprogramme undertakes capacity development activities to enhance the capacities of member States to give greater attention to sustainable development, natural resources management, climate change and climate finance and appropriate technology solutions. Capacity development activities will leverage the means of implementation of the Sustainable Development Goals, identify innovative sources of financing for development, and bridge national and global discussions and actions related to the 2030 Agenda for Sustainable Development, including other internationally agreed development goals. Furthermore, the subprogramme will provide technical assistance and related materials in support of the regional and subregional implementation of Sustainable Development Goals, including supporting effective follow-up and review of the 2030 Agenda for Sustainable Development, preparation for the seventh Asia-Pacific Urban Forum, inclusive and sustainable urban development, urban infrastructure and sustainable urban development and management, and the implementation of the outcomes of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III) and the New Urban Agenda to support the localization of the 2030 Agenda. Technical cooperation activities will also be delivered in line with the 2030 Agenda and Sustainable Development Goals, including other internationally agreed development goals, and will be focused on: (a) supporting the implementation of the Sustainable Development Goals, including effective follow-up and review of progress; (b) addressing the impact of climate change and the sustainable management of natural resources; (c) climate finance and appropriate technology solutions for adaptation and mitigation; (d) inclusive and sustainable urban development strategic policy planning for sustainable development; and (e) the provision of strategic analytical and policy support to effectively balance development benefits and environmental sustainability. Capacity development activities will be delivered through: (a) advisory services, to be provided by staff and short-term external experts at the request of member States, to address specific needs in the area of sustainable development, climate finance and appropriate technology solutions; (b) subregional and regional training to be provided to government officials and policymakers in the aforementioned key areas; and (c) networking and knowledge-sharing among established and emerging experts through South-South cooperation, involving key officials from line ministries, research and development institutes engaging in sustainable development, environmental sustainability and climate change issues.
(b) Improved capacity of member States and other stakeholders to integrate the three dimensions of sustainable development, including gender perspectives, into policies, strategies and frameworks at the national level and in both urban and rural areas	Increased percentage of surveyed participants in ESCAP initiatives indicating that they have applied the knowledge gained on the integration of the three dimensions of sustainable development, including gender perspectives, at the national level and in both urban and rural areas into policies, strategies and frameworks Baseline 2014–2015: – Estimate 2016–2017: –[a] Target 2018–2019: 70[a]	

(c) Enhanced regional cooperation and advocacy for the balanced integration of the three dimensions of sustainable development into policies, strategies and frameworks at the national level and in both urban and rural areas	Increased number of ESCAP-facilitated regional initiatives that integrate the three dimensions of sustainable development at the national level and in both urban and rural areas	
	Baseline 2014-2015	20
	Estimate 2016-2017	11[a]
	Target 2018-2019	12[a]

Output summary (participants)[b]

	Actual 2014-2015	Estimate 2016-2017	Estimate 2018-2019
Advisory services	21	12	14
Seminars/workshops	19 (582)	18 (540)	18 (540)
Total	**40**	**30**	**32**

The subprogramme will implement existing donor-funded projects and build on the Development Account projects under the tenth tranche, namely, on innovative climate finance mechanisms for financial institutions in the Asia-Pacific region and on strengthening the capacities of policymakers for the implementation of the 2030 Agenda for Sustainable Development, an Asia-Pacific Sustainable Development Goals help desk. The additional resources for 2017 amounting to $150,000 and for 2018-2019 amounting to $200,000 would provide for consultants, travel and capacity-building activities as part of the resource facility to ensure South-South cooperation in the region and allow knowledge-sharing among member States, including the development of portals, the undertaking of cutting-edge research and the networking of academia, civil society organizations, etc. These activities are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.

To ensure effective delivery, the subprogramme will forge partnerships and collaborate with the Asia-Pacific Water Forum, the Japan Water Forum, the Korea Water Forum, the Asia Water Council, the International Water Management Institute, the Network of Asian River Basin Organizations, the Water Security Centre, the World Toilet Organization, the Interstate Commission for Water Coordination of Central Asia, the Japan Sanitation Consortium, the Regional Environmental Centre for Central Asia, the Central Asian Interstate Commission on Sustainable Development, the Association of Development Financing Institutions in Asia and the Pacific, the Centre for Green Economy, the Centre for Environment and Development-Sri Lanka, the Regional Network of Local Authorities for the Management of Human Settlements, United Cities and Local Governments, Local Governments for Sustainability and the Commonwealth Local Government Forum. Others include the Asian Institute of Technology, Sustainability Platform-India, the Institute for Global Environmental Strategies, Sustainability Asia/Atkinson Group, Peking University and HSBC Business School.

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 10 to 11 and the target for 2018-2019 is expected to increase from 10 to 12.

[b] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 9 to 12 in 2016-2017 and to 14 in 2018-2019. The number of seminars/workshops is also expected to increase from 10 (300) to 18 (540) in 2016-2017 and 2018-2019.

Subprogramme 5. Information and communications technology and disaster risk reduction and management

Implementing entity: ESCAP: Information and Communications Technology and Disaster Risk Reduction Division	*Budget summary* (thousands of United States dollars)				
Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 5, expected accomplishment (a)		2016-2019 expenditure	2018-2019 appropriation	2017 distribution	2018-2019 estimate	2018-2019 estimate
Objective: To foster information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development in Asia and the Pacific	Other staff costs	163.1	111.5	–	–	–
	Consultants and experts	163.9	59.6	2.9	9.8	140.7
	Travel of staff	91.8	63.7	4.5	5.2	106.6
	Contractual services	–	–	–	–	5.3
	General operating expenses	–	–	–	–	29.2
	Grants and contributions	177.9	108.0	18.1	21.0	287.9
	Total	**796.7**	**521.6**	**30.1**	**35.0**	**577.7**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Strengthened regional mechanisms to effectively address shared challenges and opportunities in information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development	(i) Increased number of ESCAP-facilitated cooperation initiatives, such as regional cooperation mechanisms, projects and programmes, addressing shared challenges and opportunities in information and communications technology, space technology applications and disaster risk reduction and management Baseline 2014-2015 – Estimate 2016-2017 8 Target 2018-2019 9 (ii) Increased number of outcome documents, declarations, statements and decisions by member States supporting regional cooperation in information and communications technology, space technology applications and disaster risk reduction and management in line with ESCAP recommendations Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 15	The subprogramme will implement capacity development activities in the areas of ICT connectivity, space technology applications, disaster risk reduction and disaster resilience with the aim of strengthening the capacities of member States to meet relevant targets and goals under the 2030 Agenda for Sustainable Development and other internationally agreed development goals, such as those contained in the outcomes of the World Summit on the Information Society and in the Sendai Framework for Disaster Risk Reduction 2015-2030. Priority will be given to supporting the efforts of member States, in particular countries with special needs, least developed countries, landlocked developing countries and small island developing States, to promote regional connectivity through ICT infrastructure by implementing the Asia-Pacific Information Superhighway initiative, leveraging space technology applications and strengthening the capacities of member States to manage disaster risks and build resilience to disasters. The subprogramme will deliver capacity development activities through: (a) the provision of advisory services in response to requests from member States, to be provided by skilled in-house and external experts with the appropriate skill sets in ICT connectivity, space technology applications for disaster risk management, sustainable development and disaster risk reduction, including post-disaster needs assessment; (b) subregional and regional training workshops to build the capacity of member States in ICT, space technology applications and geospatial information for disaster risk management, disaster risk assessment, multi-hazard early warning systems, disaster information management, damage and loss assessment and resilience to disasters; (c) the exchange of best practices and lessons learned in building seamless and resilient regional ICT connectivity, bringing affordable broadband Internet to all, as embodied by the Asia-Pacific Information Superhighway initiative, and addressing disaster risks; and (d) South-South cooperation, under the Regional Network of Knowledge and Innovation Centres in Disaster Risk Reduction, the ESCAP/World Meteorological Organization (WMO) Typhoon Committee, the WMO/ESCAP Panel on Tropical Cyclones and the Regional Space Applications Programme for Sustainable Development.

(b) Enhanced evidence-based policies on information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development, including gender perspectives	Increased number of member States formulating and implementing policies on information and communications technology, space technology applications, and disaster risk reduction and management based on ESCAP analytical products Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 10	The subprogramme will implement existing donor-funded projects and complement past and ongoing capacity development work carried out through the ninth tranche Development Account project on enhancing knowledge and capacity to manage disaster risk for a resilient future in Asia and the Pacific and an interdivisional project under the eleventh tranche on strengthening the capacities of developing countries in Asia and the Pacific to address the transboundary dimensions of the 2030 Agenda for Sustainable Development through greater regional economic cooperation and integration. It will also continue to implement other activities contributing to the achievement of the Sustainable Development Goals, such as the Regional Cooperative Mechanism for Drought Monitoring and Early Warning, and other priority activities under a new Asia-Pacific Plan of Action for Space Applications (2018-2030). The additional resources amounting to $30,100 in 2017 and $35,000 in 2018-2019 would provide for consultants, travel and capacity development activities to address disaster risk reduction and resilience and are expected to contribute to the improvement of the results of the subprogramme. To ensure effective delivery, the subprogramme will forge partnerships with regional organizations, such as the Association of Southeast Asian Nations, the South Asian Association for Regional Cooperation, the Pacific Islands Forum, the Economic Cooperation Organization and others, to ensure regional ICT connectivity, promote space technology applications and build resilience to disasters specific to each subregion. To enhance coherence across the United Nations system, strategic partnerships will be strengthened with such entities as the Inter-Agency Secretariat of the International Strategy for Disaster Reduction, the Department of Economic and Social Affairs, ECE, the Office for the Coordination of Humanitarian Affairs, UNDP and the International Telecommunication Union. In addition, the subprogramme will leverage the Asia-Pacific Regional Coordination Mechanism, including through its thematic working group on disaster risk reduction and resilience, to promote joint strategies and link with regional organizations to achieve relevant Sustainable Development Goals. The subprogramme will also collaborate with the private sector and the academic community to promote multisectoral engagement for the implementation of the global and regional frameworks.
(c) Strengthened capacity of member States to use information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development	(i) Increased percentage of surveyed participants indicating that they have increased their skills to use information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development following activities conducted by ESCAP, including the Asian and Pacific Centre for the Development of Disaster Information Management Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 60 (ii) Increased number of member States that reflect or integrate training modules or curricula developed by ESCAP, including the Asian and Pacific Training Centre for Information and Communication Technology for Development, in their training initiatives 2014-2015 – Estimate 2016-2017 – Target 2018-2019 40	

Output summary (participants)[a]			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	32	22	22
Seminars/workshops	18 (118)	6 (180)	13 (390)
Fellowships	1	1	2
Total	**51**	**29**	**37**

[a] As a result of the additional resources approved by the General Assembly, the estimated number of advisory services is expected to increase from 18 to 22 in 2016-2017 and to remain at the same level in 2018-2019. The number of seminars/workshops is also expected to increase from 4 (120) to 6 (180) in 2016-2017 and to 13 (390) in 2018-2019.

Subprogramme 6. Social development

Implementing entity: ESCAP, Social Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 6, expected accomplishment (c)

Objective: To strengthen socially inclusive societies that protect, empower and ensure equality for all social groups in Asia and the Pacific in line with the 2030 Agenda for Sustainable Development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	39.9	–	–	–	–
Consultants and experts	421.3	51.5	–	8.8	140.9
Travel of staff	21.1	28.0	–	5.2	93.6
Contractual services	9.4	–	–	–	5.1
General operating expenses	–	–	–	–	42.5
Grants and contributions	140.9	129.5	–	21.0	272.1
Total	**632.6**	**209.0**	**–**	**35.0**	**554.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced national evidence-based policies aimed at reducing inequalities and addressing the impact of demographic challenges, including gender perspectives	(i) Increased number of surveyed respondents in ESCAP initiatives reporting increased knowledge and skills to develop, implement, monitor and evaluate policies aimed at reducing inequalities and addressing the impact of demographic challenges, including gender perspectives Baseline 2014-2015 – Estimate 2016-2017 75 Target 2018-2019 80 (ii) Increased number of policies by member States and other stakeholders based on regional frameworks promoted by ESCAP, aimed at reducing inequalities and addressing the impact of demographic challenges Baseline 2014-2015 – Estimate 2016-2017 6 Target 2018-2019 8	The subprogramme builds the capacity of Asian and Pacific developing countries and countries with economies in transition, including those with special needs, to strengthen national evidence-based policies and accelerate the implementation of internationally and regionally agreed commitments on social development, especially towards the achievement of the 2030 Agenda for Sustainable Development and Sustainable Development Goals. In response to persisting inequalities in the region, as well as international and regional mandates, focus will be given to enhancing capacity with regard to poverty reduction, inequality, financing for social development, population and development, gender equality and women's empowerment, and persons with disabilities. Priority will be given to supporting member States in responding to the demographic transition engulfing Asia and the Pacific, including rapid population ageing and migration trends, in line with the provisions of the Madrid International Plan of Action on Ageing; addressing the youth bulge in pursuance of the implementation of the World Programme of Action for Youth to the Year 2000 and Beyond; advancing gender equality and women's empowerment in support of the implementation of the Beijing Declaration and Platform for Action, in particular in the areas of women's economic empowerment and leadership; enhancing social protection systems; and addressing poverty, inequality and enhancing finance for social development in the implementation of the Addis Ababa Action Agenda and promoting the rights of persons with disabilities, in line with the Convention on the Rights of Persons with Disabilities and the Incheon Strategy to Make the Right Real for Persons with Disabilities in Asia and the Pacific. Capacity development will draw upon the normative and analytical work of the subprogramme and employ the following modalities: (a) advisory services in the form of policy advice and technical support to be provided by skilled in-house staff and external technical experts; (b) subregional and regional training courses and workshops to strengthen national evidence-based policies and support Governments in monitoring progress in meeting international and regional commitments, including the 2030 Agenda for Sustainable Development and Sustainable Development Goals; (c) the production of training and advocacy materials on good practices for

(b) Enhanced national evidence-based policies to promote gender equality and women's empowerment towards the achievement of sustainable development	(i) Increased number of surveyed respondents in ESCAP initiatives reporting increased knowledge and skills to develop and implement policies that advance gender equality and women's empowerment towards the achievement of inclusive and sustainable development Baseline 2014-2015 – Estimate 2016-2017 75 Target 2018-2019 80 (ii) Increased number of policies by member States and other stakeholders, based on regional frameworks promoted by ESCAP, that advance gender equality and women's empowerment towards the achievement of sustainable development Baseline 2014-2015 – Estimate 2016-2017 3 Target 2018-2019 4
(c) Enhanced regional cooperation between member States to reduce inequalities and address the impact of demographic challenges	Increased number of recommendations and decisions adopted by member States, based on or drawing from initiatives promoted by ESCAP, towards strengthening regional and subregional frameworks, arrangements and agreements for regional cooperation aimed at reducing inequalities and addressing the impact of demographic challenges, including gender perspectives Baseline 2014-2015 – Estimate 2016-2017 2 Target 2018-2019 4

further adaptation and upscaling across the region; (d) the establishment and strengthening of networks of local experts through South-South cooperation; and (e) the enhancement of capacity through e-learning and online knowledge resources, in particular in the areas of ageing, disability, poverty, social protection, migration, youth and gender.

The subprogramme will implement existing donor-funded projects and Development Account projects to complement and strengthen the efforts of the subprogramme in capacity development. In particular, the technical inputs and lessons learned from ninth tranche Development Account project on strengthening the capacity of Governments in the ESCAP, ECA and ESCWA regions to respond to the needs of youth in formulating inclusive and sustainable development policies, implemented from June 2014 to December 2017, will feed into the strategies for and design of activities in the biennium 2018-2019. The additional resources for 2018-2019 amounting to $35,000 would provide for consultants, travel and capacity development activities to address the 2030 Agenda for Sustainable Development and Sustainable Development Goals, in particular the achievement of the Goals related to social development. These activities are expected to contribute to the improvement of the results of the subprogramme, as presented on the left.

The subprogramme will continue to forge partnerships and leverage support from other United Nations agencies, including through the Asia-Pacific Regional Coordination Mechanism. In particular, it will continue to co-chair the Mechanism's thematic working group on gender equality and empowerment of women and support regional coordination on migration and youth through the Mechanism's thematic working group on sustainable societies. At the global level, the subprogramme will continue to work in close collaboration with the Inter-agency Network on Youth Development, the Global Migration Group and the Inter-agency Network on Women and Gender Equality.

Output summary (participants)	*Actual 2014-2015*	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	14	11	14
Seminars/workshops	10 (332)	6 (180)	9 (270)
Total	**24**	**17**	**23**

Subprogramme 7. Statistics

Implementing entity: ESCAP, Statistics Division

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 7, expected accomplishment (a)

Objective: To improve the availability, accessibility and use of quality data and statistics in support of sustainable development in Asia and the Pacific

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	330.3	622.3	–	–	420.7
Consultants and experts	38.1	40.3	–	8.8	141.0
Travel of staff	46.1	84.6	–	5.2	93.6
Contractual services	–	–	–	–	5.1
General operating expenses	–	–	–	–	42.6
Grants and contributions	91.8	86.0	–	21.0	272.0
Total	**506.3**	**833.2**	–	**35.0**	**975.0**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Increased availability and use of quality and gender-sensitized statistical products and services for regional follow-up and review of the implementation of the 2030 Agenda for Sustainable Development	Increased number of documents and statements prepared for the regional follow-up and review of the implementation of the 2030 Agenda for Sustainable Development that refer to ESCAP statistical products and services, including in relation to gender issues Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 5	The subprogramme undertakes capacity development activities along the five cross-cutting areas of statistics in support of transforming national statistical systems of the Asia-Pacific region to ensure the availability and use of statistical products and services for the implementation of the 2030 Agenda for Sustainable Development, Sustainable Development Goals and other internationally agreed development goals by: (a) working with countries in the region to strengthen user engagement in statistics and improve the analytical use of statistics, including non-traditional as well as traditional sources of data, identifying data and analysis gaps, and assisting in the formulation of strategies to close them; (b) strengthening national statistical systems for fuller adherence to the Fundamental Principles of Official Statistics and enhancing institutional arrangements necessary for effective monitoring and accountability; (c) improving the production and dissemination of integrated statistics and piloting various innovative approaches for measuring Sustainable Development Goal indicators using alternative sources of data, including administrative and non-traditional sources; improving the production of disaster-related, environmental, economic, gender and population statistics; and improving civil registration and vital statistics; (d) modernizing statistical business processes for improved quality assurance and efficiency and in support of the transformation of national statistical systems, including the increased use of electronic devices for the compilation of population and housing censuses, and of data integration technologies to improve register-based censuses and other uses of administrative data; and (e) carrying out a range of technical assistance activities focused on improving human resources management and skills-building for the purpose of transforming national statistical institutions into learning organizations that foster innovation and continuous modernization. Capacity development activities will be delivered through: (a) advisory services, at the request of Governments, by a regional adviser on environmental statistics and environmental and economic accounting, as well as by in-house or other technical experts, to address specific needs of member States in the area of statistics; and (b) tailored subregional and regional seminars and workshops designed to strengthen the implementation of standards and guidelines for the production of basic statistics in the areas of the environment, the economy, population and society, and to develop and improve statistical infrastructure. The subprogramme will implement existing donor-funded projects and build on capacity development work carried out through the Development Account project on interregional cooperation to strengthen national capacities to measure progress in achieving gender equality and women's empowerment, under the eighth tranche, the ongoing project on a programme on data and statistics (ESCAP portion), under the tenth tranche, and the Development Account projects developed within the Regional Programme on Economic Statistics. The
(b) Increased institutional capacity of national statistical systems to produce, disseminate and communicate statistical products and services, in particular in relation to the goals, targets and indicators of the 2030 Agenda for Sustainable Development	(i) Increased number of national strategies for the development of statistics that include specific provisions for institutional strengthening Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 5 (ii) Increased percentage of member States that improve the institutional capacity of their national statistical system, as measured by World Bank data on statistical capacity, following activities conducted by	

	ESCAP, including the Statistical Institute for Asia and the Pacific Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 5	additional resources for 2018-2019 amounting to $35,000 would provide for consultants, travel and capacity-building activities related to the 2030 Agenda for Sustainable Development and the Sustainable Development Goals, in particular for the strengthening of national statistical systems to adhere to the Fundamental Principles of Official Statistics and for effective monitoring and accountability. These activities are expected to contribute to the improvement of the results of the subprogramme In delivering its capacity development activities, the subprogramme will collaborate with the Statistics Division of the Department of Economic and Social Affairs, other regional commissions, relevant United Nations funds and programmes (such as UNDP, UNEP, UNESCO, the United Nations Children's Fund (UNICEF) and UNFPA) and specialized agencies (the Food and Agriculture Organization of the United Nations (FAO), the International Labour Organization (ILO), ITU, the World Health Organization, WTO, IMF and the World Bank) and NGOs, such as Plan International and World Vision. The key regional partners include the Asian Development Bank, the Association of Southeast Asian Nations, the secretariat of the South Asian Association for Regional Cooperation and the secretariat of the Pacific Community. Collaboration with Eurostat and the Organization for Economic Cooperation and Development, which are other leading organizations that are developing global statistical standards and supporting statistical capacity development, will also be pursued.
(c) Increased and improved use by national statistical offices of data sources generated by components of the national data ecosystem for the production of official statistics	Increased number of country-specific prototypes that document and demonstrate in a replicable manner the possible uses of new data sources for the production of official statistics and that have substantive contributions by both ESCAP and national statistical systems in the region Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 5	

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	21	36	30
Seminars/workshops	21 (158)	5 (150)	12 (360)
Total	**42**	**41**	**42**

Subprogramme 8. Subregional activities for development

Implementing entity: ESCAP, subregional offices for the Pacific, East and North-East Asia, North and Central Asia, South and South-West Asia, and South-East Asia

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 8, expected accomplishment (b)

Objective: To strengthen regional economic cooperation and integration for sustainable development, in line with the priorities of the subregions

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	372.3	354.3	–	–	395.9
Consultants and experts	131.6	33.8	–	8.8	141.0
Travel of staff	99.9	30.5	–	5.3	93.7
Contractual services	–	–	–	–	5.1
General operating expenses	–	–	–	–	40.5
Grants and contributions	247.5	125.2	–	21.0	281.9
Total	**851.3**	**543.8**	**–**	**35.1**	**958.1**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Strengthened policy environment that supports the integration of the three dimensions of sustainable development, including gender perspectives	(i) Increased percentage of participants in ESCAP initiatives reporting increased skills to articulate, plan and implement coherent policies supporting the integration of the three dimensions of sustainable development, including gender perspectives Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 70 (ii) Increased number of member States in the subregion adopting policies that integrate the three dimensions of sustainable development, including gender perspectives, in line with ESCAP recommendations Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 10	The subprogramme undertakes capacity development activities to enhance the capacities of member States to give greater attention to the pressing issues facing the subregions, by: supporting the implementation of the 2030 Agenda for Sustainable Development and the integration of Sustainable Development Goals into national planning; identifying innovative sources of financing for development; bridging national and subregional discussions and actions related to the 2030 Agenda for Sustainable Development; facilitating the regional and subregional review of the progress made in meeting the Sustainable Development Goals; strengthening regional and subregional economic cooperation and integration, with a focus on promoting greater connectivity in energy, land and maritime transport, trade and ICT; and ensuring that the voices of least developed countries, landlocked developing countries and small island developing States are heard in regional and global deliberations. Technical cooperation activities will be focused on social development, transport, energy and ICT connectivity, trade and transport facilitation to strengthen the capacities of member States to formulate and implement policies and foster sustainable development. Capacity development activities will be delivered through: (a) advisory services, by a regional adviser on social development and by in-house and/or short-term experts for other subregions, at the request of member States, to strengthen capacities to develop sustainable development policies and programmes, including social protection schemes, poverty and hunger eradication, food and energy security, disaster risk reduction and regional connectivity; and (b) subregional and regional training in sustainable development, regional trade and capital markets, and the attainment of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals and other internationally agreed development goals, including the SIDS Accelerated Modalities of Action (SAMOA) Pathway.

(b) Increased effectiveness of subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development through knowledge-sharing and South-South cooperation	Increased number of ESCAP-facilitated subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development 2014-2015 — Estimate 2016-2017 — Target 2018-2019 4

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	17	18	20
Seminars, workshops	21 (1 476)	35 (1 050)	17 (510)
Total	**38**	**53**	**37**

The subprogramme will implement existing donor-funded projects and build on capacity development work carried out through the Development Account project on strengthening the capacity of small island developing States in the Asia-Pacific region on the valuation of environmental capital and the economic cost of gender inequality, and on strengthening the capacities of landlocked and least developed countries in the South and Central Asian regions to connect to the subregional and regional transport and trade networks, under the ninth tranche. The additional resources for 2018-2019 amounting to $35 100 would provide for consultants, travel and capacity-building activities related to the 2030 Agenda for Sustainable Development and the Sustainable Development Goals, in line with the priorities of the subregions. These activities are expected to contribute to the improvement of the results of the subprogramme.

In order to leverage resources, bridge capacity development gaps and enhance its impact, the subprogramme will form partnerships with United Nations entities, subregional organizations, including the Economic Cooperation Organization, the Eurasian Development Bank, the Eurasian Economic Commission, the Greater Tumen Initiative, the Islamic Development Bank, the Shanghai Cooperation Organization, the Pacific Island Forum, the Pacific Community, the South Asian Association for Regional Cooperation and the Association of Southeast Asian Nations, and civil society organizations

Subprogramme 9. Energy

Implementing entity: ESCAP, Energy Division

Relationship to the biennial programme plan for the period 2018-2019: programme 16, subprogramme 9, expected accomplishment (a)

Objective: To enhance energy security and energy connectivity, as means to support access to affordable, reliable, sustainable and modern energy for all in Asia and the Pacific, in line with the 2030 Agenda for Sustainable Development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	–	–	–	–	–
Consultants and experts	–	–	–	8.8	102.5
Travel of staff	–	–	–	5.2	75.7
Contractual services	–	–	–	–	2.9
General operating expenses	–	–	–	–	39.1
Grants and contributions	–	–	–	21.0	173.6
Total	–	–	–	**35.0**	**393.8**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Improved policy frameworks to ensure access to affordable, reliable, sustainable and modern energy for all, including gender perspectives	(i) Increased number of policy documents, declarations and statements by member States showing an alignment of energy policies with ESCAP-promoted policy options for sustainable development Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 2 (ii) Increased number of activities launched by member States to strengthen their policy framework for energy security, sustainable use of energy and energy connectivity, including gender perspectives, following ESCAP interventions Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 4	The subprogramme undertakes to implement capacity development activities in the areas of energy security and the sustainable use of energy and to provide strategic analytical and policy support to member States in their efforts to balance development benefits and environmental sustainability. Through such support, the capacities of member States to achieve the 2030 Agenda for Sustainable Development and the implementation of the Sustainable Development Goals and other internationally agreed development goals will be enhanced. Priority will be given to: (a) strengthening regional economic cooperation and integration, with a focus on promoting greater connectivity with regard to the energy sector and ensuring energy security; (b) widening access to energy by improving energy efficiency through increasing the use of renewable energy; (c) integrating Sustainable Development Goals into national planning; (d) ensuring policy coherence, consistency and coordination in the energy sector; and (e) identifying innovative sources of financing for energy. Capacity development activities will be delivered through: (a) advisory services, at the request of member States, through skilled in-house and short-term external expert services to address specific needs of member States in the area of energy; (b) subregional and regional training workshops to strengthen capacities to develop and implement policies on energy and energy security; and (c) networking and knowledge-sharing through South-South cooperation among key stakeholders such as officials of line ministries, research institutes and other institutions engaging in the energy sector. The subprogramme will implement existing donor-funded projects and complement the work to be carried out through an interdivisional Development Account project on strengthening the capacities of developing countries in Asia and the Pacific to address the transboundary dimensions of the 2030 Agenda for Sustainable Development through greater regional economic cooperation and integration, under the eleventh tranche. The additional resources for 2018-2019 amounting to $35,000 would provide for consultants, travel and capacity-building activities related to the 2030 Agenda for Sustainable Development and the Sustainable Development Goals, in particular assisting countries in developing policy frameworks that ensure access to affordable, reliable, sustainable and modern energy for all. These activities are expected to contribute to the improvement of the results of the subprogramme, as presented on the left. To maximize the impact of the capacity development activities, the subprogramme will collaborate closely with key United Nations agencies, intergovernmental organizations, subregional organizations, NGOs and other institutions that are involved in energy security to address existing challenges.
(b) Enhanced regional cooperation frameworks on energy security, sustainable use of energy and energy connectivity	(i) Increased number of specific areas/topics related to energy security, sustainable use of energy and energy connectivity discussed and agreed upon at the regional level	

	Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 2 (iii) Increased number of ESCAP-facilitated regional cooperation mechanisms on energy security, sustainable use of energy and energy connectivity Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 1	

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	–	2	4
Seminars/workshops	–	3 (90)	6 (180)
Total	–	**5**	**10**

3. Economic development in Europe: $4,024,700

23.50 Activities under this programme will be carried out by the secretariat of the Economic Commission for Europe (ECE) in support of programme 17, Economic development in Europe, of the biennial programme for the period 2018-2019. Technical cooperation activities will be focused on lower- and upper-middle-income countries of the ECE region, with a view to strengthening their national capacities to accede to and implement ECE and international legal instruments, norms and standards. The activities will promote regional integration and cooperation, in particular on transboundary issues, and will support national efforts to achieve the 2030 Agenda for Sustainable Development and Sustainable Development Goals.

Table 23.16 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	2 824.9	3 280.1	(292.5)	(8.9)	2 987.6	105.4	3 093.0
Consultants	80.5	37.8	40.9	108.2	78.7	3.0	81.7
Travel of staff	332.7	263.5	(44.6)	(21.9)	158.9	6.2	165.1
Grants and contributions	231.5	163.5	497.2	304.1	660.7	24.2	684.9
Total	**3 469.6**	**3 684.9**	**201.0**	**5.5**	**3 885.9**	**138.8**	**4 024.7**

Subprogramme 1. Environment

Implementing entity: ECE, Environment Division	*Budget summary* (thousands of United States dollars)				
Relationship to the biennial programme plan for the period 2018-2019: programme 17, subprogramme 1, expected accomplishments (a) and (b)		*2014-2015 expenditure*	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Objective: To strengthen the national capacities as well as mechanisms for transboundary cooperation of countries of the region for transboundary water and environmental management through the effective implementation of the ECE environmental conventions	General temporary assistance	525.2	618.0	–	–	608.2
	Travel of staff	102.4	37.1	–	–	29.9
	Participants in seminars	11.4	23.4	42.4	29.8	99.4
	Total	**639.0**	**678.5**	**42.4**	**29.8**	**737.5**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Improved transboundary water and environmental management in countries of South-Eastern and Eastern Europe, the Caucasus and Central Asia	Number of bilateral or multilateral agreements/action programmes negotiated and implemented to improve transboundary environmental and water management based on ECE environmental convention principles *Baseline 2014-2015*: 6 *Estimate 2016-2017*: 6 *Target 2018-2019*: 6	Transboundary cooperation on the environment and shared natural resources, in particular water, is a major challenge to sustainable development. In this regard, the ECE environmental conventions provide unique frameworks for regional cooperation on interconnected water management and environmental problems. The ECE technical cooperation strategy in this area of work will include advisory missions, seminars/workshops and field projects to be developed in cooperation with member countries and with the involvement of convention secretariats. It will support the implementation of the 2030 Agenda for Sustainable Development and related Sustainable Development Goals 6, 7 and 13, in particular target 6.5. The subprogramme will also support the project working group on water and energy resources of the United Nations Special Programme for the Economies of Central Asia. All activities will be developed at the request of member countries and in line with principles of ECE environmental conventions, in particular those related to principles of cooperation between countries on the environment and shared natural resources. On the basis of previous experience, most of the assistance will be provided through the implementation of field projects. Extrabudgetary funding from the Global Environmental Fund has been secured for the following projects for the biennium 2018-2019: (a) Enabling transboundary cooperation and integrated water resources management in the extended Dniester River Basin; (b) Enabling transboundary cooperation and integrated water resources management in the Dniester River Basin. Extrabudgetary funding from other donors will be sought for: (a) Work in Central Asia to develop regional cooperation on water and the environment, including on dam safety and water quality; (b) Continued development of bilateral environment and hydrology cooperation between Afghanistan and Tajikistan; (c) Support for the establishment and work of a network of Russian-speaking water management organizations. Ongoing work will be continued on the following projects: (a) National policy dialogues on integrated water resources management; (b) Supporting Kazakhstan's transition to a green economy model (transboundary component). It is expected that up to six field projects will be supported by the regular programme of technical cooperation under the subprogramme. Projects and activities will be implemented in cooperation with relevant partners such as UNDP, the Organization for Security and Cooperation in Europe, the Global Water

Output indicators (beneficiaries)[a]			
	Actual 2014-2015	Estimate 2016-2017	Estimate 2018-2019
Advisory services	31	20	20
Seminars/workshops	19 (545)	15 (320)	15 (320)
Field projects	6	6	6
Total	**60**	**41**	**41**

Partnerships: the Regional Commission for Asia and other institutions: [illegible] additional resources for 2018-2019 amounting to $[illegible] would provide for the travel of participants and [illegible] to contribute to the strengthening of the subprogramme's capacity-building activities

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 14 (300) to 15 (320) for 2016-2017 and 2018-2019

Subprogramme 2. Transport

Implementing entity: ECE, Sustainable Transport Division

Relationship to the strategic framework for the period 2018-2019: programme 17, subprogramme 2, expected accomplishments (c) and (d)

Objective: To strengthen the national capacity of countries of Eastern and South-Eastern Europe, the Caucasus and Central Asia to effectively implement United Nations legal instruments, norms, standards and recommendations related to transport

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	457.7	356.5	–	–	496.5
Consultants	20.0	–	–	–	–
Travel of staff	29.9	32.6	–	–	29.9
Participants in seminars	15.5	23.3	42.4	29.5	99.0
Total	**523.1**	**412.4**	**42.4**	**29.5**	**625.4**

Expected accomplishments	*Indicators of achievement*
(a) Strengthened national capacities to implement United Nations legal instruments, norms, standards and recommendations on transport infrastructure, border-crossing facilitation and road safety and security	Number of contracting parties to United Nations legal instruments on transport Baseline 2014-2015: 1 700 Estimate 2016-2017: 1 710 Target 2018-2019: 1 735
(b) Strengthened regional cooperation on transport infrastructure and border-crossing facilitation	Number of United Nations Member States using the ECE common framework for subregional transport infrastructure development Baseline 2014-2015: 53 Estimate 2016-2017: 54 Target 2018-2019: 55
(c) Strengthened national capacities for strategic road safety development	Number of ECE member States that set national and/or regional road safety targets Baseline 2014-2015: 37 Estimate 2016-2017: 40 Target 2018-2019: 43

Activities, outputs, projects

Sustainable transport contributes to sustainable development by providing the services and infrastructure for the mobility of people and goods in a manner that is safe, affordable, accessible, efficient and resilient, while minimizing its environmental impact. The overarching objective of the subprogramme is to enhance the national capacities of countries in Eastern and South-Eastern Europe, the Caucasus and Central Asia for the development of sustainable transport systems through the effective implementation of United Nations legal instruments, standards and recommendations related to transport. Furthermore, the subprogramme is aimed at supporting the 2030 Agenda for Sustainable Development and the achievement of transport-related Sustainable Development Goals by promoting regional cooperation and integration, facilitating the international transport of persons and goods and improving the safety, energy efficiency and security of the inland transport system. Special attention will be paid to the needs of landlocked developing countries for efficient transport system connectivity through the support of the project working group on transport and border-crossing of the United Nations Special Programme for the Economies of Central Asia.

The objectives of the subprogramme will be achieved through:

(a) Advisory missions to support the implementation of the United Nations transport legal instruments related to transport infrastructure development, border-crossing facilitation and road safety and security;

(b) Workshops and seminars on selected topics related to transport infrastructure (the Trans-European North-South Motorway and Trans-European Railway network, connectivity and resilience, intelligent transport systems, intermodality and interoperability), border-crossing facilitation and road safety and security. In particular, the subprogramme will support the preparation of the road safety performance reviews in the countries of Eastern and South-Eastern Europe, the Caucasus and Central Asia.

Funds of the regular programme of technical cooperation will be complemented by extrabudgetary resources. To multiply the effect on development and increase the sustainability of technical cooperation activities, the subprogramme will be implemented in cooperation with relevant national stakeholders and regional (the Organization of the Black Sea Economic Cooperation, the Central European Initiative and the South-East Europe Transport Observatory) and international organizations and institutions. The additional resources for 2018-2019 amounting to $29,500 would provide for the travel of participants and are expected to contribute to the strengthening of the capacity-building activities of the subprogramme.

Output summary (participants)[a]			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	19	20	20
Seminars/workshops	10 (269)	5 (220)	5 (220)
Total	**29**	**25**	**25**

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 4 (200) to 5 (220) for 2016-2017 and 2018-2019.

Subprogramme 3. Statistics

Implementing entity: ECE, Statistical Division	*Budget summary* (thousands of United States dollars)				
Relationship to the biennial programme plan for the period 2018-2019: programme 17, subprogramme 3, expected accomplishment (c)		*2014-2015 expenditure*	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Objective: To strengthen national capacities of ECE member States, with a special focus on South-Eastern and Eastern Europe, the Caucasus and Central Asia, to effectively implement international standards, recommendations and good practices in the production of official statistics, in particular on monitoring Sustainable Development Goals and gender-sensitive indicators	General temporary assistance	399.0	455.6	–	–	604.4
	Consultants	3.6	–	–	–	–
	Travel of staff	108.8	34.9	–	–	29.9
	Participants in seminars	32.4	23.3	42.4	29.5	99.0
	Total	**543.8**	**513.8**	**42.4**	**29.5**	**733.3**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Improved capacity to produce and disseminate statistical indicators for the monitoring of Sustainable Development Goals	Number of countries in South-Eastern and Eastern Europe, the Caucasus and Central Asia producing and disseminating at least 50 per cent of the Sustainable Development Goal indicators Baseline 2014-2015: – Estimate 2016-2017: 4 Target 2018-2019: 6	The subprogramme will enhance the statistical capacity of ECE member States, in particular those with less-developed statistical systems, in South-Eastern and Eastern Europe, the Caucasus and Central Asia. It will support the implementation of the Fundamental Principles of Official Statistics and other United Nations standards and best practices and provide advisory services on legal and institutional frameworks of official statistics. It will strengthen national capacity for modernizing statistical production, population censuses, the Sustainable Development Goal indicators, gender-disaggregated statistics, economic statistics and environmental accounting and indicators. The subprogramme will support the national implementation of standards and recommendations in priority areas identified by ECE member States, with a focus on supporting the monitoring of progress made towards the achievement of the Sustainable Development Goals and the implementation of the 2030 Agenda for Sustainable Development. The subprogramme will also support the working group on statistics of the United Nations Special Programme for the Economies of Central Asia. The subprogramme will organize the exchange of national best practices at the regional and subregional levels and facilitate the establishment of an active network of experts. Advisory services and capacity-building seminars will be driven by national priorities and will respond to the needs to improve the statistical capacity of countries of South-Eastern and Eastern Europe, the Caucasus and Central Asia in line with their national strategies for the development of statistics based on the recommendations of global assessments of national statistical systems conducted by ECE in partnership with the European Commission (Eurostat) and the European Free Trade Association. Additional funding, including from the tenth tranche of the Development Account, the World Bank and ECE member States, will be mobilized. The subprogramme will coordinate its activities through the Conference of European Statisticians, joint expert meetings and working groups to identify and disseminate best practices and expertise in official statistics. The subprogramme will ensure effective collaboration and more efficient use of resources through close partnerships among national and international statistical organizations. Implementation activities will continue to be undertaken in partnership with member States and international organizations. Existing partnerships with other United Nations entities and regional commissions, Eurostat, the European Free Trade Association, the World Bank, OECD and other international organizations active in the ECE region will be further developed and strengthened. The additional resources for 2018-2019 amounting to $29,500 would provide for the travel of participants and are expected to contribute to the strengthening of the capacity-building activities of the subprogramme.
(b) Increased ability of countries with less-developed statistical systems to address their capacity gaps to collect, process and disseminate statistical information in compliance with international standards, recommendations and best practices, including the Fundamental Principles of Official Statistics	(i) Number of countries in Eastern Europe, the Caucasus and Central Asia incorporating the recommendations of the second round of global assessments in their national strategies for the development of statistics Baseline 2014-2015: – Estimate 2016-2017: 3 Target 2018-2019: 5 (ii) Number of countries in South-Eastern Europe, Eastern Europe, the Caucasus and Central Asia documenting the production processes of official statistics according to the Generic Statistical Business Process Model	

	Baseline 2014-2015	3
	Estimate 2016-2017	5
	Target 2018-2019	7

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	23	30	12
Seminars/workshops	11 (293)	14 (320)	18 (380)
Total	**34**	**44**	**30**

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 14 (300) to 14 (320) for 2016-2017. The overall target for seminars/workshops for 2018-2019 is expected to increase from 14 to 18.

Subprogramme 4. Economic cooperation and integration

Implementing entity: ECE, Economic Cooperation and Integration Division

Relationship to the biennial programme plan for the period 2016-2017: programme 17, subprogramme 4, expected accomplishments (a) and (b)

Objective: To strengthen subregional economic cooperation and integration among lower- and upper-middle-income countries, with special emphasis on those participating in the United Nations Special Programme for the Economies of Central Asia

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	626.8	938.7	–	–	813.4
Travel of staff	33.0	31.9	–	–	45.6
Participants in seminars	52.2	23.5	42.4	–	99.2
Total	**712.0**	**1 039.1**	**42.4**	**–**	**958.2**

Expected accomplishments	*Indicators of achievement*	*Activities, outputs, projects*
(a) Enhanced capacity of countries participating in the United Nations Special Programme for the Economies of Central Asia to implement and review progress on relevant Sustainable Development Goals within the framework of the Special Programme	Number of countries participating in the United Nations Special Programme for the Economies of Central Asia that participated in subregional work and follow-up and review of relevant Sustainable Development Goals Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 5	The subprogramme will focus on strengthening subregional cooperation as well as increasing the participating countries' ownership of the United Nations Special Programme for the Economies of Central Asia. The subprogramme will establish a framework to support Special Programme countries in the achievement and monitoring of relevant Sustainable Development Goals. In order to achieve this, Special Programme promotes subregional cooperation, as a neutral United Nations platform, for addressing complex and sensitive issues of economic and environmental cooperation in the subregion. The Special Programme involves high-level policymakers, through participation in its governing bodies and thematic working groups, to provide strategic guidance on subregional cooperation and economic and environmental protection and on achieving relevant Sustainable Development Goals and targets. The subprogramme will support: (a) coordination with the substantive divisions of the work of the thematic working groups of the Special Programme; (b) the organization of the annual Special Programme Economic Forums and Governing Council sessions; (c) the subregional consolidation of national assessments of Sustainable Development Goals; and (d) the development of subregional technical cooperation projects. The subprogramme will strengthen cooperation and improve coordination with other regional and subregional programmes and organizations. The objective of the subprogramme will be achieved through the following activities: (a) Advisory missions on subregional cooperation issues in cooperation with other ECE subprogrammes and assistance to Special Programme countries in mainstreaming Sustainable Development Goals into national plans and strategies; (b) Capacity-building activities for policymakers and experts from Special Programme countries in response to requests from member States in cooperation with other ECE subprogrammes; (c) Substantive services for the organization of the meetings of the Governing Council and the Economic Forum and specifically contributing to the subregional follow-up and review of relevant Sustainable Development Goals.
(b) Enhanced knowledge of best practices and guidelines on economic cooperation and integration issues of countries participating in the United Nations Special Programme for the Economies of Central Asia	Number of countries participating in the United Nations Special Programme for the Economies of Central Asia that used and implemented best practices and guidelines provided through ECE technical cooperation activities Baseline 2014-2015: 5 Estimate 2016-2017: 6 Target 2018-2019: 7	

Output summary (participants)[a]			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	14	17	10
Seminars/workshops	12 (200)	11 (400)	4 (200)
Field projects	–	2	1
Total	**26**	**30**	**15**

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 11 (380) to 11 (400) for 2016-2017.

Subprogramme 5. Sustainable energy

Implementing entity: ECE, Sustainable Energy Division

Relationship to the biennial programme plan for the period 2018-2019: programme 17, subprogramme 5, expected accomplishments (a) and (c)

Objective: To strengthen the countries in the region to improve access to affordable, clean and economically sustainable energy for all, and reducing greenhouse gas emissions and the carbon footprint of the energy sector in the region

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	391.6	422.4	–	–	492.3
Travel of staff	12.1	31.5	–	–	29.8
Participants in seminars	66.9	23.4	42.4	29.5	99.1
Total	**470.6**	**477.3**	**42.4**	**29.5**	**621.2**

Expected accomplishments	*Indicators of achievement*
(a) Improved capacities of ECE member States on sustainable energy issues, in particular energy efficiency, cleaner electricity production from fossil fuels, renewable energy, natural gas, and classification of energy-relevant resources	Number of countries implementing ECE best practices guidelines, norms and standards on sustainable energy issues Baseline 2014-2015: 12 Estimate 2016-2017: 14 Target 2018-2019: 16
(b) Strengthened capacity of ECE member States to achieving Sustainable Development Goal 7	Number of countries developing national action plans to meet Sustainable Development Goal 7 Baseline 2014-2015: – Estimate 2016-2017: 3 Target 2018-2019: 5

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	6	13	9
Seminars/workshops	14 (434)	4 (270)	8 (440)
Field projects	–	3	3
Total	**20**	**20**	**20**

Activities outputs projects

The subprogramme is aimed at strengthening the capacity of member States to meet Sustainable Development Goal 7, "Ensure access to affordable, reliable, sustainable and modern energy for all", contribute to the reduction of greenhouse gas emissions arising from energy production and use, enhance the performance of power production and consumption, and increase the efficiency of the management of energy and mineral resources. In order to achieve these objectives, the subprogramme will implement the following activities:

(a) Provide policy advice on the formulation of sustainable energy policies, strategies and programmes, drawing on expertise and experience with regard to Sustainable Development Goal 7;

(b) Organize capacity-building activities aimed at strengthening the sustainability of the production, transmission and consumption of energy;

(c) Develop a network of experts and policymakers to promote sustainable energy technologies.

The subprogramme will also support the project working group on water and energy resources of the United Nations Special Programme for the Economies of Central Asia. The resources of the regular programme of technical cooperation will be leveraged by the tenth and eleventh tranches of the Development Account and extrabudgetary resources. The subprogramme will further strengthen partnerships with the United Nations system and international organizations, the Global Environment Facility, the agencies of the World Bank Group, the Eurasian Economic Commission, the Commonwealth of Independent States Executive Committee, the Asian Development Bank, the Energy Charter Secretariat, the International Energy Agency, the International Renewable Energy Agency, the European Commission and other relevant national, regional and global organizations, as well as with the private sector. The additional resources for 2018-2019 amounting to $29,500 would provide for the travel of participants and are expected to contribute to the strengthening of the capacity-building activities of the subprogramme.

[a] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 4 (250) to 4 (270) for 2016-2017. The overall target for seminars/workshops is expected to increase from 4 to 8 in 2018-2019.

Subprogramme 6. Trade

Implementing entity: ECE, Economic Cooperation and Trade Division

Relationship to the biennial programme plan for the period 2018-2019: programme 17, subprogramme 6, expected accomplishment (a)

Objective: To assist countries in the ECE region in developing and implementing national policies and establishing mechanisms in support of trade facilitation as a means of achieving sustained economic growth and development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	424.6	391.3	–	–	–
Consultants	56.9	–	–	48.0	51.9
Travel of staff	46.5	35.5	–	–	–
Participants in seminars	53.1	23.2	42.4	29.5	90.0
Total	**581.1**	**450.0**	**42.4**	**77.5**	**141.9**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced national capacities to improve trade facilitation and electronic business	Number of countries establishing trade facilitation mechanisms in support of trade development with the support of the subprogramme Baseline 2014-2015: 6 Estimate 2016-2017: 6[a] Target 2018-2019: 8[a]
(b) Strengthened national and regional cooperation on trade facilitation and electronic businesses	Number of regional networks of experts and policymakers on trade facilitation supported by the subprogramme Baseline 2014-2015: 3 Estimate 2016-2017: 3 Target 2018-2019: 3

Output summary (participants)[b]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	22	22	16
Seminars/workshops	20 (447)	10 (420)	12 (460)
Field projects	2	2	1
Total	**44**	**34**	**29**

Activities, outputs, projects

Technical cooperation carried out under the subprogramme will be focused on strengthening the capacity of member States to develop and implement national policies and establish mechanisms in support of trade facilitation as a means of achieving sustained economic growth and development. To this end, the implementation of the subprogramme will draw upon the standards, recommendations and tools developed by ECE, the United Nations Centre for Trade Facilitation and Electronic Business, other ECE expert bodies and other international organizations in the area of trade. Considering the WTO Agreement on Trade Facilitation, the subprogramme will use the wealth of expertise and instruments in the area of trade facilitation in ECE to assist member States, in particular in Eastern Europe, the Caucasus and Central Asia, through:

(a) Advisory services based on country needs assessments;

(b) National, subregional, regional and interregional training workshops with the exchange of experiences on the effective implementation of norms, standards and recommendations in trade facilitation;

(c) Training materials, studies and policy papers on specific trade facilitation issues based on needs expressed by countries;

(d) Exchange of best practices within networks of experts and policymakers.

The subprogramme will contribute to improved implementation of ECE tools in such areas as streamlining trade documentation and procedures; single windows for export and import procedures; data harmonization and document standardization; national trade facilitation bodies; the implementation of the WTO Agreement on Trade Facilitation and support for the working group on trade of the United Nations Special Programme for the Economies of Central Asia. The resources of the regular programme of technical cooperation will be complemented by the Development Account tenth and eleventh tranche projects on trade facilitation, which will be used to leverage extrabudgetary resources from bilateral and multilateral donors. The subprogramme will be implemented in partnerships with beneficiary countries and in collaboration with United Nations resident coordinators and United Nations country teams, regional organizations and regional financial institutions such as UNCTAD, UNDP, the United Nations Industrial Development Organization (UNIDO), the World Bank, OECD, the Regional Cooperation Council, the Eurasian Economic Commission, the Black Sea Economic Cooperation Organization, the German Agency for International Cooperation and the United States Agency for International Development. The additional resources for 2018-2019 amounting to $77,500 would provide for the travel of participants and consultants and are expected to contribute to the strengthening of the capacity-building activities of the subprogramme and the improvement of its results.

[a] As a result of the additional resources approved by the General Assembly, the target is expected to increase from 6 in 2017 to 8 by 2019.

[b] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 10 (400) to 10 (420) for 2016-2017 and the target for 2018-2019 is expected to increase from 10 to 12.

Subprogramme 7. Forests, land and housing

Implementing entity: ECE, Forests, Land and Housing Division

Relationship to the biennial programme plan for the period 2018-2019: programme 17, subprogramme 7, expected accomplishment (b), and subprogramme 8, expected accomplishment (a)

Objective: To strengthen national capacity for the sustainable management of forests, land and housing in support of the implementation of the 2030 Agenda for Sustainable Development in the ECE region

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Consultants	–	52.6	–	71.5	78.2
Travel of staff	–	37.8	–	–	29.8
Participants in seminars	–	23.4	42.4	29.5	99.2
Total	**–**	**113.8**	**42.4**	**101.0**	**207.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Improved monitoring and assessment of the forest sector to support sustainable forest management	(i) Increased percentage of ECE member States providing satisfactory data on qualitative indicators of sustainable forest management Baseline 2014-2015: 69 Estimate 2016-2017: 69[a] Target 2018-2019: 75[a]	The overarching objective of the subprogramme is to strengthen national capacity for the sustainable management of forests, land and housing in the ECE region in support of the 2030 Agenda for Sustainable Development and related Sustainable Development Goals. In particular, the subprogramme will focus on strengthening the capacity of ECE member States for evidence-based policy formulation and implementation in the areas of sustainable forest management, housing, urban planning and administration. The subprogramme is aimed at assisting member States in: (a) collecting data and information; (b) developing and applying new monitoring and assessment methods and processes in support of sustainable forest management; (c) developing policies for sustainable housing, real estate markets and urban development, and land administration and management; and (d) implementing the Geneva Charter on Sustainable Housing at the country level. These objectives will be achieved through the following strategy: (a) Results-oriented assessment of national monitoring systems and related analytical tools in the forests, land and housing sectors (for example, the development at the national level of the criteria and indicators for sustainable forest management or land administration reviews) and policies and programmes (for example, through housing country profiles); (b) Organizing and conducting seminars and workshops to assist countries in developing appropriate monitoring systems and management policies in the forest, land and housing sectors; (c) Facilitating the exchange of knowledge, best practices and national experiences (for example, through networks of experts); (d) Developing training materials to support the development of monitoring tools and strategies and the implementation of policies for sustainable forest, land and housing management; (e) Conducting the training of officers and trainers at the national and subregional levels (the train-the-trainers approach); (f) Providing policy advice on the sustainable management of forests, land and housing to policymakers, experts and other key stakeholders in the region. The resources of the regular programme of technical cooperation will be leveraged by the projects under the tenth tranche of the Development Account. Under the tenth tranche, the subprogrammes will implement capacity-building activities in Eastern and Central Europe, the Caucasus and Central Asia. The projects are aimed at monitoring the achievement of the Sustainable Development Goals related to sustainable forest management and cities and human settlements. The subprogramme will be implemented in partnership with FAO, the European Forest Institute, the Forest Europe Ministerial Conference on the Protection of Forests in Europe, UN-Habitat, Housing Europe, the European Commission and other relevant organizations in the ECE region.
	(ii) Increased percentage of ECE member States providing satisfactory data on quantitative indicators of sustainable forest management Baseline 2014-2015: 69 Estimate 2016-2017: 69 Target 2018-2019: 75	
	(iii) Number of new measures taken by member States to apply measurement standards and monitoring tools on sustainable forest management developed by ECE Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 2	

(b) Increased national capacity of countries of Eastern Europe, the Caucasus, Central Asia and South-Eastern Europe in sustainable forest management	(i) Increased number of countries formulating their national policies on housing, urban planning and land management on the basis of ECE guidelines or recommendations Baseline 2014-2015: 23 Estimate 2016-2017: 24 Target 2018-2019: 25	The subprogramme will provide regular input to the United Nations Forum on Forests, the Committee on Forestry of FAO and sessions of UN-Habitat. It will also actively coordinate capacity-building activities with other international partners operating in the region in order to avoid the duplication of work. At the country level, it will work in cooperation with United Nations resident coordinators and United Nations country teams. The additional resources for 2018-2019 amounting to $101,000 would provide for the travel of participants and consultants and are expected to contribute to the strengthening of the capacity-building activities of the subprogramme and the improvement of its results
	(ii) Increased number of countries implementing best practices in sustainable housing, urban development and land administration on the basis of ECE recommendations Baseline 2014-2015: 15 Estimate 2016-2017: 25 Target 2018-2019: 27	
	(iii) Number of new measures adopted by member States in the areas of housing and land management on the basis of ECE studies, policy documents and results-oriented assessments Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 4	

Output summary (participants)[a]

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	–	20	20
Seminars/workshops	–	9 (320)	10 (340)
Total	–	**29**	**30**

[a] As a result of the additional resources approved by the General Assembly, the target is expected to increase from 69 in 2017 to 75 by 2019.

[b] As a result of the additional resources approved by the General Assembly, the estimate for 2016-2017 is expected to increase from 8 (300) to 9 (320) for 2016-2017 and the target for 2018-2019 is expected to increase from 9 to 10.

4. Economic and social development in Latin America and the Caribbean: $7,623,900

23.51 The activities in this area are implemented by the Economic Commission for Latin America and the Caribbean (ECLAC) in support of programme 18, Economic and social development in Latin America and the Caribbean, of the biennial programme plan for the biennium 2018-2019. The objectives of the programme will be to strengthen the technical capacity of Latin American and Caribbean countries to design, formulate, implement and evaluate public policies that allow them to improve their linkages with the global economy, to foster productivity convergence and innovation within their economies, to promote sustainable growth taking into consideration the economic, social and environmental dimensions of development, to address social inequalities and demographic changes, and to develop accurate statistics to support evidence-based public policy formulation. Particular emphasis will be placed on supporting countries in the implementation of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals and the Addis Ababa Action Agenda.

Table 23.17 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	4 091.8	4 834.1	(276.1)	(5.7)	4 558.0	274.0	4 832.0
Consultants	734.9	762.3	226.3	29.7	988.6	59.8	1 048.4
Travel of staff	876.6	833.0	200.3	24.0	1 033.3	40.8	1 074.1
Grants and contributions	293.3	313.9	355.5	113.3	669.4	–	669.4
Total	**5 996.6**	**6 743.3**	**506.0**	**7.5**	**7 249.3**	**374.6**	**7 623.9**

Subprogramme 1. Linkages with the global economy, regional integration and cooperation

Implementing entity: ECLAC, International Trade and Integration Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 1, expected accomplishments (a) and (b)

Objective: To strengthen the technical capacity of Latin American and Caribbean countries to improve their linkages with the global economy and enhance regional cooperation and integration at the subregional and regional levels

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	226.3	163.8	–	–	173.5
Consultants	27.3	27.3	–	–	22.3
Travel of staff	41.1	47.4	–	–	49.3
Fellowships, grants, contributions	24.3	29.0	–	–	29.0
Total	**319.0**	**267.5**	**–**	**–**	**274.1**

Expected accomplishments	*Indicators of achievement*
(a) Improved capacity of policymakers in ECLAC member countries to formulate, implement and evaluate trade policies and export development strategies with a view to achieving more effective and equitable participation in global and regional value chains	Increased number of countries that have used information and inputs provided through ECLAC technical cooperation services in the design or implementation of their trade and export development policies Baseline 2014-2015: 6 Estimate 2016-2017: 8 Target 2018-2019: 8
(b) Strengthened capacity of export sectors in ECLAC member countries to meet the demands and harness the opportunities arising from the environmental aspects of the 2030 Agenda for Sustainable Development	Increased number of government institutions, business and export associations from member countries that take actions in line with ECLAC recommendations to adequately meet the demands and seize the new opportunities arising from the environmental aspects of the 2030 Agenda for Sustainable Development Baseline 2014-2015: 15 Estimate 2016-2017: 17 Target 2018-2019: 17
(c) Strengthened government capacities in ECLAC member countries to design and implement effective policies to promote inclusive trade with a focus on employment, gender equality and poverty reduction	Number of public institutions of ECLAC member countries that develop policies, actions or measures to incorporate recommendations on inclusive trade with a focus on employment, gender equality and poverty reduction Baseline 2014-2015: 6 Estimate 2016-2017: 8 Target 2018-2019: 8

Activities outputs projects[a]

The delivery of capacity-building activities will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the expertise of the Division. Capacity-building will be delivered through: (a) advisory services by both in-house and external technical experts to address specific needs of a more technical nature; (b) national, subregional, regional and interregional training workshops to promote effective transfer of knowledge; (c) the production of training materials on specific issues to transfer specific knowledge and experiences gained in pilot projects; and (d) the establishment/strengthening of networks of local experts to reinforce public-private partnerships and the exchange of best practices.

Capacity development activities in the areas of trade policy, global and regional value chains, trade and sustainable development, inclusive trade and export development, regional integration and linkages between trade and industrial policies will be implemented to address needs and demands of ECLAC member countries providing effective and efficient support for the implementation of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals.

To ensure the effective delivery of its programme of work, the subprogramme will continue to build partnerships at various levels and draw on the strengths and capacities of and synergies with other United Nations agencies and international organizations such as UNCTAD, WTO, the International Trade Centre, OECD, the World Bank, ILO, other regional commissions, FAO and UNEP. The subprogramme will benefit from feedback from member countries on the effectiveness of its capacity development activities and future challenges. In addition, the subprogramme will continue to strengthen its internal capacities by bringing in external experts and consultants to work on specific areas in partnership with external donors.

The subprogramme will benefit from synergies with technical cooperation projects funded by external donors in the areas of value chains and inclusive trade. It will also benefit from support provided by the tenth tranche Development Account project on input-output tables for industrial trade policies in Central and South America, which will be active during the 2018-2019 biennium.

Output summary (participants)	*Actual 2014-2015*	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	20	22	22
Seminars/workshops	25 (350)	28 (400)	28 (400)
Total	**45**	**50**	**50**

[a] Indicative; subject to beneficiary requests.

Subprogramme 2. Production and innovation

Implementing entity: ECLAC, Division of Production, Productivity and Management

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 2, expected accomplishments (a) and (b)

Objective: To strengthen the technical capacity of Latin American and Caribbean countries to foster productivity convergence and innovation

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	272.5	304.1	–	–	321.4
Consultants	57.9	65.1	15.0	15.0	93.8
Travel of staff	54.8	52.1	–	–	54.1
Fellowships, grants, contributions	24.6	24.8	20.0	20.0	64.8
Total	**409.8**	**446.1**	**35.0**	**35.0**	**534.1**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Strengthened capacity of countries of the region to design, implement and evaluate strategies and policies to increase productivity and innovation in their economies	Increased number of countries having used information and recommendations obtained from ECLAC technical cooperation services in the design and implementation of policies and measures to foster productivity and innovation Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 10	The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of the Division. Capacity development will be targeted to strengthen the capacity of countries of the Latin American and Caribbean region to implement policies and programmes in the areas of productivity convergence, enterprise development, corporate social responsibility and corporate governance, technology and innovation, providing effective and efficient support for the implementation of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals. Capacity development will be delivered through: (a) the provision of advisory services to ECLAC member States in the design, implementation and evaluation of strategies and sectoral policies to foster investment and enterprise development, productivity convergence and innovation; (b) technical workshops for policymakers and stakeholders from the public and private sectors and civil society organizations to discuss and present policy recommendations and tools for the design of productivity and innovation policies; (c) technical studies oriented towards producing training materials to improve the understanding and design of productivity convergence, science and technology, innovation and foreign direct investment; and (d) knowledge-sharing with companies of the region in the areas of corporate social responsibility and corporate governance. To ensure the effective delivery of its programme of work, the subprogramme will continue to forge partnerships at various levels, drawing on the strengths and capacities of and synergies with national Governments, universities and research centres as well as other international organizations (FAO, OECD, UNIDO and the Development Bank of Latin America). The subprogramme will benefit from synergies with technical cooperation projects funded by external donors, in particular the German Agency for International Cooperation, the European Community and the Development Bank of Latin America. It will also benefit from the support provided by the tenth tranche Development Account project entitled "Big data for measuring the digital economy in ECLAC member countries: a tool for evidence-based sustainable development policies after 2015" and the eleventh tranche
(b) Improved capacity of countries of the region to design public policies and regulatory systems on corporate social responsibility and corporate governance that improve the sustainability and performance of firms, with a view to fostering the contribution of the productive sector to the Sustainable Development Goals	(i) Increased number of countries whose norms/regulations have been assessed by the ECLAC-Development Bank of Latin America-Inter-American Development Bank index of corporate governance for firms undertaking mergers and acquisitions classified under foreign direct investment Baseline 2015-2016: – Estimate 2016-2017: 7 Target 2018-2019: 8	

	(ii) Increased number of countries whose norms/regulations on corporate governance and competition policies have been assessed by ECLAC-Development Bank of Latin America methodology, in order to add different levels of analysis for public policy design Baseline 2015-2016 – Estimate 2016-2017 3 Target 2018-2019 4	Development Account project on strengthening national and local capacities to formulate and implement innovative participatory and inclusive initiatives for peace and sustainable development, with a particular focus on youth and biodiversity in Colombia and with the collaboration of Chile and Costa Rica. Both projects are expected to be active during the biennium 2018-2019. The former project will complement activities funded from the regular programme of technical cooperation by developing new indicators to measure the digital economy and thereby offering policymakers new tools for assessing the degree of structural change in their economies.

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	11	12	13
Seminars/workshops	4 (60)	4 (60)	6 (80)
Fellowships	1	1	1
Total	**16**	**17**	**20**

[a] Indicative; subject to beneficiary requests.

Subprogramme 3. Macroeconomic policies and growth

Implementing entity: ECLAC, Economic Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 3, expected accomplishments (a) and (b)

Objective: To achieve economically sustainable and equitable development in Latin American and Caribbean countries by enhancing the design and implementation of suitable macroeconomic, financial and medium- and long-term growth-enhancing policies

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	1 985.4	2 433.2	6.0	6.0	1 968.8
Consultants	377.5	379.2	60.0	60.0	520.5
Travel of staff	340.4	312.3	50.0	50.0	427.9
Fellowships, grants, contributions	42.0	41.9	90.0	90.0	221.9
Total	**2 745.3**	**3,166.6**	**206.0**	**206.0**	**3 138.1**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Strengthened capacities of policymakers of countries in the region to design and implement macroeconomic and financial policies and measures aimed at achieving stable growth in the light of emerging macroeconomic and development financing issues	Increased number of policymakers expressing the usefulness of ECLAC advisory services in the design of sustainable growth-enhancing policies Baseline 2014-2015: 5 Estimate 2016-2017: 6 Target 2018-2019: 8	The delivery capacity of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of ECLAC subregional headquarters and national offices. Capacity development will be targeted to strengthen the capacity of countries in Latin America and the Caribbean to implement policies and programmes in the areas of macroeconomic growth, financial policies and the mobilization of domestic resources and its complementarities with external resource mobilization, providing effective and efficient support for the implementation of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals. Capacity development will be delivered through: (a) the provision of technical cooperation services to member States in the evaluation and design of national macroeconomic and financial policies and programmes, and of national policies and measures for the generation and allocation of financial resources for productive, social and environmental development; financial architecture; and the design and implementation of fiscal policies strengthening the analysis of the links between domestic fiscal efforts and fiscal coordination and cooperation at the global level; (b) seminars, workshops and round tables gathering together policymakers of the region to present new theoretical frameworks or models, discuss emerging issues and exchange best practices; (c) analytical studies in the formulation of macroeconomic policies in selected areas of interest and emerging issues; (d) the coordination of policymaker networks as forums for the exchange of experiences and good practices; and (e) support for national and local public entities in the analysis and evaluation of policies with greater impact in poverty reduction and formalization policies for rural labour markets. Mechanisms will be established to work on the formulation of recommendations to enable the achievement of fiscal policy that has the greatest impact on equity. To ensure the effective delivery of its programme of work, the subprogramme will continue to forge partnerships at various levels, drawing on the strengths and capacities of and synergies with government authorities, regional bodies and academic institutions. The subprogramme will benefit from synergies resulting from projects expected to be funded by external donors in the areas of inclusive growth and the formulation and implementation of macroeconomic policies to support sustainable development. In particular, the subprogramme will benefit from the joint implementation of the project on vocational education and training for greater equality in Latin America and the Caribbean, funded by the Government of Norway, which is scheduled to be completed in October 2018.
(b) Enhanced capacities of countries in the region to formulate, implement and assess policies, regulations and measures that promote long-term inclusive growth and achieve progress on key social variables	(i) Increased percentage of beneficiaries acknowledging having benefited from ECLAC technical cooperation services to improve their work in the formulation, implementation and assessment of policies, regulations and measures that promote long-term inclusive growth and achieve progress on key social variables Baseline 2014-2015: 80 Estimate 2016-2017: 82 Target 2018-2019: 85 (ii) Increased number of countries that incorporate ECLAC policy advice and empirical tools and frameworks into the analysis of emerging macroeconomic and financial issues to promote inclusive growth Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 9	

Output summary (participants)	*Actual 2014-2015*	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	45	48	50
Seminars/workshops	5 (75)	5 (75)	7 (90)
Fellowships	1	1	1
Field projects	2	3	3
Total	**53**	**57**	**61**

[a] Indicative; subject to beneficiary requests.

Subprogramme 4. Social development and equality

Implementing entity: ECLAC, Social Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 4, expected accomplishments (a) and (b)

Objective: To foster social and economic equality in the region and contribute to the overall well-being of the region's population at large from a multidimensional perspective and through a rights-based approach

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	393.7	367.8	66	66	527.6
Consultants	52.7	69.8	–	–	67.2
Travel of staff	42.3	38.4	–	–	71.1
Fellowships, grants, contributions	18.5	33.4	15	15	33.4
Total	**507.2**	**509.4**	**81.0**	**81.0**	**699.3**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced knowledge and technical capacity of national and subnational governments to formulate, implement and evaluate policies, plans and programmes that address poverty reduction and social protection, and tackle the structural and emerging gaps of social and gender inequalities	(i) Number of social policies, measures or actions adopted by national or subnational institutions in countries of the region to address the structural and emerging gaps of inequality, in line with ECLAC recommendations Baseline 2014-2015: 7 Estimate 2016-2017: 8 Target 2018-2019: 9 (ii) Percentage of stakeholders that acknowledge accruing benefits from ECLAC technical cooperation services to improve social actions towards the reduction of inequality gaps Baseline 2014-2015: 76 Estimate 2016-2017: 77 Target 2018-2019: 80
(b) Strengthened technical capacity of social policy institutions to improve the analysis of social issues and the social impact and efficiency of public action	(i) Number of institutions responsible for social policy that implement recommendations promoted by ECLAC to improve the analysis of social issues Baseline 2014-2015: – Estimate 2016-2017: 5 Target 2018-2019: 6

Activities outputs projects[a]

The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of the subregional headquarters with a view to providing effective and efficient support to member States in the implementation of the 2030 Agenda for Sustainable Development.

Capacity development will be targeted to strengthen the capacity of countries of the region to implement policies and programmes in the areas of poverty, social protection, social expenditure, disability, youth, ICT and social development, as well as social and gender inequalities. In this respect, the subprogramme intends to continue to assist countries of the region in moving towards social covenants that build consensus and provide political legitimacy and feasibility in order to carry out the reforms and policies necessary to overcome these challenges.

Capacity development will be delivered through activities such as: (a) developing applied qualitative and quantitative research, generating analyses, disseminating results and formulating policy recommendations; (b) preparing technical documentation on social analysis and policies for countries and regional or subregional bodies; (c) assisting in and organizing seminars and/or workshops to discuss policy proposals and facilitate coordination; and (d) providing technical assistance upon request.

Synergies will be realized with extrabudgetary-funded technical cooperation programmes and projects, such as the cooperation programme of ECLAC and the -German Agency for International Cooperation and a project funded by Norway, in areas dealing with social protection systems, social expenditure procedures and social policy evaluations. The subprogramme is also expected to benefit from the implementation of an eleventh tranche Development Account project entitled "Leaving no one behind in Latin America and the Caribbean: strengthening institutions and social policy coherence and integration at the country level to foster equality and achieve the Sustainable Development Goals", which is expected to be active during the biennium 2018-2019.

The subprogramme will continue to work in partnership with United Nations agencies and other international organizations assisting countries of the region in developing methods and policy analysis to, inter alia, combat child poverty (ECLAC/UNICEF), improve social protection and food security (ECLAC/FAO), tackle hunger and malnutrition (ECLAC/World Food Programme) and deal with youth needs (ECLAC/UNFPA and ECLAC/International Youth Organization for Ibero-America).

	(ii) Percentage of technical assistance recipients who acknowledge that they have benefited from the analysis and recommendations of ECLAC on social issues to design policies aimed at improving the impact and efficiency of social policies Baseline 2014-2015 67 Estimate 2016-2017 68 Target 2018-2019 69	

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	18	19	19
Seminars/workshops	5 (75)	5 (75)	6 (80)
Fellowships	1	1	1
Field projects	2	2	3
Total	**26**	**27**	**29**

[a] Indicative; subject to beneficiary requests.

Subprogramme 5. Population and development

Implementing entity: ECLAC, Population Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 6, expected accomplishments (a) and (b)

Objective: To improve the capacity of Latin American and Caribbean countries to integrate population issues into development policies and programmes

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	352.1	348.8	–	–	368.6
Consultants	13.8	13.7	–	–	7.9
Travel of staff	45.9	42.7	–	–	44.4
Fellowships, grants, contributions	36.1	36.5	–	–	36.5
Total	**447.9**	**441.7**	–	–	**457.4**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Enhanced technical capacity of Latin American and Caribbean stakeholders concerned with population and development issues to monitor population trends and address population and development issues for use in sociodemographic policies and programmes	Number of national statistical offices having received technical cooperation services that have taken action to incorporate ECLAC recommendations into the preparation, conduct and evaluation of population and housing censuses Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 8	Capacity development will be targeted to strengthen the capacity of countries of Latin America and the Caribbean to implement policies and programmes in the areas of population and development issues, and in following up on the implementation of international agreements such as the Programme of Action of the International Conference on Population and Development, the Montevideo Consensus on Population and Development, the Madrid International Plan of Action on Ageing, the San José Charter on the Rights of Older Persons in Latin America and the Caribbean and the 2030 Agenda for Sustainable Development. The delivery of capacity-building activities will draw upon the analytical strengths of the Division and will be delivered through: (a) the provision of advisory services to member States, at their request, to strengthen their capacity to assess demographic trends and analyse demographic determinants and their impacts on social sector demands, as an input for social and economic policies; (b) the provision of training, workshops and seminars to enhance knowledge and technical capacity in the areas of monitoring population trends, tackling population and development issues and monitoring progress in the implementation of the recommendations to achieve the goals of relevant international agreements, with a special focus on issues related to indigenous peoples, demographic analysis and census data; and (c) the development of teaching materials and research studies in support of training and workshops. To ensure the effective delivery of its programme of work, the subprogramme will continue to forge partnerships at various levels and draw on the strengths and capacities of and synergies with strategic actors, such as the national statistical offices of the region and other governmental institutions at the national and subnational levels, as well as with non-governmental, regional and global organizations, including academic networks and research centres, UNFPA and other relevant United Nations entities. The subprogramme will also benefit from the support provided by the tenth0 tranche Development Account programme on statistics and data (component on population and demographic statistics and indicators of the social pillar) and the tenth tranche Development Account project on strengthening national capacities in Latin America and the Caribbean to assess the opportunities and challenges brought about by the demographic transition for achieving the Sustainable Development Goals, both of which are expected to be active during the biennium 2018-2019.
(b) Increased technical capacity of Latin American and Caribbean countries to monitor and implement the recommendations and goals of the Programme of Action of the International Conference on Population and Development, the Montevideo Consensus on Population and Development and other international agreements relating to those issues	Number of institutions having received technical cooperation from ECLAC that have taken action to incorporate ECLAC recommendations for monitoring progress and implementing recommendations to achieve the goals of relevant international agreements Baseline 2014-2015: 9 Estimate 2016-2017: 10 Target 2018-2019: 11	

Output summary (participants)	*Actual 2014-2015*	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	30	34	34
Seminars/workshops	5 (80)	6 (95)	6 (95)
Fellowships	2	3	3
Field projects	1	1	1
Total	**38**	**44**	**44**

[a] Indicative; subject to beneficiary requests.

Subprogramme 6. Sustainable development and human settlements

Implementing entity: ECLAC, Sustainable Development and Human Settlements Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 7, expected accomplishments (a) and (b)

Objective: To strengthen the capacity of Latin America and Caribbean countries to improve the integration of environmental management considerations into economic, social and land-use policies within the context of sustainable development and climate change

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	44.4	48.8	–	–	45.1
Travel of staff	52.1	56.9	–	–	39.9
Fellowships, grants, contributions	33.1	33.9	18.5	18.5	89.4
Total	**129.6**	**139.6**	**18.5**	**18.5**	**174.4**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Increased capacity of Latin American and Caribbean countries to integrate environmental criteria into development policies and measures, particularly in relation to sustainable development, climate change adaptation and mitigation measures, and human settlements	(i) Increased number of Governments that make advances in the implementation of pollutant release and transfer registers and/or track environmental costs and expenditures in line with ECLAC recommendations Baseline 2014-2015: – Estimate 2016-2017: 2 Target 2018-2019: 3 (ii) Increased number of Governments that have benefited from ECLAC capacity development activities and that acknowledge having increased their overall capacity to assess environmental performance and/or implement or improve integrated environmental and economic instruments to be used in sustainable development policies and measures Baseline 2014-2015: – Estimate 2016-2017: 4 Target 2018-2019: 5	The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the expertise of ECLAC subregional offices and the Sustainable Development and Human Settlements Division. Capacity development will be targeted to strengthen the capacity of countries of Latin America and the Caribbean to implement policies and programmes in the areas of the environment, climate change adaptation and mitigation measures, and human settlements. Capacity development will be delivered through: (a) the provision of advisory services to ECLAC member States, at their request, on issues related to pollutant release and transfer registers; environmental costs and expenditures; and methodology and analytical tools for environmental performance reviews and sustainability assessments and integrated environmental and economic accounting, to support the Principle 10 process; and multi-stakeholder workshops on the Sustainable Development Goals monitoring and accountability framework, with a focus on specific goals and targets referring to sustainable consumption and production, the sustainable use of ecosystems and biodiversity and climate change; (b) the provision of advisory services to ECLAC member States, at their request, on issues related to the provision of relevant information and analytical tools on environmental matters and environmental and economic instruments; (c) the organization of training courses, workshops and fellowships to support countries' efforts to advance in the implementation of a regional instrument to improve the rights of access to information, participation and justice in environmental matters, as recognized in Principle 10 of the Rio Declaration on Environment and Development; (d) the provision of technical cooperation to member States in the field of policies and mechanisms related to this process and to the implementation of Principle 10 at the national level, including pollutant release and transfer registers; and (e) the provision of advisory services to member States, at their request, to support the follow-up and review of the implementation of the environmental pillar of the 2030 Agenda for Sustainable Development. The activities of the subprogramme will benefit from the implementation of the tenth tranche Development Account project on strengthening the capacity of Governments in Latin America and the Caribbean to act upon and monitor critical socioenvironmental challenges through enhanced information, evidence-based policymaking and stakeholder participation and of the eleventh tranche Development Account project on enhancing coordination, coherence and effectiveness in implementing the environmental dimension of the 2030 Agenda in

(b) Enhanced capacity of the Governments in the region and other stakeholders to follow up on and make progress in the implementation of international agreements related to environmental sustainability, climate change and human settlements	(i) Increased number of Governments that show evidence of advancing towards greater access rights on environmental matters at the national level within the context of regional agreements and cooperation with the support of ECLAC Baseline 2014-2015: – Estimate 2016-2017: 4 Target 2018-2019: 5 (ii) Percentage of surveyed participants in workshops who acknowledge that the content delivered has been useful in increasing their capacities to monitor the implementation of the Sustainable Development Goals related to the environmental pillar of sustainable development and human settlements Baseline 2014-2015: – Estimate 2016-2017: 65 Target 2018-2019: 68	Latin America and the Caribbean, which are expected to be active during the biennium 2018-2019. Advisory services provided in support of Principle 10 will complement the capacity-building efforts of the latter project, addressing specific national implementation issues and concerns and thereby enhancing the preparation of the targeted countries for the intergovernmental meeting planned under the project. The implementation of the programme of work of the subprogramme will also benefit from the activities carried out in the framework of EUROCLIMA plus, which will be active during 2018-2019. Its main objective is to facilitate the transition to lower-carbon economies in 18 countries of Latin America, focusing on the accomplishment of the nationally determined contributions.

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	12	13	13
Seminars/workshops	5 (75)	5 (75)	6 (80)
Fellowships	1	1	1
Field projects	4	4	5
Total	**22**	**23**	**25**

[a] Indicative; subject to beneficiary requests.

Subprogramme 7. Natural resources and infrastructure

Implementing entity: ECLAC, Natural Resources and Infrastructure Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 8, expected accomplishments (a) and (b)

Objective: To strengthen the technical and institutional capacity of Latin American and Caribbean countries to foster sustainable governance of natural resources and infrastructure services with a view to promoting socioeconomic development and competitiveness

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	–	–	72.0	72.0	151.6
Consultants	49.3	48.7	15.0	15.0	76.5
Travel of staff	62.0	56.7	15.0	15.0	90.0
Fellowships, grants, contributions	29.2	29.0	15.0	15.0	59.0
Total	**140.5**	**134.4**	**117.0**	**117.0**	**377.1**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Enhanced capacity of Latin American and Caribbean Governments to assess and implement policies and tools for the sustainable governance of natural resources	Increased number of member States using ECLAC recommendations in the assessment and implementation of policies and tools for the sustainable governance of natural resources Baseline 2014-2015: 8 Estimate 2016-2017: 9 Target 2018-2019: 10	The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of ECLAC regional headquarters. The implementation of the programme of work will be aimed at strengthening the capacity of countries in Latin America and the Caribbean to implement policies and programmes in the areas of the sustainable governance of natural resources, infrastructure investment, infrastructure services, and logistics and mobility policies, with due consideration for regional integration schemes. Capacity development will be delivered through: (a) the provision of advisory services to ECLAC member States, relevant organizations and other stakeholders, at their request; (b) the organization of technical workshops, seminars, fellowships and focused round tables for the exchange of best practices and discussions between officials from Latin American and Caribbean countries; and (c) the development of technical studies and training materials for the private sector and governmental and non-governmental agencies to improve the understanding, assessment and implementation of sustainable public policies and regulatory frameworks for natural resources management, innovative and cooperative infrastructure investment schemes, the provision of public utility and infrastructure services, energy efficiency, logistics and transportation, with a view to promoting productivity, environmental sustainability and equity at the national and regional levels in the context of the Sustainable Development Goals and regional integration schemes. To ensure the effective delivery of the programme of work, the subprogramme will continue to forge partnerships at various levels and draw on the strengths and capacities of and synergies with strategic actors from the public and private sectors as well as other United Nations system agencies active in the region, such as UNDP, the United Nations Office for Project Services, UN-Water and UNCTAD. Synergies and complementarities will be sought with other partners such as multilateral banks (the Central American Bank for Economic Integration, the Development Bank of Latin America, the Inter-American Development Bank and the World Bank), the Latin American Parliament and the Latin American Energy Organization, among other relevant regional and international institutions. It is also envisaged that the subprogramme will benefit from the implementation of an extrabudgetary project funded by the Spanish Agency for International Development Cooperation and projects on the sustainable governance of natural resources, energy efficiency and the provision of public utility services, logistics and infrastructure services and transportation systems at the national and regional levels, with the consideration of regional integration schemes such as the Initiative for the Integration of Regional Infrastructure in South America of the South American Infrastructure and Planning Council of the Union of South American Nations, the Mesoamerican Integration and Development Project and the General Treaty on Central American Economic Integration. The subprogramme is also expected to benefit from the implementation of an eleventh tranche Development Account project entitled "Monitoring the implementation of
(b) Strengthened capacity of Latin American and Caribbean stakeholders to formulate comprehensive and sustainable policies and strategies in the areas of infrastructure services, logistics and mobility, with due consideration of regional integration schemes	(i) Increased number of Latin America and Caribbean countries that, having received technical cooperation from ECLAC, are using the recommendations received in the design of comprehensive policies in the areas of infrastructure services, logistics and mobility Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 8	
	(ii) Increased number of Latin American and Caribbean countries that, having received technical cooperation from ECLAC, participate in the design and implementation of regional policies and strategies in the areas of infrastructure services, logistics and mobility in line with ECLAC recommendations	

	Baseline 2014-2015	4
	Estimate 2016-2017	6
	Target 2018-2019	7

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	14	14	15
Seminars/workshops	4 (60)	5 (50)	7 (70)
Fellowships	1	1	1
Field projects	1	1	1
Total	**20**	**21**	**24**

[a] Indicative; subject to beneficiary requests.

energy-related Sustainable Development Goals: regional observatories as a tool to strengthen the policymaking technical capacities of Governments in the ECLAC, ECE, ESCWA, ECA and ESCAP regions", which is expected to be active during the biennium 2018-2019.

In reference to the area of the sustainable governance of natural resources and energy sustainability, it is expected that activities implemented under the subprogramme will take advantage of the implementation of extrabudgetary projects financed by French, German and/or Spanish cooperation agencies. The specific matters on which the technical assistance will be carried out are: (a) the governance of natural resources (extractives); (b) energy complementarity and integration; (c) energy sustainability 2030 scenarios, at both the national and regional levels; (d) the water-energy nexus; and (e) the prospects for hydrocarbon industry development in the region. The implementation of the activities of the subprogramme will benefit from the implementation of the eleventh tranche Development Account project entitled "Monitoring the implementation of energy-related Sustainable Development Goals: regional observatories as a tool to strengthen the policymaking technical capacities of Governments of the ECLAC region", which is expected to be active during the biennium 2018-2019.

Subprogramme 8. Statistics

Implementing entity: ECLAC, Statistics Division

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 10, expected accomplishments (a) and (b)

Objective: To strengthen the capacity of Latin American countries to generate, use and incorporate accurate, timely and relevant statistical information in economic, social and environmental policies in countries of the region

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	781.7	752.7	–	–	795.4
Consultants	–	–	35.0	35.0	67.1
Travel of staff	77.5	71.2	–	–	74.0
Fellowships, grants, contributions	27.8	27.4	25.0	25.0	77.4
Total	**887.0**	**851.3**	**60.0**	**60.0**	**1 013.9**

Expected accomplishments	*Indicators of achievement*
(a) Increased technical capacity of Latin American and Caribbean countries to monitor economic, environmental and social trends and to formulate evidence-based-policies	(i) Increased number of policies, measures or actions taken by countries to implement ECLAC recommendations aimed at developing statistics to monitor economic, environmental and social trends Baseline 2014-2015: 10 Estimate 2016-2017: 11 Target 2018-2019: 12
	(ii) Percentage of participants in training workshops acknowledging having benefited from ECLAC recommendations to improve the monitoring of social issues and the Sustainable Development Goals Baseline 2014-2015: 78 Estimate 2016-2017: 80 Target 2018-2019: 85
(b) Increase technical capacity of Latin American and Caribbean countries to implement the System of National Accounts (SNA) and to enhance the regional integration of national statistical systems	Number of institutions having received technical cooperation services that have adopted new measures to implement the System of National Accounts and to enhance the regional integration of national statistical systems in line with ECLAC recommendations Baseline 2014-2015: 7 Estimate 2016-2017: 8 Target 2018-2019: 8

Activities outputs projects[a]

The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of the subregional headquarters. Capacity development will be provided in the areas of economic, environmental and social statistics in support of the implementation of recommendations of the System of National Accounts 2008 (2008 SNA) and the System of Environmental-Economic Accounting 2012, and to enhance the regional integration of national statistical systems. Capacity development will be delivered through: (a) the provision of advisory services to ECLAC member States, at their request, to strengthen their capacity to collect, compile, store, analyse and disseminate official statistics and indicators in the area of national accounts and social and basic economic statistics, and to produce high-quality data for policymaking, with a special focus on basic economic statistics and indicators; (b) workshops and training courses to improve the methodologies used in the collection and analysis of national accounts, household surveys, social and environmental statistics, the follow-up and review of the Sustainable Development Goals and the design of related social policies; and (c) technical studies oriented towards national statistical offices and other relevant public institutions to improve their capacity for producing economic, social and environmental statistics.

The subprogramme will also take advantage of the statistics programme of the tenth tranche of the Development Account, which will complement the other activities intended to increase the technical capacity of Latin American and Caribbean countries to monitor economic, environmental and social trends and to formulate evidence-based policies. It is also envisaged that the subprogramme will benefit from the implementation of an extrabudgetary project funded by the German Agency for International Cooperation.

To ensure the effective delivery of the programme of work, the subprogramme will continue to forge partnerships at various levels and draw on the strengths and capacities of and synergies with the Statistics Division of the Department of Economic and Social Affairs, the other regional commissions, UNDP, the World Bank, subregional organizations such as the Regional Technical Assistance Centre for Central America, Panama and the Dominican Republic, the Caribbean Regional Technical Assistance Centre, the Caribbean Community, the Eastern Caribbean Central Bank and United Nations system agencies active in the region.

Output summary (participants)			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	30	35	35
Seminars/workshops	4 (60)	4 (60)	5 (70)
Fellowships	2	2	2
Field projects	3	3	3
Total	**39**	**44**	**45**

[a] Indicative; subject to beneficiary requests.

Subprogramme 9. Subregional activities in Mexico and Central America

Implementing entity: ECLAC, subregional office for Mexico and Central America

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 11, expected accomplishments (a) and (b)

Objective: To strengthen the institutional capacity of the countries of the subregion to design, evaluate, promote and implement policies and measures for equitable and sustainable economic and social development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
General temporary assistance	21.0	151.2	–	–	161.8
Consultants	77.9	74.3	–	–	73.0
Travel of staff	95.9	94.7	15	15	129.4
Fellowships, grants, contributions	26.4	27.6	–	–	27.6
Total	**221.2**	**347.8**	**15.0**	**15.0**	**391.8**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Enhanced national and subregional institutional capacity to design, evaluate, promote and implement policies and frameworks/mechanisms on economic and social development, integration and productive development, with particular emphasis on multidimensional equality (including gender, ethnicity and territory), ending poverty, and structural transformation	Increased number of institutions that, having received technical cooperation services from ECLAC, apply recommendations in the areas of economic and social development, integration and productive development, with particular emphasis on multidimensional equality (including gender, ethnicity and territory), ending poverty, and structural transformation Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 9	The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of the subregional headquarters. Capacity development will be achieved through: (a) advisory services to address specific needs of a more technical nature; (b) subregional and national training workshops to promote more effective transfer of knowledge; (c) the production of training materials on specific methodologies to allow for the transfer of general experiences; and (d) the facilitation or creation of local expertise networks to strengthen linkages between developing countries through the exchange of best practices. Capacity development will be aimed at strengthening the capacity of countries of the subregion to design, evaluate, promote and implement policies and measures for equitable and sustainable economic and social development, and in the areas of integration and productive development, with particular emphasis on structural transformation and multidimensional equality, as well as sustainable development, including energy, agriculture and climate change. It is envisaged that the subprogramme will benefit from synergies with the eleventh tranche Development Account project entitled "Leaving no one behind in Latin America and the Caribbean: strengthening institutions and social policy coherence and integration at the country level to foster equality and achieve the Sustainable Development Goals", which is expected to be active during the biennium 2018-2019. The project will complement the work of the subprogramme by focusing on the need of national and subnational governments, academia and civil society organizations for the effective implementation of public policies and the achievement of the Sustainable Development Goals, with a focus on closing inequality gaps and expanding the enjoyment of rights among the most disadvantaged population groups. The subprogramme will continue to implement the International Fund for Agricultural Development-funded project on economic and social upgrading of rural value chains through innovative financial inclusion policies to leverage the use of remittances in Latin America and the Caribbean. Furthermore, in the context of the implementation of the 2030 Agenda for Sustainable Development, the subprogramme will continue to mobilize resources to address the need of the subregion to strengthen national capacities to analyse and design green fiscal reform to achieve sustainable economic growth, to implement rights-based policies and programmes to address poverty eradication with a focus on the closing of territorial gaps, to enhance water and energy policy coherence and promote mutually reinforcing water and energy policy actions across government agencies, and to strengthen capacities for sustainable, inclusive and climate-resilient development in the countries of the Central American Integration System.
(b) Enhanced national and subregional institutional capacity to design, evaluate, promote and implement policies and frameworks/mechanisms for sustainable development, including energy, agriculture and climate change	(i) Increased number of institutions that, having received technical cooperation services from ECLAC, apply recommendations in the areas of sustainable development, including energy, agriculture and climate change Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 8	

	(ii) Percentage of trainees who, having participated in ECLAC capacity-building courses, acknowledge the usefulness of the methodologies, techniques and tools received on sustainable development, including energy, agriculture and climate change	
	Baseline 2014-2015	83
	Estimate 2016-2017	85
	Target 2018-2019	87

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	120	120	123
Seminars/workshops	3 (150)	3 (150)	3 (150)
Fellowships	8	10	10
Field projects	5	4	4
Total	**136**	**137**	**140**

To ensure the effective delivery of its programme of work, the subprogramme will continue to forge partnerships at various levels and draw upon the strengths and capacities of and synergies with strategic actors from the public and private sectors as well as other United Nations system agencies active in the subregion. The subprogramme will continue to strengthen its own internal capacities by bringing in short-term advisory services and external experts/consultants in emerging areas.

[a] Indicative; subject to beneficiary requests.

Subprogramme 10. Subregional activities in the Caribbean

Implementing entity: ECLAC, subregional office for the Caribbean

Relationship to the biennial programme plan for the period 2018-2019: programme 18, subprogramme 12, expected accomplishments (a) and (b)

Objective: To strengthen the sustainable development process in the Caribbean and enhance the subregion's cooperation with Latin America

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	59.1	312.5	–	–	342.3
Consultants	34.1	35.4	20.0	20.0	75.0
Travel of staff	64.6	60.6	15.0	15.0	94.0
Grants and contributions	31.3	30.4	–	–	30.4
Total	**189.1**	**438.9**	**35.0**	**35.0**	**541.7**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Improved capacity of countries in the subregion to address economic, social and environmental development issues	(i) Increased number of countries that have applied recommendations from ECLAC research findings and advisory services in formulating and implementing policies, programmes and measures to address economic, social and environmental development issues Baseline 2014-2015: 6 Estimate 2016-2017: 7 Target 2018-2019: 8 (ii) Increased percentage of participants in workshops who acknowledge having benefited from ECLAC technical cooperation services to formulate policies, programmes and measures to address economic, social and environmental development issues Baseline 2014-2015: 76 Estimate 2016-2017: 80 Target 2018-2019: 82	Capacity development will be designed and implemented to strengthen the capacity of countries of the subregion to design, evaluate, promote and implement policies and measures for sustainable and equitable economic and social development in the areas of climate change, energy efficiency, macroeconomic modelling frameworks for cross-sectoral development planning, gender, ageing, disaster assessment and mitigation and statistics. The delivery of the programme of work will draw upon the normative and analytical strengths of the subprogramme, taking full advantage of the cross-sectoral expertise of the subregional headquarters. Capacity development activities will include: (a) the provision of technical assistance and advisory services to member States, upon request, on issues relating to economic, social and environmental issues, including risk reduction and assessment of the socioeconomic and environmental impact of extreme natural events; (b) the organization of workshops and seminars to increase knowledge and support capacity-building in economic, social and environmental matters, including the assessment of natural disasters and the formulation of risk reduction strategies, policies and measures for adaptation to, and mitigation of, climate change and trade policy reform with a view to increasing competitiveness, and monitoring trade agreements and trade performance, ICT for development and knowledge management, development issues surrounding gender, disability, social protection and migration, and science, technology and innovation for sustainable development; (c) the provision of advisory services to member States, upon request, on issues related to macroeconomic policy and regional integration, ICT for development, information societies and knowledge economies, gender equality, social, population, statistics and statistical development, environmental development and disaster preparedness and risk reduction; and (d) the preparation of research materials and studies in the areas of economic, social and sustainable development. The subprogramme will benefit from synergies arising from a project financed by the German Agency for International Cooperation on mainstreaming the Sustainable Development Goals into national development plans through the implementation of evidence-based policy planning frameworks. In the context of this project, technical cooperation will be provided to member States in assessing the institutional and capacity needs of national statistical systems of the subregion to produce data to support evidence-based policy planning. The work of the subprogramme will also benefit from a project under the eleventh tranche of the Development Account on strengthening national institutional frameworks in Caribbean States to support an integrative approach to the implementation of Agenda 2030 and the sustainable development agenda of small island developing States, which is expected to be active during the biennium 2018-2019. Under this project, technical assistance will be provided to member States in implementing a monitoring framework to measure and report on the progress made in the implementation of the resulting integrative national development plans.

Output summary (participants)			
	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	35	35	37
Seminars/workshops	6 (60)	6 (60)	6 (60)
Fellowships	–	–	–
Field projects	3	4	5
Total	**44**	**45**	**48**

To ensure the effective delivery of its programme of work, the subprogramme will continue to forge partnerships at various levels, drawing on the strengths and capacities of and synergies with ECLAC subregional and national offices and substantive divisions, as well as the secretariat of the Caribbean Community, the secretariat of the Organization of Eastern Caribbean States, UNDP, UNFPA and other United Nations specialized agencies, programmes and funds, as well as donor countries.

[a] Indicative; subject to beneficiary requests.

5. Economic and social development in Western Asia: $6,159,800

23.52 The regular programme of technical cooperation of the Economic and Social Commission for Western Asia (ESCWA) supports the development priorities of member States and plays an important role in establishing and developing national socioeconomic development capacities. The programme was established to provide advisory services and capacity-building support to member States. Technical cooperation activities allow ESCWA to operationalize its normative work. The programme will provide stakeholders with a platform to receive technical advice and carry out and implement the results of policy-oriented research and relevant recommendations through a combination of activities, including capacity-building workshops, fellowships and pilot projects. Technical cooperation activities also constitute a knowledge-sharing forum that promotes South-South cooperation by allowing member States to benefit from each other's experiences and lessons learned.

23.53 With the three priority areas of ESCWA being sustainable development, social justice and regional integration, increasingly in the 2018-2019 biennium, the regular programme of technical cooperation is aimed at supporting member States in strengthening the formulation and effective implementation of national policies, strategies and programmes with a view to the achievement of Sustainable Development Goals and the 2030 Agenda for Sustainable Development.

23.54 ESCWA makes every effort to ensure a coherent, interdisciplinary and results-oriented approach. Its technical cooperation activities are also shifting towards longer-term, integrated, multidisciplinary and change-focused projects, and working together with an expanded base of partners. Furthermore, ESCWA focuses its technical cooperation on the needs of least developed countries, countries in conflict and countries with economies in transition. ESCWA staff, regional advisers and consultants jointly operate in the field to provide substantial assistance in order to implement the regular programme of technical cooperation, which leads to the deployment of practical solutions and better support for government-led policies and initiatives.

23.55 In accordance with the biennial programme plan for the biennium 2018-2019 and in the context of results-based management, ESCWA is moving towards an integrated programming approach, with technical cooperation projects contributing to the expected accomplishments of the subprogrammes of its biennial programme of work and the biennial programme plan.

23.56 Technical cooperation projects are developed in line with ESCWA priorities, giving a regional perspective to global concerns. ESCWA is increasingly mainstreaming important cross-cutting issues such as gender, human rights and environmental sustainability throughout its technical cooperation work and seeking greater involvement of civil society, including the private sector. All of the Commission's technical cooperation activities feature a strong regional and subregional dimension.

23.57 Furthermore, the results-based programme is planned on the basis of regional and country plans, thus reflecting the needs of member countries falling within the ESCWA mandate. The implementation of the programme is monitored, in terms of both the use of funds and project milestones.

23.58 ESCWA implements the regular programme of technical cooperation in seven programme areas, as follows:

1. Management of natural resources for sustainable development;
2. Social policies;
3. Economic development and integration;
4. Technology for development;
5. Statistics for evidence-based policymaking;
6. Advancement of women;
7. Conflict mitigation and development.

23.59 For the biennium 2018-2019, ESCWA is mandated to organize a yearly meeting of the Technical Cooperation Network in accordance with the Commission's resolution 328 (XXIX), adopted at its twenty-ninth ministerial session, held in Doha from 13 to 15 December 2016, in which it called for the revitalization of the Network as an essential coordination body in view of its new terms of reference. The Network is a think tank that provides a platform for the exchange of expertise and lessons learned between ESCWA member States. It also facilitates and strengthens ESCWA contributions to the provision of technical cooperation services to member States on issues of common interest.

23.60 The cost of the two meetings planned will be funded through the internal redeployment of resources within section 23; no additional funds are requested above the starting position. This is reflected by a slight decrease in the overall resources for all subprogrammes to support the new mandate and a corresponding increase in technical cooperation management.

23.61 Activities related to the 2030 Agenda are allocated under each of the seven subprogrammes. The 2030 Agenda Unit of ESCWA under subprogramme 2 serves in a coordination role in respect of the implementation of activities related to the 2030 Agenda, as well as in a direct implementation role. For 2018-2019, it is also proposed that part of the budget allocated for the new mandate be placed under the technical cooperation management budget. This reflects a new approach to regular programme of technical cooperation programming that ESCWA intends to pioneer, whereby funds from that budget would be awarded to each of the seven subprogrammes taking into account criteria such as cross-sectoral and integrated vision, envisaged programmatic impact on beneficiaries, the use of innovative programming approaches and the proven ability of each of the seven subprogrammes to deliver.

23.62 As shown in table 23.18, the total budget submission for the regular programme of technical cooperation for the biennium 2018-2019 equals $5,871,400. This amount includes $5,453,200, which is the revised appropriation for 2016-2017, plus the additional amount of $468,000 allocated specifically to support the implementation of the 2030 Agenda, and a reduction of $49,800, which is the Commission's share under the regular programme of efficiency targets mandated by the General Assembly.

23.63 For the biennium 2018-2019, the ESCWA subprogrammes will have eight regional advisers on board, reflecting the addition of a regional adviser on the 2030 Agenda and the Sustainable Development Goals.

Table 23.18 **Requirements by object of expenditure**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	*2016-2017 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2018-2019 estimate*
			Amount	*Percentage*			
Other staff costs	3 319.4	3 877.0	(52.0)	(1.3)	3 825.0	236.3	4 061.3
Consultants	663.7	441.7	(30.5)	(6.9)	411.2	25.1	436.3
Travel of staff	464.9	449.6	104.1	23.2	553.7	21.9	575.6
Contractual services	11.5	–	–	–	–	–	–
Furniture and equipment	74.6	–	–	–	–	–	–
Grants and contributions	621.4	684.9	396.6	57.9	1 081.5	5.1	1 086.6
Total	**5 155.5**	**5 453.2**	**418.2**	**7.7**	**5 871.4**	**288.4**	**6 159.8**

Subprogramme 1. Integrated management of natural resources for sustainable development

Implementing entity: ESCWA, Sustainable Development Policies Division

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 1, expected accomplishment (a)

Objective: To support member countries in improving food, water and energy security and enhancing resilience to climate change for the integrated management of natural resources

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	431.8	363.5	–	–	385.8
Consultants	58.1	69.9	–	–	68.9
Travel of staff	68.0	62	–	–	64.4
Fellowships, grants, contributions	124.2	112.5	–	–	107.5
Total	**682.1**	**607.9**	–	–	**626.6**

Expected accomplishments	*Indicators of achievement*
(a) Enhanced capacity to align national development plans with related Sustainable Development Goals	Increased number of integrated policies, strategies and programmes adopted and mechanisms established to mainstream the Sustainable Development Goals into national development plans Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 3
(b) Strengthened capacity of member countries to improve cooperation and coordination on food, water and energy issues	Increased number of resolutions, recommendations, tools and techniques to enhance regional cooperation on food, water and energy in member countries Baseline 2014-2015 – Estimate 2016-2017 3 Target 2018-2019 6
(c) Strengthened resilience of member States to climate change and natural disasters	Number of member countries developing coordinated policies, strategies and frameworks for climate change mitigation and adaptation and disaster risk mitigation Baseline 2014-2015 – Estimate 2016-2017 3 Target 2018-2019 6

Activities outputs projects[a]

The capacity development activities for the subprogramme will include:

(a) Policy advocacy, policy advice and technical support: advisory services will be provided at the request of member countries by short- to medium-term regional advisers comprising skilled in-house or outsourced technical experts, to address specific needs of a technical nature. They will address priority challenges posed to sustainable development in the areas of the environment, water, resilience to climate change, food security, sustainable energy, Sustainable Development Goals, technology for development, disaster risk reduction and other related areas;

(b) Building the capacity of government officials through the provision of seminars/training workshops, fellowships and knowledge-sharing and networking at the regional, subregional and national levels. Capacity-building activities under the regular programme of technical cooperation will be further scaled up by implementing development assistance projects, under the eleventh tranche, on energy efficiency in the building sector and enhancing the resilience of the agricultural sector, and extrabudgetary projects in the various disciplines covered under the subprogramme. It is anticipated that regional and subregional workshops will be organized on issues related to water, energy, the environment and food security, namely: "Monitoring the implementation of the energy-related Sustainable Development Goal targets in the Arab region", "Building capacity for the 2030 Agenda through climate action: sustainable energy solutions for regional implementation and country needs", "Legal frameworks related to shared water resources", "Specialized technical training on negotiation skills to Arab States", "Enhancing food safety measures in Arab countries" and " Enhancing reduction in waste generation in the Arab region"

Several fellowships will also be provided to support the active participation of member countries in international and regional forums on issues related to the sustainable management of natural resources such as Arab Water Week, organized by the Arab Countries Water Utilities Association, the Gulf Water Conference of the Water Science and Technology Association, the Arab Water Forum, organized by the Arab Water Council, the twenty-fourth and twenty-fifth sessions of the Conference of the Parties to the United Nations Framework Convention on Climate Change, the Arab Forum for Renewable Energy and Energy Efficiency, and the United Nations Environment Assembly, and to showcase the successful results of projects on food security and energy efficiency.

To ensure the effective delivery of its programme of work, the subprogramme will continue to forge partnerships at various levels with the League of Arab States, the Swedish International Development Cooperation Agency and the Arab Countries Water Utilities Association.

Output summary (participants)	*Actual 2014-2015*	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	13	10	15
Seminars/workshops	12 (160)	20 (400)	8 (180)
Fellowships	2	3	6
Field projects	–	1	–
Total	**27**	**34**	**29**

[a] Indicative; subject to beneficiary requests.

Subprogramme 2. Social development

Implementing entity: ESCWA, Social Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 2, expected accomplishment (a)

Objective: To strengthen the capacity of member countries to develop rights-based social policies and programmes that promote social inclusion, social protection and social justice

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	360.2	364.1	–	–	747.3
Consultants	43.8	63.4	–	–	18.3
Travel of staff	46.9	59.7	–	–	63.4
Contractual Services	5.5	–	–	–	–
Fellowships, grants, contributions	69.4	40.3	–	–	80.2
Total	**525.8**	**527.5**	–	–	**909.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) Enhanced capacity of governments to develop rights-based integrated policies for inclusive social development	Increased number of official statements, expressions of commitment and/or policy actions to promote inclusive social development Baseline 2014-2015: 1 Estimate 2016-2017: 2 Target 2018-2019: 5	The subprogramme will undertake capacity-building activities in the relevant social development areas to strengthen the capacity of member countries to adopt rights-based social policies and programmes that promote social inclusion, social protection, social justice and participatory development, as well as supporting national and regional initiatives related to mainstreaming migration, and integrating issues of concern to youth, older persons and persons with disabilities, into development policies, plans and programmes. The subprogramme will achieve the stated objective through the provision of advisory services and regional and subregional training seminars, the development of training materials and the documentation and dissemination of regional experiences and best practices. In doing so, it will make use of its normative and analytical strengths, building on the outcomes of the work carried out during previous biennia and taking full advantage of the services of skilled in-house expertise and outsourced short-term advisers and technical experts to address specific technical needs. Activities will include: (a) Provision of advisory services and technical cooperation projects, at the request of member countries, to raise awareness and build capacities for the development of policies and programmes aimed at enhancing inclusive social development, based on internationally agreed development and human rights frameworks, such as the social development targets in the 2030 Agenda for Sustainable Development, the Convention on the Rights of Persons with Disabilities and the New Urban Agenda; (b) Provision of advisory services at the request of member countries to support them in mainstreaming migration, youth, and older persons' issues of relevance into development plans and programmes; (c) Provision of advisory services at the request of member countries to support the formulation and/or implementation of more equality-oriented and socially just policies, and of measures to increase civil society participation; (d) Organization of a regional capacity-building workshop on social inclusion in the urban context: slum upgrading programmes in Arab countries; (e) Organization of a capacity-building workshop on international migration and development: mainstreaming migration into development planning towards achieving migration-related Sustainable Development Goals and targets (migration governance, labour migration policies, etc.); (f) Organization of a capacity-building workshop on enhancing government-civil society partnerships in reform and governance processes in the Arab region.
(b) Enhanced capacity of governments to mainstream migration issues into development planning	(i) Increased number of official statements expressing commitment to mainstreaming migration issues into development planning Baseline 2014-2015: 2 Estimate 2016-2017: 3 Target 2018-2019: 4 (ii) Increased number of member countries reporting progress in the development of national plans of action on migration and development Baseline 2014-2015: 2 Estimate 2016-2017: 3 Target 2018-2019: 4	

(c) Enhanced knowledge and capacity of member countries to mainstream social justice principles and tools into their national development policies, plans and programmes	Percentage of beneficiaries indicating that they have used the knowledge and skills obtained from the work of ESCWA to incorporate social justice principles or tools into national development policies, plans and programmes Baseline 2014-2015: 25 Estimate 2016-2017: 50 Target 2018-2019: 70
(d) Increased ability of Member States to effectively respond to and engage with the 2030 Agenda for Sustainable Development	(i) Increased number of national plans and strategies integrating the Sustainable Development Goals Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 8 (ii) Increased number of instances where Member States engage in regional dialogues on the implementation and follow-up and review of the Sustainable Development Goals Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 10

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	8	6	12
Seminars/workshops	11 (275)	7 (175)	7 (175)
Total	**19**	**13**	**19**

The subprogramme will also implement Development Account projects on social justice, urban policies, international migration and participatory development. The combination of the above-mentioned activities and the relevant outputs of the four development assistance projects will help to maximize the subprogramme's expected results, in particular in terms of promoting social inclusion and mainstreaming social justice and international migration into national development strategies. These activities will be supported by related extrabudgetary outputs, including a capacity-building workshop on mainstreaming social justice into national development plans, and by the work of a dedicated regional adviser on social development and the Sustainable Development Goals.

In undertaking those activities, ESCWA will continue to utilize existing and new partnerships to bridge gaps in knowledge and to enhance interregional and intraregional cooperation. The subprogramme will work closely with key international organizations, government authorities and regional development institutions, research institutions and think tanks, as well as national and regional civil society organizations, such as ILO, IOM, the World Bank, UN-Habitat, UNICEF, UNESCO, UNFPA, UNDP, other regional commissions, the League of Arab States, members of the Regional Coordination Mechanism working group on international migration in the Arab region, the members of the Inter-Agency Support Group on the Convention on the Rights of Persons with Disabilities, national population councils, the Arab NGO Network for Development, the Friedrich Naumann Foundation and Beyond Reform and Development. The subprogramme will continue to seek feedback on its work from member countries through the Committee on Social Development.

ESCWA will also build on the experience gained during previous periods to support countries in the implementation of the social dimensions of the 2030 Agenda for Sustainable Development. The subprogramme will address the capacity needs of member States to implement, follow up on and review the 2030 Agenda, with a particular focus on Sustainable Development Goals pertaining to the integration of the 2030 Agenda into national plans. The subprogramme will lead the organization of preparatory processes for the high-level political forum on sustainable development through the organization of the Arab High-level Forum on Sustainable Development and the preparation of the *Arab Sustainable Development Report*.

[a] Indicative; subject to beneficiary requests.

Subprogramme 3. Economic development and integration

Implementing entity: ESCWA, Economic Development and Integration Division

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 3, expected accomplishment (b)

Objective: To enhance the capacity of member countries in the region in designing and implementing knowledge-based macroeconomic policies and strategies using ESCWA quantitative tools to plan for their national sustainable economic development and growth, employment creation and poverty alleviation, financing for development within an integral regional integration framework

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	1 051.8	1 693.7	48.0	48.0	1 383.2
Consultants	285.3	94.5	27.0	27.0	211.3
Travel of staff	140.7	94.3	50.0	50.0	224.7
Contractual services	6.0	–	–	–	–
Grants and contributions	86.1	151.1	173.0	173.0	464.9
Total	**1 569.9**	**2 033.6**	**298.0**	**298.0**	**2 284.1**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*[a]
(a) More effective responses by member States to reduce poverty by adopting and implementing multidimensional poverty approaches	Increased number of member countries adopting an inclusive and fair social and macroeconomic policy framework Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 2	The programme of work for the subprogramme for the biennium 2018-19 will be designed so that the outcomes of normative and analytical activities can be formulated into operational technical support activities with the region's stakeholders. Capacity development will be delivered through: (a) advisory services provided by intermediate-term regional adviser(s) who can address specific technical needs in a medium-term range (6 to 12 months); (b) short-term ad hoc advisory services composed of skilled in-house and outsourced technical experts to address specific technical needs; (c) national, subregional, regional and interregional training workshops to promote more effective transfer of knowledge in the area of promoting regional integration, macroeconomic policies, national development planning, financing for development, poverty measurement, trade facilitation and transport; (d) the production of training materials on specific methodologies to allow for the transfer of general experiences gained in pilot countries to other member States; (e) the establishment/strengthening of networks of regional expertise through the exchange of experiences, case studies and best practices; and (f) responding to several expected ad hoc technical support requests from ESCWA member countries to enhance the capacity of member countries in designing and implementing suitable macroeconomic policies and strategies for sustainable economic growth, employment creation and poverty alleviation. The subprogramme will pursue its efforts in building national capacities of ESCWA member countries on multidimensional poverty measurement to better understand the root causes and problems related to poverty. In principle, two regional capacity development workshops on multidimensional poverty measurement will be organized, in 2018 and 2019, to support the countries in monitoring poverty as well as in formulating and implementing regional poverty and inequality reduction strategies, focusing on the Sustainable Development Goals related to economic growth, decent employment and poverty reduction. With regard to financing for development issues, in particular the implementation of the Addis Ababa Action Agenda and the 2030 Agenda for Sustainable Development, the subprogramme will provide technical support to member countries through a series of activities in 2018-2019. In addition to advisory missions and technical support, the subprogramme will prepare: (a) a background paper on financing for development in the Arab
(b) Member States develop and implement policies to fill the financing gap and raise funds from traditional and innovative sources to meet the international agendas for development	(i) Provide technical papers that will reflect compatible/ reliable data on financing for development Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 1 (ii) Form a platform for Arab officials to exchange expertise and knowledge on different thematic topics under the area of financing for development Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 1	

(c) Enhanced capacity of the ministry to undertake analysis of the national development plan using modelling and forecasting tools	(i) Concept note and results-based budget agreed upon with member countries Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 1 (ii) Technical tools developed by ESCWA and presented to the ministries of the member countries/areas (Egypt, Morocco, Oman and State of Palestine) Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 2	region: identify financing gaps and mobilize, amalgamate and effectively use available financing tools; (b) a background paper on financing for development in the Arab region: new mechanisms and institutions to support national 2030 agendas; and (c) a regional training workshop on financing sustainable development in the Arab region. The workshop will help government officials to identify financing gaps and mobilize, amalgamate and effectively use available financing tools to support the national 2030 agendas in the Arab region. The results of this workshop would pave the way for proposing an Arab financing for development platform/forum to parallel the Arab High-level Forum on Sustainable Development. As part of the ESCWA mandate to enhance the capacities of member States to develop and implement policies that enhance their economic planning and policymaking in support of sustainable development, the subprogramme plans to organize a subregional or regional workshop to identify financing gaps and mobilize, amalgamate and effectively use available financing tools and propose the development of new mechanisms and institutions to support national 2030 agendas and/or invest in reconstruction and development of the Arab region. In addition, the subprogramme will continue to assist ESCWA member countries in the area of national development planning. A concept paper, an action plan and a budget on the provision of technical assistance will be aimed at the preparation of national development plans for two of the suggested countries/areas: Egypt, Morocco, Oman and the State of Palestine. Thorough research will be conducted and policy advice provided. Technical tools will be developed by the subprogramme and presented to the ministries of the member countries/areas. The process will include the preparation of terms of reference for experts, data collection, the conduct of situation assessment, the preparation of model(s) (SAM, CGE, CGE Interface), the presentation of the tools to the ministries, the inclusion of the ministries' remarks and suggestions, and the preparation and presentation of the final draft of the tools. Member countries will receive the needed technical assistance in developing their national development plans and strategies through the bundle of products and services to be offered by the subprogramme that will be geared towards supporting a quantitative, logical and data-driven national development planning process. In addition, the subprogramme will design user-friendly tools that display and monitor the implementation of plan goals and link them to the other sectors of the economy. Support for member countries in enhancing competitiveness is among the areas of capacity-building support that the subprogramme will provide in 2018-2019. A background technical paper on the importance of targeting enhancing competitiveness within national plans and designing possible strategies to improve competitiveness in beneficiary countries will be prepared. A capacity-building regional workshop on how to incorporate competitiveness and strategies to enhance competiveness into national plans will be held. In addition, the subprogramme will develop training materials to instruct participants at a planned regional training workshop on how to integrate Sustainable Development Goals into national plans. The subprogramme will also provide advisory services to member countries to support them in their negotiations on trade in services. Technical advisory materials will be prepared for three member countries. Similar ad hoc activities will be provided upon request, subject to the availability of resources. Furthermore, the subprogramme will assist member States in developing an Arab single window for trade facilitation. A proposal for an Arab single window will be developed and presented.
(d) Increased application of principles of good economic governance to promote inclusive economic transformation and regional integration through: - Enhancing the level of competitiveness in lower-middle-income Arab countries and the ability of officials to design competitiveness enhancing plans and strategies; - Enhancing the ability of Arab countries to achieve Sustainable Development Goals and enhance the planning process	(i) Number of lower-middle-income Arab countries that are aware of the importance of incorporating competitiveness dimension into national plans Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 1 (ii) Number of lower-income Arab countries that include enhancing competitiveness as a national target and have strategies incorporated into their respective plans towards this aim Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 1 (iii) Number of Arab countries that integrate Sustainable Development Goals into their respective national plans Baseline 2014-2015 – Estimate 2016-2017 – Target 2018-2019 2	

(c) *Improved regional coordination among member States for cross-border infrastructure, especially in transport and trade facilitation*	(i) Increased number of member States that adopt and implement regional or bilateral cross-border trade and trade facilitation agreements, such as the Arab Customs Union, towards enhancing (intraregional) and interregional trade Baseline 2014-2015: – Estimate 2016-2017: – Target 2018-2019: 2 (ii) Increased number of member States that adopt the Integrated Transport System agreements between the Arab countries and create national committees for transport and trade facilitation Baseline 2014-2015: 43 Estimate 2016-2017: 44 Target 2018-2019: 45	

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	25	27	29
Seminars/workshops	17 (425)	17 (450)	20 (500)
Field projects	5	–	–
Total	**47**	**44**	**49**

[a] Indicative; subject to beneficiary requests.

Subprogramme 4. Technology for development and regional integration

Implementing entity: ESCWA, Technology for Development Division

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 4, expected accomplishment (a)

Objective: To assist ESCWA member countries in achieving inclusive sustainable development by strengthening their capacity to build institutional frameworks for innovation and technology

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	333.7	364.1	–	–	386.4
Consultants	54.9	49.7	–	–	47.7
Travel of staff	70.9	71.8	–	–	66.1
Fellowships, grants, contributions	50.8	48.0	–	–	50.0
Total	**510.3**	**533.6**	**–**	**–**	**550.2**

Expected accomplishments	*Indicators of achievement*
(a) Strengthened national institutional frameworks on innovation and technology for inclusive sustainable development	Increased number of new or revised policies, strategies and plans on technology for development and innovation Baseline 2014-2015: – Estimate 2016-2017: 1 Target 2018-2019: 3
(b) Increased regional cooperation to promote innovation and technology for sustainable development	Increased number of institutional bodies and networks aimed at strengthening regional integration and streamlining technological cooperation established or reinforced Baseline 2014-2015: – Estimate 2016-2017: 1 Target 2018-2019: 3

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	13	16	20
Seminars/workshops	5 (125)	5 (125)	6 (150)
Total	**18**	**21**	**26**

Activities outputs projects[a]

The subprogramme undertakes capacity-building activities in the field of ICT policies and science, technology and innovation. It provides member Governments, the League of Arab States and its organizations with policy advice and technical support in the field of ICT policies, innovation and research and development, in support of the formulation and implementation of plans of action and programmes at the national, subregional and regional levels.

Technical cooperation would support:

(a) Formulation of national, subregional and regional programmes, focusing on ICT policy and strategy, legal and regulatory frameworks, digital Arabic content, Internet governance, the Arabic Domain Names System, the digital economy, innovation policies, enhanced cooperation, smart societies, e-government, e-services, science, technology and innovation/ICT for Sustainable Development Goals, and entrepreneurship;

(b) Formulation and conduct of capacity-building training workshops;

(c) Participation in the planning and evaluation of the subprogramme and selected programmes/projects/outputs;

(d) Exchange of regional experiences and networking, including the promotion of good practices and lessons learned, on the information society and the knowledge economy;

(e) Organization of capacity-building workshops on promoting the role of innovation for the realization of Sustainable Development Goals in the Arab countries; leveraging key sectors to promote the transformation towards smart societies; strengthening technology transfer offices in Arab countries for supporting the realization of Sustainable Development Goals; multi-stakeholder technical cooperation and capacity-building workshops in preparation for the annual Arab Internet Governance Forums; and supporting member countries through a series of advisory services on ICT policies, innovation policy and the ecosystem of the knowledge economy.

For the implementation of the activities under the regular programme of technical cooperation, ESCWA will collaborate with various international and regional partners such as the League of Arab States and its specialized agencies, UNCTAD, ITU, UNESCO and other regional commissions.

The project on technical support for the Arab countries on enhancing digital policies, innovative use of technology and other technology-related issues is aimed at assessing the status of digital policies in the Arab region and suggesting appropriate actions.

The activities to be carried out under the regular programme of technical cooperation as well as the advisory services planned for the biennium 2018-2019, especially capacity-building workshops, are tightly linked to the regular budget activities and outputs. The study on promoting the role of innovation for the realization of

	Sustainable Development Goals in the Arab countries will be the main background material for the capacity-building workshop on promoting the role of innovation for the realization of Sustainable Development Goals in the Arab countries. In the same manner, the workshops on supporting member countries through a series of technical cooperation workshops on Internet governance are a main contribution to the expert group meetings on the implementation of the Arab Regional Roadmap for Internet Governance 2.0 (and/or AIGF6 and AIGF7).

[a] Indicative; subject to beneficiary requests.

Subprogramme 5. Statistics for evidence-based policymaking

Implementing entity: ESCWA, Statistics Division

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 5, expected accomplishment (a)

Objective: To transform the regional statistical system into a well-coordinated and functional system of national and regional statistics with the aim of producing and sharing statistical data in support of the 2030 Agenda for Sustainable Development

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	430.8	363.4			385.7
Consultants	45.5	61.9			11.1
Travel of staff	88.8	77.3			93.0
Office automation equipment	74.6	–			–
Fellowships, grants, contributions	95.4	154.1			178.3
Total	**735.1**	**656.7**	–	–	**668.1**

Expected accomplishments	*Indicators of achievement*
(a) National statistical offices implement methodologies in line with best practices and international standards and recommendations	Number of ESCWA member countries that adopted, with the assistance of ESCWA, new or revised international statistical standards, including the System of National Accounts and foundational socioeconomic classifications Baseline 2014-2015: 13 Estimate 2016-2017: 15 Target 2018-2019: 17
(b) Stakeholders make greater use of quality statistics and methodological studies produced and disseminated by the subprogramme in accessible format	Number of strategies adopted for the harmonization of statistics in the region reached between ESCWA and national statistical offices Baseline 2014-2015: 1 Estimate 2016-2017: 2 Target 2018-2019: 3
(c) Regional and national statistical institutions adopt agreements and guidelines for harmonization and comparability of official statistics	Increased number of initiatives started using statistical methodologies, indexes and data sets developed by ESCWA

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	20	23	23
Seminars/workshops	10 (200)	16 (325)	10 (200)
Fellowships	2	3	–

Activities outputs projects

There is a continued need to improve the quality, relevance, availability and comparability of statistics in the region. The 2030 Agenda for Sustainable Development will also bring about new requirements for more detailed breakdowns of data, as well as intra-annual frequency and new data topics. Those improvements must be made primarily within the national statistical systems of member States.

Institutional development for official statistics will remain the first priority to enable member States to produce quality statistics that meet international standards and recommendations. This will include developing the technical capacity and skills needed for the conduct of statistical surveys and censuses, as well as promoting the exchange of knowledge and good practices between member States, by focusing primarily on national accounts; short-term economic statistics; the 2020 round of population and housing censuses; living conditions, income and poverty; civil registration and vital statistics; environmental and energy statistics; statistics on science and technology; and gender statistics and mainstreaming a gender perspective into all areas of statistics. ESCWA will also work with regional and global partners in this regard.

ESCWA will support member States in improving their national strategies for the development of statistics in line with national development plans and requirements of the 2030 Agenda for Sustainable Development.

In cooperation with regional and national statistical institutions, ESCWA will work towards formulating consensus-based agreements and guidelines for the harmonization and comparability of official statistics. Under the auspices of the ESCWA Statistical Committee, this work will be delegated to advisory groups established under specific priority areas. ESCWA will then work with national statistical systems to implement the new methodologies and guidelines developed through these advisory groups. A number of workshops, seminars and advisory missions have contributed to an increased capacity for producing and disseminating official statistics. These have included ESCWA regional workshops on the System of National Accounts; statistics of international trade in services; time use statistics; industrial statistics; labour statistics; statistical infrastructure; and agricultural statistics.

ESCWA has also organized workshops aimed at reconciling national and international data on specific development indicators.

ESCWA has cooperated with the Arab Institute for Training and Research in Statistics, the Arab Industrial Development and Mining Organization, UNFPA, UNICEF, FAO and other partners in order to achieve greater efficiency of capacity development activities.

ESCWA has focused on regional activities. However, it has also facilitated national workshops for countries piloting the implementation of the System of National Accounts 2008 and countries in critical phases of

Field projects	–	1	2
Total	**32**	**43**	**35**

processing data from population and housing censuses.

ESCWA has carried out multiple advisory missions, on the System of Nations Accounts; development indicators and poverty; population statistics and censuses; social statistics and indicators; gender statistics; development indicators; statistical classifications; and sectoral statistics.

A tenth tranche Development Account programme of statistics and data will support capacity development activities for 2030 Agenda-specific statistics. A ninth tranche project will result in the increased capacity of member States in producing short-term (intra-annual) economic statistics indicators. A proposed eleventh tranche project is expected to provide a basis for the harmonization of definitions and concepts of official statistics in the Arab region and to standardize the related Arabic terminology.

The Statistics Division will partner with other regional and international organizations and benefit from combined resources and expertise to meet member country priorities. The partners will include primarily the League of Arab States, the Arab Institute for Training and Research in Statistics, the World Bank, the Islamic Development Bank, ILO, UNFPA, the United Nations Statistics Division and others.

Subprogramme 6. Advancement of women

Implementing entity: ESCWA Centre for Women

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 6, expected accomplishment (a)

Objective: Strengthened institutional and legal frameworks of member States to promote gender equality and gender justice, including the elimination of violence against women

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	323.0	364.3	–	–	386.7
Consultants	52.3	46.2			26.9
Travel of staff	25.6	41.4	–	–	22.3
Fellowships, grants, contributions	121.2	81.5	–	–	111.3
Total	**522.1**	**533.4**	–	–	**547.2**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Build capacities in the areas of gender justice and the elimination of violence against women	(i) Increased number of member States with strategies and plans promoting gender equality and gender justice Baseline 2014-2015: 2 Estimate 2016-2017: 3 Target 2018-2019: 5 (ii) Increased number of legislative reforms aimed at the elimination of discrimination against women, gender inequality and/or violence against women Baseline 2014-2015: 7 Estimate 2016-2017: 9 Target 2018-2019: 11	In order to meet the objective of the subprogramme, the ESCWA Centre for Women will seek to implement its first medium-term goal towards the achievement of gender justice in the Arab region through a multi-component project on strengthening institutional and legal frameworks of member States to promote gender equality and gender justice, whereby a number of capacity development efforts at the national and regional levels will be carried out on the subject. This work will provide institutional support for selected national partners to enable their engagement in national reforms, as well as strengthening their regional capacities on gender justice. A number of technical advisory services will be provided and a regional capacity-building workshop conducted to further support the implementation of the project. Additionally, the Centre for Women intends to implement another project, on building the capacities of the ESCWA subcommittee on gender and the Sustainable Development Goals in implementing the 2030 Agenda in the Arab region, whereby a road map towards the achievement of gender justice in the Arab region will be developed in the form of a regional strategy and integrated into national development policies, with special attention to promoting issues related to the areas of women and peace and security, violence against women and the Convention on the Elimination of All Forms of Discrimination against Women. The subcommittee on gender and the Sustainable Development Goals responds to the Commission's leading role in assisting Member States in translating global commitments into regional and national transformative strategies and plans. A number of technical advisory services will be provided and a regional capacity-building workshop conducted to further support the integration of the strategy and the implementation of the project. Moreover, the subprogramme will provide technical assistance services to support member countries in eliminating gender discrimination in all socioeconomic and political domains. The Centre for Women will seek to enhance national capacities to address violence against women and women and peace and security to meet standards set by international instruments. Finally, to complement its technical cooperation work, the subprogramme is contributing to the implementation of the Development Account projects on promoting social justice in selected countries in the Arab region. In addition, the subprogramme will solidify current partnerships with the League of Arab States and the United Nations Entity for Gender Equality and the Empowerment of Women as well as explore further collaborations with civil society and academic organizations.
(b) Support gender mainstreaming at the national level	Increased number of member States with policies and plans to mainstream gender Baseline 2014-2015: 6 Estimate 2016-2017: 8 Target 2018-2019: 10	

(c) Increase capacities of member States to respond to international obligations on gender equality	(i) Increased number of member States submitting reports on their implementation of the Convention on the Elimination of All Forms of Discrimination against Women and responding to the observations of the Committee on the Elimination of Discrimination against Women Baseline 2014-2015: 5 Estimate 2016-2017: 6 Target 2018-2019: 8 (ii) Increased number of member States with national plans to implement and report on the achievement of Sustainable Development Goal 5 and gender-related targets of the 2030 Agenda for Sustainable Development Baseline 2014-2015: – Estimate 2016-2017: 3 Target 2018-2019: 6	

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	7	8	10
Seminars/workshops	5 (225)	7 (275)	7 (275)
Total	**12**	**15**	**17**

Subprogramme 7. Conflict mitigation and development

Implementing entity: ESCWA, Division for Emerging and Conflict-Related Issues

Relationship to the biennial programme plan for the period 2018-2019: programme 19, subprogramme 7, expected accomplishment (a)

Objective: To enhance the institutional capacity of member countries affected by conflict and occupation to implement resilience, recovery and peacebuilding plans

Budget summary (thousands of United States dollars)

	2014-2015 expenditure	*2016-2017 appropriation*	*2017 distribution*	*2018-2019 addition*	*2018-2019 estimate*
Other staff costs	388.1	363.9	–	–	386.2
Consultants	123.8	56.1	–	–	52.1
Travel of staff	24.0	43.1	–	–	41.7
Fellowships, grants, contributions	74.3	97.4	–	–	94.4
Total	**610.2**	**560.5**	–	–	**574.4**

Expected accomplishments	*Indicators of achievement*	*Activities outputs projects*
(a) Enhanced capacity of public institutions to develop and support recovery and reconciliation policies and processes	(i) Increased number of national stakeholders collaborating with ESCWA and committed to its initiatives on recovery and reconciliation Baseline 2014-2015: – Estimate 2016-2017: 2 Target 2018-2019: 2 (ii) Increased number of member countries seeking and receiving technical assistance related to recovery and reconciliation issues Baseline 2014-2015: 7 Estimate 2016-2017: 9 Target 2018-2019: 11	Within the framework of Sustainable Development Goal 16, the subprogramme will provide technical assistance and advisory services, capitalizing on internal and, where necessary, external expertise, to address cross-cutting issues on recovery and reconciliation, namely: (a) technical support for national dialogues, recovery strategies and programmes; (b) institutional strengthening at the national and subnational levels to tackle the root causes and impacts of conflict, in particular lack of social cohesion; and (c) the identification of opportunities for peacebuilding and conflict-relapse prevention policies. Advisory services for member States will draw on the Division's normative work on democratic governance and institutional development, including the most recent flagship publication, *Arab Governance Report II: Governance and Institutional Transformations in Conflict-Affected Arab Countries* (2016), which identified a sequence of reforms for a conflict-sensitive approach to governance in conflict-affected contexts. Advisory services will also build on the capacity-building interventions within the Development Account project on fostering institutional development towards achieving the Sustainable Development Goals, in particular Goal 16, which is geared towards supporting member States in developing policies for recovery and reconciliation. Advisory services will capitalize on the normative, Development Account and extrabudgetary programmes and regional advisory services on displacement (2016 and 2017) and, within the framework of Goal 16, support the transition of national institutions out of conflict. This work was initiated at the request of the Government of Iraq and will be further developed to target countries affected by refugees and internally displaced people. Technical assistance will also consist of a workshop on institutional development for reconciliation and peacebuilding, in particular how local governance can contribute to transitioning out of conflict; addressing the challenges of recovering from social fragmentation and transitioning from short-term recovery to long-term development. The themes were selected on the basis of the normative and extrabudgetary work of the subprogramme, in addition to consultations with Yemeni decision makers and international development entities in Beirut (the Deputy Minister of Planning) and Riyadh (2016). A regional workshop on forced displacement and recovery will also be conducted, building on the ongoing normative work in that area as well as the Development Account project dedicated to strengthening civil servants' capacities to address the development challenges of the forcibly displaced and their host communities in selected countries of the ESCWA region. In that regard, the subprogramme will also further develop the support it provided to the Lebanese-Palestinian Dialogue Committee under the auspices of the Office of the Prime Minister of Lebanon, whereby regional advisory services facilitated deliberations among Lebanese
(b) Enhanced capacity of public institutions to develop and support resilience policies and programmes	(i) Ratio of positive assessments and feedback expressed by member countries and national stakeholders participating in forums organized by the subprogramme [percentage] Baseline 2014-2015: 90 Estimate 2016-2017: 90 Target 2018-2019: 92	

	(ii) Number of instances of national and regional institutions utilizing analysis and policy recommendations on recovery and reconciliation issues	
	Baseline 2014-2015	–
	Estimate 2016-2017	1
	Target 2018-2019	2

Output summary (participants)

	Actual 2014-2015	*Estimate 2016-2017*	*Estimate 2018-2019*
Advisory services	9	9	9
Seminars/workshops	2 (100)	4 (175)	4 (175)
Fellowships	–	4	3
Field projects	3	–	–
Total	**14**	**17**	**16**

political parties and Palestinians to generate a policy census on Palestinian refugees in Lebanon. The lessons learned and the normative material produced will assist in tackling similar situations (protracted refugee contexts) in the region.

The subprogramme is working with member countries in conflict, enhancing the effectiveness of their institutions in transitioning out of conflict, assessing and acting upon conflict risks and addressing the challenges arising from occupation.

Drawing on the normative work of the subprogramme on the root causes and the impact of conflict on future generations and the possibility of attaining the Sustainable Development Goals, as analysed in the Division's "Trends and Impacts" series (2015 and 2017), capacity-building programmes will be designed to assist member countries in laying the foundations for better policy formulation through workshops. The workshops will be aimed at: (a) improving the foundations of evidence-based policy formulation by training the national entities concerned on better data-gathering and evaluation techniques to improve the assessment of the vulnerability profile of conflict-affected populations; and (b) devising policies to address the differentiated needs of women and men and boys and girls. The ultimate goal of such training is to enhance the capacities of national entities to prioritize development interventions, in particular regarding the impact of conflict on future generations or the life cycle.

The subprogramme will build on its normative and operational work on local governance, based on the request from the Government of Iraq as well as its extrabudgetary portfolio on public sector modernization, to formulate, support and improve local governance frameworks to increase the resilience of conflict-affected populations. It will also seek to strengthen national capacities with a view to better understanding and thereby anticipating conflict risks. Building on normative work on conflict early warning systems, activities under the regular programme of technical cooperation will be geared towards conducting, in partnership with member States, a national workshop on conflict risk assessments and thereafter proposing a methodology to be integrated into national development planning. The subprogramme will also seek to strengthen partnerships at the regional level and promote conflict prevention measures through the use of conflict early warning methodologies.

Finally, the subprogramme will continue to provide technical assistance to the State of Palestine, in particular to enhance the capacities of public institutions to attain the Sustainable Development Goals in spite of the Israeli occupation. Such activities will build on the findings of the household survey undertaken in Gaza (2015). The subprogramme will hold a workshop to decide on the technical assistance framework targeting Palestinian institutions in Gaza. The subprogramme will continue its support for Palestinian institutions and will include activities to enhance the skills of Palestinian civil servants for the formulation of national and sectoral development strategies, translating them into policies in addition to monitoring and evaluating the programmes.